c/o Brown & Root Services, Al Anbar Province, Iraq
[redacted]

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-----Original Message-----
**From:** James Ray
**Sent:** Thursday, June 03, 2004 7:50 AM
**To:** Greg Whitty; Robert Hill - PM Iraq
**Cc:** Mary Wade; Robert Race
**Subject:** RE: Freight Forwarding Contract?

Our contract states that the government provides us with force protection. Our subcontracts state the subcontractor will use the convoys. We need to document the status of the material at the border and inform the government what the impact is of their failure to provide force protection.

We should not attempt to effect a material change in our contract with the government by hiring a company that we know uses armed escorts. That company is an agent of KBR and if anything happens KBR is in the pot with them. Even with lipstick, a pig is a pig. This decision is something to address squarely. Dancing around it will only weaken our position with the government.

I do not recommend proceeding with this option without senior management's approval.

Cordially,
James Ray
Lead Contract Administrator - Iraq & TO43
KBR, LOGCAP III
US Mobile: [redacted]aghdad Service Area)
Iraq Mobile: [redacted](Baghdad Service Area)
Houston Switch: [redacted](rings in Baghdad)

james.ray[redacted]
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