

From: [REDACTED]
To: [REDACTED]
Subject: FW: FEI Facility Update
Date: Friday, May 24, 2019 12:50:00 PM
Attachments: [image001.png](#)

From: Mary Davie - [REDACTED]
Sent: Wednesday, May 22, 2019 7:02 PM
To: Kennedy, Joseph S. [REDACTED]
Cc: Carson, John [REDACTED] Logan, Suzanne G. [REDACTED] Pearson, Margaret P. [REDACTED] Joanna Rosato (2P) [REDACTED]
Subject: Re: FEI Facility Update

Joseph - At your request, GSA has reviewed potential conditions under which OPM could maintain an operational delegation at the FEI campus. Unfortunately, there are significant reasons, both practical and philosophical, that prevent GSA from being able to support a continued delegation to OPM for operation at FEI.

As a practical matter, the operational delegation issued by GSA requires client agencies to manage their own facilities, in total. This includes procurement, and administration of all contracts, as well as the day to day operation of the facilities themselves. Having the ability to not only procure the contracts, but also perform all of the post-award contract administration functions is tantamount for GSA to delegate its authority to maintain facilities for which we have ultimate responsibility to operate and maintain. We feel that with this contract and the Partnership Agreement, we are setting a path for the future state of FEI/HRS and OPM.

As a matter of philosophy, we note that the Acting Director's "Case for Change" recognizes the benefits of "synergies around people, facilities and contracts". The Case for Change acknowledges that OPM's core mission is not facility management - it is GSA's. We believe that for FEI, the path to achieving these synergies is via the Partnership Agreement that has been offered by GSA. To review, the key features of the Agreement include:

- Alignment of contracting officer and post-award contract management functions
- Competitive award by PBS vs. bridge contract to optimize price competitiveness, and best value
- FEI participation on contractor evaluation panel
- Continued consolidated operations responsibility through a single contractor
- Use of FEI's existing contract scope and language for service continuity & agility
- Empowerment of FEI staff as COR with full operational authority

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- Facility operations and project support provided by PBS property manager reporting to the Richmond Field Office
- Contract management program provided by PBS

GSA believes that our approach will deliver the best possible outcomes for FEI and for these reasons we will be rescinding the operational delegation coincidental with the effective date of the new contract. We look forward to our partnership and working together to ensure the FEI program participants continue to receive the immersive and high quality experience that FEI is known for.

Mary

On Mon, May 20, 2019 at 12:53 PM Kennedy, Joseph S. [REDACTED] wrote:

Hi Mary and John,

Any update from our conversation of last Monday? You were planning to discuss with the Regional Commissioner that PBS would put in place the contract and develop criteria so FEI could maintain the delegation. BTW, I was able to discuss this with Stephen Billy who thought this made sense.

Please let us know.

Joseph

Joseph S. Kennedy
Associate Director
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U.S. Office of Personnel Management



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