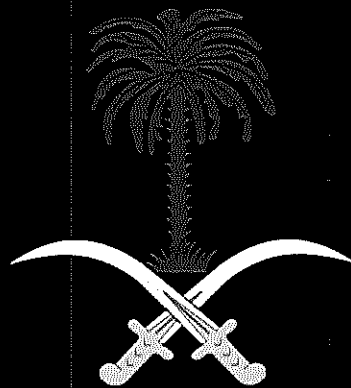


IP3



Presentation to His Majesty King Salman Bin Abdul Aziz

August 2016

2016 MSH Proprietary and Confidential

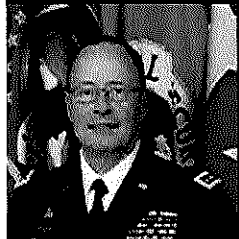
IP3



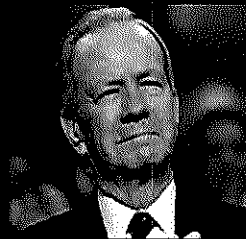
Your Vision:

"Saudi Arabia, the heart of the Arab and Islamic worlds, the investment powerhouse, and the hub connecting three continents"

IP3/IronBridge: Formidable US Leadership



General Keith Alexander (ret.), 4 Star General US Army and Fmr Director NSA 2005 - 2014



Hon. Bud McFarlane, Former US National Security Advisor



General Jack Keane (ret.), 4 Star General US Army and Fmr Vice Chief of Staff of the Army



Rear Admiral Mike Hewitt (ret.), Fmr Deputy Dir for Global Operations, Joint Staff, CEO IronBridge



General James Cartwright (ret.), USMC, Fmr Vice Chairman of the Joint Chiefs of Staff and Commander US Strategic Command



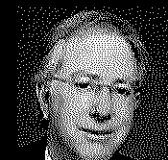
Hon. Ellen Tauscher, U.S. Rep (ret.) and Fmr Undersecretary State Department



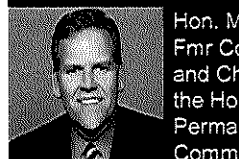
Mike Wallace, Centrus Energy Advisory Board, Fmr Vice Chairman Constellation Energy



Fran Townsend, Fmr. Homeland Security Advisor to United States President George W. Bush



Ambassador Dennis Ross, Special Middle East Coordinator (Clinton Admin.) Special Advisor to Fmr Secretary State Clinton



Hon. Mike Rogers, Fmr Congressman and Chairman of the House Permanent Select Committee on Intelligence



Dr. Ziad Asali, President of American Task force on Palestine



Lieutenant General Mike Flynn (ret.), Fmr Director of the Defense Intel Agency



Admiral Eric Olson (ret.), 4 Star US Navy, Former Commander of Special Operations Command (SOCOM)



Ambassador Richard Murphy, Fmr Assistant Secretary Near East Asia and U.S. Ambassador to Saudi Arabia



Lisa Marie Cheney, Fmr Principle Deputy Assistant Secretary of Defense for Legislative Affairs, VP IronBridge Group



Admiral Kirk Donald, Executive Advisor, Moelis Capital



Lieutenant General Ray Palumbo (ret.), Fmr. Director for Defense Intelligence



Hon. John Tanner, Tennessee, Vice Chair Prime Policy Group



Lieutenant General Pat O'Reilly (ret.), Fmr Director of the Missile Defense Agency



Hon. Alan Dunn, Fmr Asst. Secretary International Trade Admin.



Dr. Lars Butler, MD, Madison Sandhill, Chairman BENS' U.S. Nat'l Cyber & Tech Council; Nat'l Energy Council



Our Mission:

“To create a globally-enabled energy and security partnership to accelerate an economically vibrant, secure and stable Middle East”

Twin Challenges for the Middle East



Transition & Development

- Vision 2030 provides the roadmap
- KSA leads the economic transition
- UAE, Kuwait, Qatar, follow KSA's leadership
- Egypt, Jordan need jobs and signals of hope
- Syria, Iraq must defeat ISIS, re-build economy



