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**From:** McQueeney, Michelle  
**Sent:** Wednesday, June 28, 2006 12:43 PM  
**To:** Sevier, Adrian; Garratt, David; Jamieson, Gil  
**Cc:** Souza, Kevin; 'Hallstead, Carl'; 'Trissell, David'; Springgate, Ann; Donley, Diane; Preston, Patrick; Stark, James W  
**Subject:** RE: Formaldehyde

Adrian-

Agree completely. This morning's call was unfortunate--I did not learn of it until after the fact either---I am working to get more details as to who participated and what was discussed.

I have already passed your guidance below on to all the folks here in the field that are involved in this issue.

I am compiling a list of everyone that needs to be included on the TT/formaldehyde team--to include the OGC folks you've designated, as well as other names that Kevin provided yesterday. I will send that list out shortly to everyone at the TRO and HQ for visibility and comment, as well as instructions that everyone working any aspect of this issue must coordinate with the entire group.

Apologies for the rocky start--  
Michelle

-----Original Message-----

**From:** Sevier, Adrian  
**Sent:** Wednesday, June 28, 2006 11:18 AM  
**To:** McQueeney, Michelle; Garratt, David  
**Cc:** Souza, Kevin; Hallstead, Carl; Trissell, David; Springgate, Ann; Donley, Diane; Preston, Patrick  
**Subject:** FW: Formaldehyde  
**Importance:** High

I understand there was a conference call this morning to discuss this issue and I do not believe OGC was invited. We must be involved in all issues pertaining to formaldehyde as the Agency is in litigation. Decisions with respect to testing, press releases, safety notices, etc., must come through this office first. To be moving forward with plans and consulting with other agencies prior to vetting this internally could seriously undermine the Agency's position in the litigation and that is not acceptable.

The Department of Justice considers the litigation of national importance and it is thus handling from Washington which requires full involvement of FEMA HQ OGC. We are not getting off to a good start. Given the level of activity that appears to have occurred in the last 24 hours without OGC, I'd strongly advise HQ Recovery take the lead on formaldehyde issues. A close working relationship on this is absolutely critical.

For OGC, Patrick Preston has the lead for the Litigation Division, and Ann Springgate (field) and Diane Donley (HQ) have the lead for the Program Law Division. Please ensure that they are included in all meetings and review all plans, protocols, press releases, safety statements and any other public statement the Agency intends to make regarding formaldehyde.

-----Original Message-----

**From:** Souza, Kevin  
**Sent:** Wednesday, June 28, 2006 11:44 AM  
**To:** Sevier, Adrian  
**Subject:** Formaldehyde

Hi Adrian,

I tried to answer that question myself yesterday. Here is the entire email chain....(as you can see I stressed the importance of including OGC).

P

K

-----Original Message-----

From: Souza, Kevin  
Sent: Tuesday, June 27, 2006 3:36 PM  
To: McQueeney, Michelle  
Cc: Garratt, David; Dannels, Donna; Jones, Berl; Hallstead, Carl  
Subject: RE: Urgent: Death of Applicant

Got it.

Your HQ Recovery POC will be Carl Hallstead. I recommend establishing other HQ POCs with Public Affairs, OGC, and Legislative Affairs as they are equally as interested in the action plan.

Thanks Michelle!

Kevin

-----Original Message-----

From: McQueeney, Michelle  
Sent: Tuesday, June 27, 2006 2:52 PM  
To: Souza, Kevin; Misczak, Mark; Garratt, David; Haynes, Tracy; Stark, James W; Jones, Berl; King, Michael; Dannels, Donna; [REDACTED]; Rodi, Rachel C; Pritchard, Josie; Jamieson, Gil; Madden, Darryl J  
Cc: Howell, Cindy; Blake, Martin; Dibenedetto, Margarita; Kidd, Don ; MacKendrick, David; Oliver, Clifford; Phillips, David; Lannan, Robert; Jackson, Kenneth; McCarthy, Fran; Stouder, Sarah; Allison, Phyllis L; Verburg, Brian; Millican, Mark; Black, Brenda J; Vollmar, Tena A; DeBorja, Ramoncito; Wall, Darren; Fried, Jordan; Taylor, Cindy  
Subject: RE: Urgent: Death of Applicant

Yes, Gulf Coast Recovery will take the lead, in coordination with the TROs and HQ Recovery.

-----Original Message-----

From: Souza, Kevin  
Sent: Tuesday, June 27, 2006 1:03 PM  
To: McQueeney, Michelle; Misczak, Mark; Garratt, David; Haynes, Tracy; Stark, James W; Jones, Berl; King, Michael; Dannels, Donna; [REDACTED]; Rodi, Rachel C; Pritchard, Josie; Jamieson, Gil; Madden, Darryl J  
Cc: Howell, Cindy; Blake, Martin; Dibenedetto, Margarita; Kidd, Don ; MacKendrick, David; Oliver, Clifford; Phillips, David; Lannan, Robert; Jackson, Kenneth; McCarthy, Fran; Stouder, Sarah; Allison, Phyllis L; Verburg, Brian; Millican, Mark; Black, Brenda J; Vollmar, Tena A; DeBorja, Ramoncito; Wall, Darren; Fried, Jordan; Taylor, Cindy  
Subject: RE: Urgent: Death of Applicant

Michelle,

I want to make sure our respective responsibilities are clear.

Is the Gulf Coast Recovery office now taking the lead for resolution of the formaldehyde issue?

Such responsibility includes the arrangement for comprehensive testing at the Federal level, a communication strategy, congressional and Office of General Counsel coordination, and execution of remedial steps if necessary.

Resolution will take the cooperative work of many elements of our Agency, but we to delineate the leadership component to avoid confusion and duplication of effort.

