



THE AMERICAN INSTITUTE OF ARCHITECTS

STATEMENT OF
CHARLES D. DALLUGE, ASSOC. AIA
EXECUTIVE VICE PRESIDENT, LEO A DALY

“Assessing Government's Use of Design- Build Contracts”

United States House of Representatives
Committee on Oversight and Government Reform
Subcommittee on Federal Workforce, U.S. Postal Service
and Census

-

December 3, 2013
2154 Rayburn House Office Building

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Introduction

Chairman Farenthold, Ranking Member Lynch, and members of the Subcommittee, I am Charles D. Dalluge, Assoc. AIA, Executive Vice President of Leo A Daly. I want to thank you for the opportunity to testify today on behalf of the American Institute of Architects (AIA) and its more than 82,000 members.

The AIA has served as the voice of America's architects and emerging professionals since 1857. With nearly 300 chapters across the country and around the world, AIA architects work to create more valuable, healthy, secure, and sustainable buildings and cityscapes. Members adhere to a code of ethics and professional conduct to ensure the highest standards in professional practice. Embracing their responsibility to serve society, AIA members engage civic and government leaders and the public in identifying solutions to pressing issues facing our communities, institutions, nation and world.

Established in 1915, Leo A Daly is an internationally renowned architecture, planning, engineering, interior design and program management firm headquartered in Omaha, NE. Our work includes award-winning projects in 87 countries, all 50 states, and the District of Columbia. Our firm currently employs approximately 900 architects, planners, engineers and interior designers in 31 offices worldwide. It consistently ranks as one of the top largest architecture/engineering and interior design firms in the United States.

Leo A Daly is pleased to work with several federal agencies on a wide range of design and construction contracts. Federal facilities are the front doors to the U.S. at home and abroad. Therefore, we recognize that these buildings must function well, be safe, flexible and, where appropriate, welcome visitors. More importantly, they must represent good value for taxpayers. Federal design and construction projects have unique standards, processes and contracting vehicles and must balance many competing goals and priorities, from security to design excellence to energy and resource conservation.

The Federal Marketplace

The health of the architectural profession matters greatly to the overall state of the economy. Architects are the leading edge of a design and construction industry that accounts for one in nine dollars of U.S. gross domestic product. Architects are job catalysts – they are the first workers to

be involved in the construction process when they develop designs for homes, offices, retail spaces, hospitals, educational institutions, government buildings, and more. Hiring an architect leads to employment in other construction-related fields, from engineers and manufacturers to steel and electrical contractors. In fact, there is one architectural service worker for every 34 construction industry workers in this country.¹ A study by the George Mason University Center for Regional Analysis found that every \$1 million invested in design and construction creates 28.5 new full-time jobs.²

The recent economic crisis affected every American, but it hit the design and construction industry particularly hard. Between 2008 and 2012, U.S. architecture firms saw their revenue plummet by 40 percent, and were forced to cut employment by nearly a third.

Recently there has been better economic news for the design and construction industry, but the recovery is fragile at best. According to the Department of Labor, architectural services employment was essentially flat in September (the most recent data available), but continues a slow, but steady, rebound from the most recent low point in August 2011. The AIA Architecture Billings Index (ABI), a leading economic indicator that provides an approximately nine-to-12-month glimpse into the future of nonresidential construction spending activity, shows modest improvements in architecture billings over the last half year³, suggesting slow but steady growth in construction employment into the middle of 2014. Despite the more positive outlook, however, many firms have simply not recovered from the worst economic crisis that many of us have seen in our lifetimes.

Because of a lack of financing in the private market since the start of the economic crisis in 2008, public sector work has literally been a lifeline for many design firms. Government procurement, including at the federal level, has helped to keep the doors open at numerous firms across the nation. However, budget cuts at all levels of government are reducing the number of projects on which architecture firms can compete.

This struggle has given the federal government additional leverage in negotiations and has enabled them to demand more from candidates. Although competition helps ensure that the

¹ U.S. Department of Labor

² www.naiop.org/foundation/contdev.pdf

³ <http://www.aia.org/practicing/AIAB100741>

taxpayer receives good value, there is a difference between getting a fair deal for the government and a procurement process that forces architects, engineers, contractors, subcontractors and suppliers to spend more money for a smaller chance of getting the job. The taxpayer does not win when government contracting leaves businesses in difficult economic straits.

Design Build Construction

Federal agencies are able to use a number of different project delivery methods to design and construct buildings, including design-bid-build, design-build, and joint ventures, among others. These methodologies allow agencies the flexibility to choose the right method for a specific project. According to a survey by the AIA Large Firm Roundtable, of which Leo A Daly is a member, almost 66 percent of all domestic competitions from 2007 through 2011 were selected using the design-build method.⁴

On average, the fee design teams receive for a federal project is approximately \$1.4 million. The rewards are high for firms that successfully compete for these projects, but the cost to enter the federal market is increasingly prohibitive for firms of all sizes.