Security & Stability

- Regional development requires stability & security
- High unemployment is disenfranchising youth
- US shift towards resourcing stability (vs conflict)
- China seeking secure environment for investments

Saudi Arabia as the Heart



- 30 reactors by 2040 operating a Kingdom-led regional security umbrella
- 16 KSA reactors given regional priority
- GCC, Egypt, Jordan to follow the Kingdom's lead
- Regional electricity authority in the Kingdom
- Regional High Voltage grid managed by the Kingdom
- Connecting three continents with KSA as hub
- Unlocking substantial investment for the Kingdom

US-led, State-of-the-Art, Full-Spectrum Security Delivered by Iron Bridge Group



Zones of Protection



Security Operations
Center



Training Academy



Cyber Security



Integrated Physical
Security



Thought
Leadership

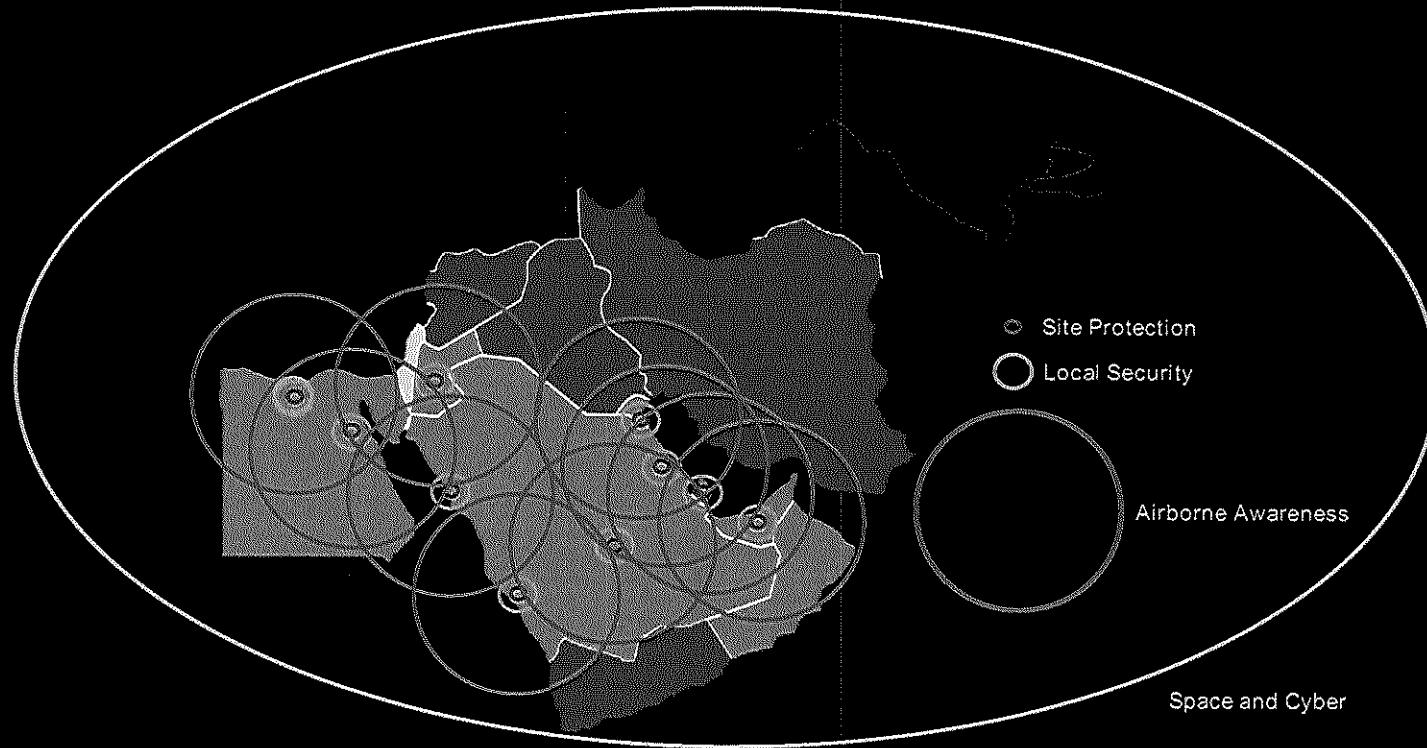


Multi-Intelligence
Surveillance Sensors

Extending KSA defense to achieve world class status

IP3

Security Zones of Protection



IP3 Comprehensive Solution

Peace



- ZONES OF PROTECTION
- CYBER SECURITY
- PHYSICAL SECURITY
- INTELLIGENT SURVEILLANCE
- SECURITY OPERATIONS
- TRAINING ACADEMY
- THOUGHT LEADERSHIP