Thanks,

K n

-----Original Message-----

From: McQueeney, Michelle

Sent: Tuesday, June 27, 2006 12:58 PM

To: Mischak, Mark; Garratt, David; Haynes, Tracy; Stark, James W; Jones, Berl; King, Michael; Dannels, Donna; Souza, Kevin; '████████████████████'; Rodi, Rachel C; Pritchard, Josie; Jamieson, Gil; Madden, Darryl J  
Cc: Howell, Cindy; Blake, Martin; Dibenedetto, Margarita; Kidd, Don ; MacKendrick, David; Oliver, Clifford; Phillips, David; Lannan, Robert; Jackson, Kenneth; McCarthy, Fran; Stouder, Sarah; Allison, Phyllis L; Verburg, Brian; Millican, Mark; Black, Brenda J; Vollmar, Tena A  
Subject: RE: Urgent: Death of Applicant

Thanks Mark. Darryl Madden (Gulf Coast Recovery Press Secretary) will work with your team and the LA TRO public affairs team on a press statement and standardized safety notice for all residents. Please have your team start on the safety notice--Darryl will be on the ground in NOLA shortly.

Gulf Coast Recovery supports a mission assignment to EPA for full testing and recommendations as well.

Jim Stark, please have JFO Ops execute this mission assignment with EPA and please provide a status update to this group when the MA is ready.

Thanks,  
Michelle

-----Original Message-----

From: Mischak, Mark  
Sent: Tuesday, June 27, 2006 11:46 AM  
To: Garratt, David; Haynes, Tracy; Stark, James W; Jones, Berl; King, Michael; Dannels, Donna; Souza, Kevin; McQueeney, Michelle; '████████████████████'; Rodi, Rachel C; Pritchard, Josie  
Cc: Howell, Cindy; Blake, Martin; Dibenedetto, Margarita; Kidd, Don ; MacKendrick, David; Oliver, Clifford; Phillips, David; Lannan, Robert; Jackson, Kenneth; McCarthy, Fran; Stouder, Sarah; Allison, Phyllis L; Verburg, Brian; Millican, Mark; Black, Brenda J  
Subject: RE: Urgent: Death of Applicant

Thank you. We will move forward with a standardized safety notice and sit tight on testing based on the potential EPA mission assignment. I will contact Kevin to coordinate on the MA if needed. I agree this is better served through the EPA as the safety of MH/TTs is not a FEMA only issue.

Thanks again,

Mark

-----Original Message-----

From: Garratt, David  
Sent: Tuesday, June 27, 2006 11:36 AM  
To: Mischak, Mark; Haynes, Tracy; Stark, James W; Jones, Berl; King, Michael; Dannels, Donna; Souza, Kevin; McQueeney, Michelle; '████████████████████'; Rodi, Rachel C; Pritchard, Josie  
Cc: Howell, Cindy; Blake, Martin; Dibenedetto, Margarita; Kidd, Don ; MacKendrick, David; Oliver, Clifford; Phillips, David; Lannan, Robert; Jackson, Kenneth; McCarthy, Fran; Stouder, Sarah; Allison, Phyllis L; Verburg, Brian; Millican, Mark; Black, Brenda J  
Subject: Re: Urgent: Death of Applicant

Mark:

I discussed this with Kevin yesterday, and his recommendation, which I support, is to mission assign EPA to to a full assessment of the formaldehyde problem, and make recommendations.

Agree that you should not wait to post notices.

Dave

-----Original Message-----

From: Mischak, Mark

To: Haynes, Tracy; Garratt, David; Stark, James W; Jones, Berl; King, Michael; Dannels, Donna; Souza, Kevin; McQueeney, Michelle; 'Miller, Stephen' [REDACTED]; Rodi, Rachel C; Pritchard, Josie  
CC: Howell, Cindy; Blake, Martin; Dibenedetto, Margarita; Kidd, Don ; MacKendrick, David; Oliver, Clifford; Phillips, David; Lannan, Robert; Jackson, Kenneth; McCarthy, Fran; Stouder, Sarah; Allison, Phyllis L; Verburg, Brian; Millican, Mark; Black, Brenda J  
Sent: Tue Jun 27 12:32:25 2006  
Subject: Urgent: Death of Applicant

Michelle,

Based on our conversation a few minutes ago... we are request PIO to prepare a response to the inevitable question about trailer safety. In addition, we need to move past OGC objections to possible testing and move forward with our safety notice (similar to the one HUD uses for Mobile Homes). I believe this issue is well past the point of "wait and see".

Please let me know what message Gulf Coast Recovery is willing to support on the issues surrounding formaldehyde.

Thank you,

Mark

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From: Haynes, Tracy  
Sent: Tuesday, June 27, 2006 10:10 AM  
To: Souza, Kevin; Dannels, Donna; Garratt, David; Jones, Berl; Misczak, Mark; Stark, James W; King, Michael; Allison, Phyllis L; Verburg, Brian; Millican, Mark; Black, Brenda J  
Cc: Howell, Cindy; Blake, Martin; Dibenedetto, Margarita; Kidd, Don ; MacKendrick, David; Oliver, Clifford; Phillips, David; Lannan, Robert; Jackson, Kenneth; McCarthy, Fran; Stouder, Sarah  
Subject: Death of Applicant in Mobile Home Park

Just an FYI regarding the death of an applicant in a mobile home park in St. Tammany's Parrish. See attached.

At the present time, we don't have any additional information.

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From: Johnson, Debvin  
Sent: Tuesday, June 27, 2006 10:07 AM  
To: Haynes, Tracy  
Subject:

Debvin Johnson

Individual Assistance

[REDACTED] Cell

[REDACTED] Desk

"I love the recklessness of faith,  
first you leap, then you grow the wings."