When agencies choose design-build, they post a solicitation on FedBizOps. Interested teams, typically comprised of an architect, engineer, contractor and subcontractors, submit their qualifications to the pre-selection board. In this first step, the board will review the teams' qualifications, which include past performance, resumes of key personnel, and examples of relevant projects, to create a short list for the second step in the competition.

At this point, the short-listed teams develop a more in-depth proposal based on the programmatic requirements within the solicitation. In order to develop an accurate construction cost, teams must complete up to approximately 80 percent of the design work in advance. The design work is considerable, as each team must determine space needs; mechanical, electrical, HVAC and other systems; building supplies and materials; and the cost of construction. Without this information, there is simply no way to determine a final price. This design work takes a considerable amount of time from the large group of professionals on each team, which places enormous economic burdens on each design-build team on the short list.

⁴ AIA Large Firm Roundtable, *Competition Survey Results*, May 31, 2012.

A 2012 survey published by the AIA Large Firm Roundtable found that between 2007 and 2011, architecture firms in teams that competed for public- and private-sector design-build projects spent a median of \$260,000, by making detailed plans, models and other materials.⁵ In almost 87 percent of federal design-build competitions, there are no stipends provided to the architectural firm.⁶ The firm must hope that they win, with their team, to make up the costs they expend in competing for the job.

The costs of competing for these projects are sizable because of the large amount of effort that goes into preparing a bid. As stated above, up to approximately 80 percent of the design work must be completed in order to develop an accurate price. The amount of work required from an architect is large; but engineers, contractors and subcontractors also must put forth considerable effort to determine a price.

When teams decide whether to compete for a design-build project, they weigh the costs of competing with the odds of winning. Agencies have taken advantage of their purchasing power during the recession to expand the number of short-listed teams. In the past, agencies would typically short-list three teams for a design build project. Now, there are reports that some agencies are shortlisting as many as eight-to-10 teams. In these cases, the odds of being selected drop significantly, even as the cost to compete continues to rise. Due to the current economic climate, design firms face the dilemma of “betting it all” on a contract they may not get, or self-selecting out of the federal design-build market.

Unfortunately, federal law enables agencies to create ever-longer short lists. Under current law, agencies are required to short list between three and five teams. However, the law has an extremely broad exception, stating that contracting officers have the flexibility to increase the number of finalists if increasing the number is “in the Federal Government's interest and is consistent with the purposes and objectives of the two-phase selection process.”⁷ .

The consequences for design firms are obvious: higher costs to compete with lower chances of winning mean that many firms choose not to enter competitions, and in some cases simply cannot afford to compete in the federal marketplace. The government therefore is losing the ability to

⁵ Ibid

⁶ Ibid

⁷ 11 USC §3309(d)

identify and cultivate talented firms that can provide excellent service to agencies if given the chance. The government also loses out when contracting officers spend increasing amounts of time reviewing larger number of proposals. Simply put, this is not a wise investment of limited budgetary resources.

Although many agencies employ the two-step design-build process outlined above, some agencies use a one-step design-build process. In a one-step process, agencies eliminate the pre-selection step and open the solicitation to all respondents. This allows for the government to review as many responses as they receive without reviewing the qualifications of the bidders prior to receiving a bid.

This concept sounds attractive, but when a contracting officer receives 30, 40, or 50 responses, this selection method becomes an inefficient use of limited federal government time and resources. Moreover, one-step selection allows for teams that do not have experience, effective past performance, or accurate bids to participate in the process. Contracting with teams that do not have the qualifications for the specialized work that is required on government projects frequently creates problems in the execution of the project. This leads to higher costs and longer delivery time which is not in the best interest of the government. In addition, inexperienced or under-qualified teams could become legally obligated to fulfill contractual promises they simply cannot meet—or a mistake in a bid will cause them devastating liability. For a firm that has invested money to develop the design for pricing by the contractor to be told after the fact that they are not qualified is not fair.

The Design-Build Efficiency and Jobs Act of 2013 (H.R. 2750)

The issues that architecture firms face in the federal design-build market are a serious challenge to the ability of federal agencies to deliver results for taxpayers, and they deserve Congress' attention. Fortunately, there is a way Congress can address the problem.

H.R. 2750, the Design-Build Efficiency and Jobs Act of 2013, was introduced by Rep. Sam Graves (R-MO) in July. H.R. 2750 requires contracting officers to provide a written justification to the head of an agency for requiring more than five finalists in the second stage of a design-build solicitation and agency approval of such justification. It also requires the use of two-stage selection process for contracts having a value of \$750,000 or greater. This threshold, I will note, is based on U.S. Army Corps of Engineers guidance that was issued in August 2012. Lastly, H.R.

2750 requires agencies to submit to the Government Accountability Office (GAO) and publish in the Federal Register an annual report on all contracts for which more than five finalists were selected for phase-two requests, and all contracts having a value of \$750,000 or greater for which the two-phase selection process was not used.