+

Power



REGIONAL GRID



NUCLEAR POWER



SECURE FUEL CYCLE



LOW CARBON

+

Prosperity



ECONOMIC GROWTH



SKILLED WORKFORCE



WATER DESALINATION



SMART CITY



LOWER COSTS

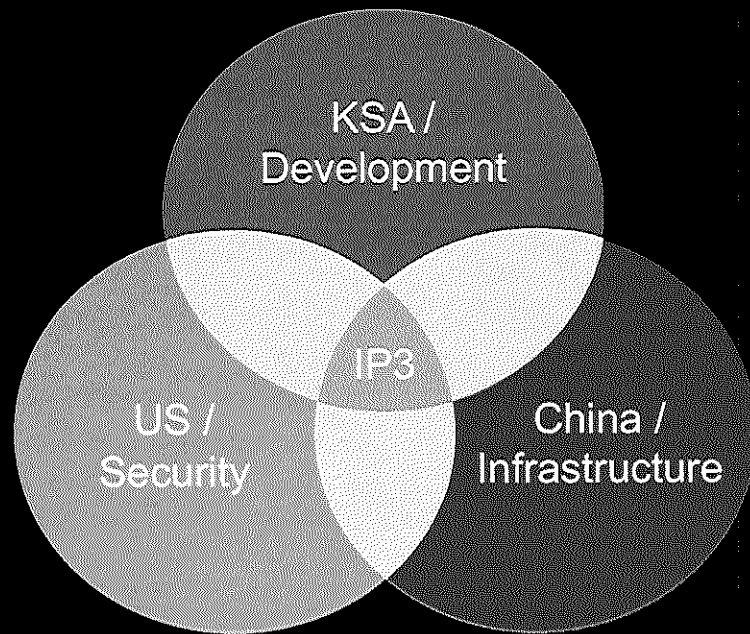


DIVERSIFICATION

Enabling a vibrant, secure and stable Middle East

IP3

Three Global Powers Deeply Committed



- Middle East leadership
- 2030 transformation and development agenda
- Advancement of local business and workforce
- Enable regional stability
- Broad base of USG support
- Deep and stable relationship with KSA
- Commercial nuclear industrial revitalization
- Export market for infrastructure development
- Nuclear and manufacturing scale
- Expanded capital investment portfolio via OBOR

Catalyzing Economic Development



A vibrant society



28m lower metric tons of CO2 annually



1 regional grid, connecting 3 continents



30 reactors, low-carbon energy & desalination



2,000 mile super-grid, smart city platform

A thriving economy



GDP diversification



\$10b net gain from liberated bpd in the market



38,000 permanent jobs, 60,000 during construction



Increase non-oil exports

An ambitious nation



35GW carbon free power generation



450k bpd diverted from internal use

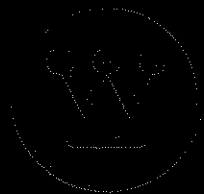


250,000+ skilled future workforce



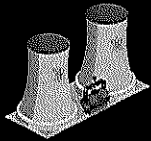
9.8b increase annual non-oil revenue after 25y

IP3: An Exceptional Team



The world's leading commercial and delivery specialists

IP3: Low Risk Service Business Model



Planning & Construction

- Bundled energy and security
- Cohesively managed, world's best delivery partners
- Provision of best available security apparatus
- Full endorsement of US and China
- Enabling local businesses and workforce from outset
- Full integration with Vision 2030
- Planning extended to include Smart Cities



Management & Operations

- Implementation of Aramco model for IP3
- Utilization of best commercial nuclear operators
- Built-in transition to local control and workforce
- Guaranteed operating costs and metrics