H.R. 2750 will provide more certainty and opportunities for design firms of all sizes who wish to enter the federal marketplace. It will ensure that agencies have the ability to select the most qualified design-build teams who will deliver the best buildings for agencies and the public. It also will limit federal agencies' burdens in reviewing a large number of proposals.

Although it does not solve every issue related to the federal design and construction process, the Design-Build Efficiency and Jobs Act is a commonsense bill that provides tangible improvements for both private sector firms and the federal government. That is why the AIA and a large number of organizations – including the Associated General Contractors (AGC), the American Council of Engineering Companies (ACEC), the Design-Build Institute of America (DBIA), and the National Society of Professional Engineers (NSPE) – have endorsed the bill and urge the Committee to advance it to the full House.

I also am pleased to note that Chairman Farenthold is a cosponsor of this bill along with a number of members of Congress from both parties, and the AIA commends him for his steadfast support.

In conclusion, I would like to thank Chairman Farenthold, Ranking Member Lynch, and members of the Subcommittee for giving me the opportunity to testify today. The AIA commends you for your commitment to addressing the challenges that businesses face in the federal marketplace, and look forward to working with you to advance H.R. 2750 and other bills that help the private sector drive the recovery. The challenges that the design and construction face are serious, but so is our commitment to play a leading role in rebuilding our country.

Committee on Oversight and Government Reform
Witness Disclosure Requirement – “Truth in Testimony”
Required by House Rule XI, Clause 2(g)(5)

Name: Charles D. Dalluge, Assoc. AIA - Executive Vice President, LEO A DALY

1. Please list any federal grants or contracts (including subgrants or subcontracts) you have received since October 1, 2011. Include the source and amount of each grant or contract.

(Please see attached.)

2. Please list any entity you are testifying on behalf of and briefly describe your relationship with these entities.

American Institute of Architects (AIA)

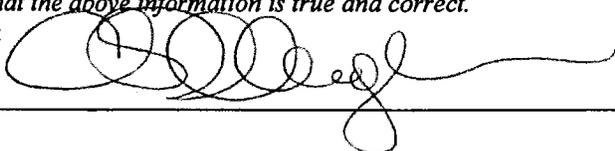
- Member of AIA
 - Chair, AIA Federal Architecture Task Group
 - Member of AIA CEO Large Firm Round Table
 - One of two AIA representatives to the Council on Federal Procurement of Architecture and Engineering Services
-

3. Please list any federal grants or contracts (including subgrants or subcontracts) received since October 1, 2010, by the entity(ies) you listed above. Include the source and amount of each grant or contract.

(Please see attached.)

I certify that the above information is true and correct.

Signature:



Date: 25 November 2013

FEDERAL PROJECTS

| Date Project Opened | Proj Number | Project Name | Source | Anticipated Contract Amount | Job to Date Revenue | Prime | Sub |
|---------------------|---------------|--|--|-----------------------------|---------------------|-------|-----|
| 10/4/2010 | 001-10055-004 | Govt-Army-COE FortRiley HosCA EDC DP 2&3 | US Army Corps of Engineers | \$ 520,929 | \$ 541,384 | X | |
| 10/4/2010 | 001-10055-003 | Govt-Army-COE FortRiley HosCA SDR DP 2&3 | US Army Corps of Engineers | \$ 550,167 | \$ 500,199 | X | |
| 10/6/2010 | 003-10021-005 | Govt VA Heartland KC HVAC Renovations | US Department of Veterans Affairs | \$ 399,479 | \$ 371,268 | X | |
| 10/6/2010 | 003-10099-002 | Govt VA NWHSC MiniMasterPlan GrndIsland | US Department of Veterans Affairs | \$ 78,450 | \$ 78,450 | X | |
| 10/6/2010 | 003-10099-003 | Govt VA NWHSC Site Prep SPEC CT | US Department of Veterans Affairs | \$ 22,047 | \$ 22,047 | X | |
| 10/6/2010 | 021-10093-000 | Govt-USAF-Minot-BX SF Training Facility | US Army Corps of Engineers | \$ 424,770 | \$ 424,770 | X | |
| 10/7/2010 | 001-10069-000 | DHS S&T Real Property Support Svc01 | Department of Homeland Security | \$ 100,000 | \$ 335,833 | X | |
| 10/7/2010 | 046-10026-000 | Govt- VA - Seismic Corrections-11 Bldgs | US Department of Veterans Affairs | \$ 5,498,511 | \$ 5,416,056 | X | |
| 10/7/2010 | 093-10043-000 | Govt-USACE-Hunt-DetrickBldg1301Lab115 CA | US Army Corps of Engineers | \$ 12,477 | \$ 12,477 | X | |
| 10/7/2010 | 093-10043-003 | Govt-USACE-Hunt-DetrickBldg1425 Dist CA | US Army Corps of Engineers | \$ 8,785 | \$ 8,785 | X | |
| 10/7/2010 | 093-10043-004 | Govt-USACE-Hunt-DetrickBldg1425RenoCA | US Army Corps of Engineers | \$ 9,369 | \$ 9,369 | X | |
| 10/7/2010 | 093-10043-002 | Govt-USACE-Hunt-DetrickLabsAR2/317 CA | US Army Corps of Engineers | \$ 13,091 | \$ 13,091 | X | |
| 10/7/2010 | 093-10043-001 | Govt-USACE-Hunt-DetrickLabsV2/AA2 CA | US Army Corps of Engineers | \$ 16,020 | \$ 16,020 | X | |
| 10/8/2010 | 021-10098-000 | Govt-CE-CSFF Design-GFAFB, ND | US Army Corps of Engineers | \$ 774,919 | \$ 774,919 | X | |
| 10/8/2010 | 021-10098-001 | Govt-CE-CSFF-ProposalEffort-GFAFB, ND | US Army Corps of Engineers | \$ 20,000 | \$ 20,000 | X | |
| 10/11/2010 | 002-10123-000 | Army COE Butt Const Grissom ARB ITR | US Army Corps of Engineers | \$ 67,385 | \$ 51,027 | X | |
| 10/12/2010 | 170-10188-005 | DeCA Energy Audits FY 2011 | US Department of Defense/Defense Commissary Agency | \$ 32,015 | \$ 32,015 | X | |
| 10/12/2010 | 170-10188-005 | DeCA Energy Audits FY 2011 | US Department of Defense/Defense Commissary Agency | \$ 276,212 | \$ 276,212 | X | |
| 10/12/2010 | 170-10188-005 | DeCA Energy Audits FY 2011 | US Department of Defense/Defense Commissary Agency | \$ 21,291 | \$ 21,291 | X | |
| 10/12/2010 | 170-10188-005 | DeCA Energy Audits FY 2011 | US Department of Defense/Defense Commissary Agency | \$ - | \$ - | X | |
| 10/12/2010 | 003-10048-024 | J&J Army COE-Ft Leonard Wood Bldg 2399 | J & J Maintenance/US Army Corps of Engineers | \$ 42,540 | \$ 42,540 | X | |
| 10/13/2010 | 092-10022-000 | Bryan Con-Camp Sullivan Expansion-Kabul | US Department of State | \$ 20,000 | \$ 20,000 | X | |
| 10/13/2010 | 003-10104-000 | J&J Army COE-APG InterimRepairs USAPHC/P | J & J Maintenance/US Army Corps of Engineers | \$ 17,560 | \$ 17,560 | X | |
| 10/13/2010 | 003-10103-000 | J&J Army COE-APG Repair N Dental Clinic | J & J Maintenance/US Army Corps of Engineers | \$ 6,400 | \$ 6,400 | X | |
| 10/13/2010 | 003-10105-000 | J&J Army COE-APG Rpr Elev Bldg 2501 KAHC | J & J Maintenance/US Army Corps of Engineers | \$ 600 | \$ 600 | X | |
| 10/13/2010 | 003-10106-000 | J&J Army COE-FBeing 4thFl Bldg9200 MACH | J & J Maintenance/US Army Corps of Engineers | \$ 6,400 | \$ 6,400 | X | |
| 10/13/2010 | 003-10107-000 | J&J Army COE-FRucker BrnDental Clin4405 | J & J Maintenance/US Army Corps of Engineers | \$ 126,200 | \$ 126,200 | X | |
| 10/19/2010 | 003-10025-128 | VAMC Parking Management Study Dallas | US Department of Veterans Affairs | \$ 81,268 | \$ 81,268 | X | |
| 10/19/2010 | 003-10025-128 | VAMC Parking Management Study Dallas | US Department of Veterans Affairs | \$ 18,432 | \$ 18,432 | X | |
| 10/20/2010 | 046-10026-000 | Govt- VA - Seismic Corrections-11 Bldgs | US Department of Veterans Affairs | \$ 218,346 | \$ 218,346 | X | |
| 10/22/2010 | 003-10025-123 | Govt VA-PLA Study Palo Alto, CA | US Department of Veterans Affairs | \$ 19,232 | \$ 19,232 | X | |
| 10/22/2010 | 003-10025-119 | Govt VA-PLA Study Pittsburg | US Department of Veterans Affairs | \$ 19,232 | \$ 19,232 | X | |
| 10/22/2010 | 003-10025-120 | Govt VA-PLA Study St. Louis | US Department of Veterans Affairs | \$ 19,232 | \$ 19,232 | X | |
| 10/22/2010 | 003-10025-118 | Govt VA-PLA Study Walla Walla | US Department of Veterans Affairs | \$ 19,232 | \$ 19,232 | X | |
| 10/24/2010 | 053-10020-030 | US COE- DO#30Svcs for 3K Chiller Plant | US Army Corps of Engineers | \$ 49,769 | \$ 49,769 | X | |
| 10/26/2010 | 003-10104-000 | J&J Army COE-APG InterimRepairs USAPHC/P | J & J Maintenance/US Army Corps of Engineers | \$ 306,929 | \$ 306,929 | X | |
| 10/26/2010 | 003-10103-000 | J&J Army COE-APG Repair N Dental Clinic | J & J Maintenance/US Army Corps of Engineers | \$ 168,031 | \$ 168,031 | X | |
| 10/26/2010 | 003-10105-000 | J&J Army COE-APG Rpr Elev Bldg 2501 KAHC | J & J Maintenance/US Army Corps of Engineers | \$ 64,724 | \$ 64,724 | X | |
| 10/26/2010 | 003-10106-000 | J&J Army COE-FBeing 4thFl Bldg9200 MACH | J & J Maintenance/US Army Corps of Engineers | \$ 219,849 | \$ 219,849 | X | |
| 10/26/2010 | 003-10107-000 | J&J Army COE-FRucker BrnDental Clin4405 | J & J Maintenance/US Army Corps of Engineers | \$ 238,668 | \$ 240,543 | X | |
| 10/27/2010 | 021-10096-000 | Govt-USAF-Minot Dock 4 Fire Suppression | US Army Corps of Engineers | \$ 49,045 | \$ 49,045 | X | |
| 11/2/2010 | 061-10013-004 | Govt-VA-Miami - DIQ OAC Mtgs & Toilet R | US Department of Veterans Affairs | \$ 60,574 | \$ 60,574 | X | |
| 11/2/2010 | 003-10107-000 | J&J Army COE-FRucker BrnDental Clin4405 | J & J Maintenance/US Army Corps of Engineers | \$ 24,906 | \$ 24,906 | X | |
| 11/8/2010 | 003-10025-124 | Govt VA-PLA Study Bay Pines Florida | US Department of Veterans Affairs | \$ 19,232 | \$ 19,232 | X | |

FEDERAL PROJECTS

| Date Project Opened | Proj Number | Project Name | Source | Anticipated Contract Amount | Job to Date Revenue | Prime | Sub |
|---------------------|---------------|--|---|-----------------------------|---------------------|-------|-----|
| 11/15/2010 | 003-10109-000 | J&J Army COE-APG 2100 Electrical Infrast | J & J Maintenance/US Army Corps of Engineers | \$ 7,255 | \$ 7,255 | | X |
| 11/15/2010 | 003-10110-000 | J&J Army COE-APG 2100 Mechanical Infrast | J & J Maintenance/US Army Corps of Engineers | \$ 12,655 | \$ 12,655 | | X |
| 11/19/2010 | 001-10017-019 | Govt-VA-Biloxi Landscape&SiteDevelopment | US Department of Veterans Affairs | \$ 612,202 | \$ 599,646 | X | |
| 11/19/2010 | 001-10017-020 | Govt-VA-Biloxi Landscape&SiteDvlpment CA | US Department of Veterans Affairs | \$ 113,139 | \$ 83,189 | X | |
| 11/22/2010 | 003-10104-000 | J&J Army COE-APG InterimRepairs USAPHC/P | J & J Maintenance/US Army Corps of Engineers | \$ 2,500 | \$ 2,500 | | X |
| 11/22/2010 | 003-10103-000 | J&J Army COE-APG Repair N Dental Clinic | J & J Maintenance/US Army Corps of Engineers | \$ 2,500 | \$ 2,500 | | X |
| 11/22/2010 | 003-10106-000 | J&J Army COE-FTBeing 4thFl Bldg9200 MACH | J & J Maintenance/US Army Corps of Engineers | \$ 2,500 | \$ 2,500 | | X |
| 11/29/2010 | 003-10111-000 | NPS-Presidents Park-Booth & Gates | US Department of the Interiors - National Park Service | \$ 2,479,229 | \$ 2,447,613 | X | |
| 11/30/2010 | 021-10093-000 | Govt-USAF-Minot-BX SF Training Facility | US Army Corps of Engineers | \$ 17,500 | \$ 17,500 | X | |
| 12/7/2010 | 003-10072-008 | Govt.MAMort.Army_FLeW.08ArmyGrowthLEED | US Department of the Army | \$ 8,000 | \$ 8,000 | X | |
| 12/9/2010 | 002-10069-018 | DHS-Galley&Head Renovations D13&N Calif. | Department of Homeland Security | \$ 329,635 | \$ 329,635 | X | |
| 12/9/2010 | 053-10023-002 | GSA-MOBIS-DSC Natl Park Svc Presidnt Prk | US General Services Administration | \$ - | \$ - | X | |
| 12/13/2010 | 021-10049-002 | Govt.AFNAF USACE Wright-PattersonReview | US Department of the Air Force | \$ - | \$ - | X | |
| 12/14/2010 | 003-10109-000 | J&J Army COE-APG 2100 Electrical Infrast | J & J Maintenance/US Army Corps of Engineers | \$ 63,253 | \$ 63,253 | | X |
| 12/14/2010 | 003-10110-000 | J&J Army COE-APG 2100 Mechanical Infrast | J & J Maintenance/US Army Corps of Engineers | \$ 152,364 | \$ 152,364 | | X |
| 12/15/2010 | 053-10023-002 | GSA-MOBIS-DSC Natl Park Svc Presidnt Prk | US General Services Administration | \$ 24,800 | \$ 24,800 | X | |
| 12/21/2010 | 021-10098-002 | Govt-CE-CSFF-Stairwell Redesign-GFAFB,ND | US Army Corps of Engineers | \$ 23,088 | \$ 23,088 | X | |
| 1/13/2011 | 003-10025-131 | Govt-VA-LV Photovoltaic | US Department of Veterans Affairs | \$ 23,216 | \$ 23,216 | X | |
| 1/13/2011 | 003-10025-132 | Govt-VA-PLA Las Vegas, NV | US Department of Veterans Affairs | \$ 16,313 | \$ 16,313 | X | |
| 1/13/2011 | 003-10025-133 | Govt-VA-Temple TX 95% Peer Rev/Add Shop | US Department of Veterans Affairs | \$ 85,999 | \$ 85,999 | X | |
| 1/13/2011 | 003-10025-134 | Govt-VA-Temple TX Physical Security Rew | US Department of Veterans Affairs | \$ 44,308 | \$ 44,308 | X | |
| 1/13/2011 | 053-10023-003 | GSA-MOBIS-DSC Natl Prk Svc PRPK-347 Meet | US General Services Administration | \$ 8,600 | \$ 8,600 | X | |
| 1/14/2011 | 046-10026-000 | Govt- VA - Seismic Corrections-11 Bldgs | US Department of Veterans Affairs | \$ 35,942 | \$ 35,942 | X | |
| 1/17/2011 | 003-10113-000 | Govt VA Central Region IDIQ 2010-2015 | US Department of Veterans Affairs | \$ - | \$ - | X | |
| 1/17/2011 | 021-10098-004 | Govt-CE-CSFF CA Phase-GFAFB, ND | US Army Corps of Engineers | \$ 119,307 | \$ 107,319 | X | |
| 1/17/2011 | 021-10098-003 | Govt-CE-CSFF-Mech Contr Coord, GFAFB, ND | US Army Corps of Engineers | \$ - | \$ - | X | |
| 1/20/2011 | 053-10020-024 | USACE-DO#17-Contract Admin S. Gen Plant | US Army Corps of Engineers | \$ 305,761 | \$ 203,163 | X | |
| 1/25/2011 | 061-10013-005 | Govt-VA-Miami -IDIQ New S Sink & SlecPh | US Department of Veterans Affairs | \$ 17,550 | \$ 17,550 | X | |
| 1/25/2011 | 003-10099-004 | Govt-VA-NWHCS PatientsLifts OmaLincolGI | US Department of Veterans Affairs | \$ 25,287 | \$ 25,287 | X | |
| 1/28/2011 | 003-10114-000 | J&J Army COE-APG Kirk AHC Reloc Pharmacy | J & J Maintenance/US Army Corps of Engineers | \$ 4,400 | \$ 4,400 | | X |
| 2/1/2011 | 001-10064-000 | Govt VA Omaha New Medical Center | US Department of Veterans Affairs | \$ 229,981 | \$ 229,981 | X | |
| 2/2/2011 | 003-10025-135 | Govt VA Peer Rew N Las Vegas Admin Bldg | US Department of Veterans Affairs | \$ 46,525 | \$ 46,525 | X | |
| 2/3/2011 | 110-00650-007 | Govt-GSA-Field Office Building NTX00087 | US General Services Administration | \$ 9,434 | \$ 9,434 | X | |
| 2/3/2011 | 053-10026-000 | NAVFAC - NAVFAC MIDLAN IDIQ, IPTNE AOR | US Department of the Navy | \$ - | \$ - | X | |
| 2/3/2011 | 053-10020-100 | USACE - DO #17 - Addendum #3 | US Army Corps of Engineers | \$ 20,649 | \$ 20,649 | X | |
| 2/7/2011 | 003-10025-135 | Govt VA Peer Rew N Las Vegas Admin Bldg | US Department of Veterans Affairs | \$ 3,000 | \$ 3,000 | X | |
| 2/7/2011 | 003-10025-133 | Govt-VA-Temple TX 95% Peer Rev/Add Shop | US Department of Veterans Affairs | \$ 7,000 | \$ 7,000 | X | |
| 2/7/2011 | 003-10025-134 | Govt-VA-Temple TX Physical Security Rew | US Department of Veterans Affairs | \$ 3,251 | \$ 3,251 | X | |
| 2/10/2011 | 021-10098-005 | Govt-CS-CSFF Mech System Redes, GFAFB,ND | US Army Corps of Engineers | \$ - | \$ - | X | |
| 2/10/2011 | 024-10070-000 | LTC McEntire Hanger, CA | J & J Maintenance/US Army Corps of Engineers | \$ - | \$ - | | X |
| 2/11/2011 | 003-10025-129 | Govt VA Hinesville, GA CBOC | US Department of Veterans Affairs | \$ 172,845 | \$ 172,845 | X | |
| 2/11/2011 | 003-10025-130 | Govt VA Savannah, GA CBOC | US Department of Veterans Affairs | \$ 216,740 | \$ 216,740 | X | |
| 2/14/2011 | 003-10114-000 | J&J Army COE-APG Kirk AHC Reloc Pharmacy | J & J Maintenance/US Army Corps of Engineers | \$ 77,111 | \$ 77,111 | | X |
| 2/15/2011 | 002-10069-019 | Govt DHS USCG Sewer Plant Marathon, FL | Department of Homeland Security - United States Coast Guard | \$ 25,005 | \$ 25,005 | X | |

FEDERAL PROJECTS

| Date Project Opened | Proj Number | Project Name | Source | Anticipated Contract Amount | Job to Date Revenue | Prime | Sub |
|---------------------|---------------|--|---|-----------------------------|---------------------|-------|-----|
| 2/15/2011 | 001-10055-003 | Govt-Army-COE FortRiley HosCA SDR DP 2&3 | US Army Corps of Engineers | \$ 5,700 | \$ 5,700 | X | |
| 2/16/2011 | 003-10110-000 | J&J Army COE-APG 2100 Mechanical Infrast | J & J Maintenance/US Army Corps of Engineers | \$ 11,560 | \$ 11,560 | | X |
| 2/17/2011 | 003-10025-122 | Govt VA PLA Study San Juan, PR | US Department of Veterans Affairs | \$ 19,232 | \$ 19,232 | X | |
| 2/17/2011 | 003-10125-122 | Govt VA PLA Study San Juan, PR | US Department of Veterans Affairs | \$ - | \$ - | X | |
| 2/25/2011 | 002-10069-020 | Govt DHS USCG Repl Fire SuprSys ElizbICity | Department of Homeland Security - United States Coast Guard | \$ 24,220 | \$ 24,220 | X | |
| 2/25/2011 | 002-10069-020 | Govt DHS USCG Repl Fire SuprSys ElizbICity | Department of Homeland Security - United States Coast Guard | \$ 40,647 | \$ 40,647 | X | |
| 3/2/2011 | 003-10099-005 | Govt-VA NWIHCS AE Srv Install New Chilir | US Department of Veterans Affairs | \$ 104,079 | \$ 104,079 | X | |
| 3/3/2011 | 003-10025-136 | Govt-VA Walla Walla Clinic - CA Services | US Department of Veterans Affairs | \$ 112,805 | \$ 112,805 | X | |
| 3/3/2011 | 001-10017-022 | Govt-VA-Biloxi VAMC Lndry/Dietics Bldg CA | US Department of Veterans Affairs | \$ 587,114 | \$ 167,004 | X | |
| 3/3/2011 | 001-10017-021 | Govt-VA-Biloxi VAMC Lndry/Dietetics Bldg | US Department of Veterans Affairs | \$ 4,255,503 | \$ 4,231,375 | X | |
| 3/9/2011 | 021-10099-000 | Govt-USAF-TO18-Dock Conversion.CCD-EAFB | US Army Corps of Engineers | \$ 74,978 | \$ 74,978 | X | |
| 3/10/2011 | 092-10023-000 | DHS-USCG-OPBAT Hangar-Great Inagua | Department of Homeland Security | \$ 476,407 | \$ 476,407 | X | |
| 3/14/2011 | 003-10025-137 | Govt VA Healthcare Center Loma Linda, CA | US Department of Veterans Affairs | \$ 553,500 | \$ 553,500 | X | |
| 3/14/2011 | 003-10025-139 | Govt VA Las Vegas Pump Investigation Sldy | US Department of Veterans Affairs | \$ 10,485 | \$ 10,485 | X | |
| 3/15/2011 | 021-10098-006 | Govt-CE-CSFF-FATS Room Rev-GFAFB, ND | US Army Corps of Engineers | \$ 11,294 | \$ 11,294 | X | |
| 3/15/2011 | 021-10098-007 | Govt-CE-CSFF-Struc Steel - GFAFB, ND | US Army Corps of Engineers | \$ - | \$ - | X | |
| 3/15/2011 | 003-10048-025 | J&J Army COE - FtMeade Structural Anlys | J & J Maintenance/US Army Corps of Engineers | \$ 3,430 | \$ 3,430 | | X |
| 3/16/2011 | 061-10062-000 | Hensel Phelps- US Southern Command Headq | US Department of Defense - US Southern Command | \$ 5,000 | \$ 5,000 | | X |
| 3/17/2011 | 053-10025-003 | GSA-Design Fee Estimating-So.MD Crthse | US General Services Administration | \$ 12,000 | \$ 12,000 | X | |
| 3/17/2011 | 003-10114-000 | J&J Army COE-APG Kirk AHC Reloc Pharmacy | J & J Maintenance/US Army Corps of Engineers | \$ 2,500 | \$ 2,500 | | X |
| 3/24/2011 | 096-10000-001 | LTC-McEntire Natl Guard Hanger CA | J & J Maintenance/US Army Corps of Engineers | \$ 65,645 | \$ 66,260 | | X |
| 3/29/2011 | 002-10069-021 | Govt DHS USCG NIS PierPwrEval Portsmouth | Department of Homeland Security - United States Coast Guard | \$ 77,113 | \$ 77,113 | X | |
| 3/29/2011 | 002-02703-029 | Govt NPS STLI Install Power & Comm Lines | US Department of Interiors - National Park Service | \$ 5,460 | \$ 5,460 | X | |
| 3/29/2011 | 021-10100-000 | Govt-Tepa-StructPeerReview-Ft.CarsonCOFs | US Department of the Army | \$ 1,000 | \$ 1,000 | X | |
| 3/30/2011 | 046-10026-002 | Govt - VA West LA Seismic - DD B222/300 | US Department of Veterans Affairs | \$ 437,319 | \$ 424,510 | X | |
| 3/30/2011 | 046-10026-001 | Govt-VA-W.LA Seismic Corr.-Gen. Efforts | US Department of Veterans Affairs | \$ - | \$ - | X | |
| 3/30/2011 | 046-10027-000 | Govt-VA-B500 Visitor Center VA West LA | US Department of Veterans Affairs | \$ - | \$ - | X | |
| 3/30/2011 | 046-10026-003 | Govt-VA-West LA Seismic Corr. - DD/CDB258 | US Department of Veterans Affairs | \$ - | \$ - | X | |
| 4/4/2011 | 096-10000-001 | LTC-McEntire Natl Guard Hanger CA | US Armed Forces - National Guard of the United States | \$ 34,355 | \$ 36,216 | | X |
| 4/5/2011 | 003-10025-129 | Govt VA Hinesville, GA CBOC | US Department of Veterans Affairs | \$ 5,000 | \$ 5,000 | X | |
| 4/5/2011 | 003-10025-130 | Govt VA Savannah, GA CBOC | US Department of Veterans Affairs | \$ 5,000 | \$ 5,000 | X | |
| 4/6/2011 | 092-10024-000 | USACE Hunts-Cannon/Holloman Med Clinic | US Army Corps of Engineers | \$ 30,802 | \$ 30,802 | X | |
| 4/11/2011 | 092-10024-000 | USACE Hunts-Cannon/Holloman Med Clinic | US Army Corps of Engineers | \$ 32,350 | \$ 32,350 | X | |
| 4/15/2011 | 092-10027-000 | USACE-SAV-HAAF Marne/Cottrell Latrines | US Army Corps of Engineers | \$ 114,000 | \$ 114,000 | X | |
| 4/15/2011 | 092-10025-000 | USACE-SAV-HAAF Safety Training Facility | US Army Corps of Engineers | \$ 75,498 | \$ 75,498 | X | |
| 4/15/2011 | 092-10026-000 | USACE-SAV-HAAF-Fire Station #2 | US Army Corps of Engineers | \$ 50,923 | \$ 50,923 | X | |
| 4/18/2011 | 050-P2012-302 | GSA-DHS-US-Visit | US General Services Administration | \$ - | \$ - | X | |
| 4/19/2011 | 075-10132-000 | USPS IDIQ A/E Services-CA & NV | United States Postal Services | \$ - | \$ - | X | |
| 4/21/2011 | 003-10025-136 | Govt-VA Walla Walla Clinic - CA Services | US Department of Veterans Affairs | \$ 10,631 | \$ 10,631 | X | |
| 4/26/2011 | 021-10098-008 | Govt-CE-CSFF- FirePump&Lock RM-GFAFB, ND | US Army Corps of Engineers | \$ 6,813 | \$ 6,813 | X | |
| 4/26/2011 | 021-10098-009 | Govt-CE-CSFF-CRAC Units Rev-GFAFB, ND | US Army Corps of Engineers | \$ 9,772 | \$ 9,772 | X | |
| 4/27/2011 | 053-10020-101 | Govt-USACE-DO#17-Rendering Add Service | US Army Corps of Engineers | \$ 1,933 | \$ 1,933 | X | |
| 5/2/2011 | 092-10023-001 | DHS-USCG-OPBAT Hangar-Great Inagua CA | Department of Homeland Security | \$ 123,474 | \$ 107,042 | X | |
| 5/2/2011 | 003-10015-023 | Govt VA Des Moines Imaging&Expn Remodel | US Department of Veterans Affairs | \$ 1,500 | \$ 1,500 | X | |

FEDERAL PROJECTS

| Date Project Opened | Proj Number | Project Name | Source | Anticipated Contract Amount | Job to Date Revenue | Prime | Sub |
|---------------------|---------------|---|---|-----------------------------|---------------------|-------|-----|
| 5/3/2011 | 092-10028-000 | Govt-USACE-Hunts-Ft Carson Evans Hsp RFP | US Army Corps of Engineers | \$ 44,548 | \$ 44,548 | X | |
| 5/9/2011 | 021-10101-000 | Govt-AFNAF USAF WhAfb BowlingGr (0-65%) | US Department of the Air Force | \$ 338,372 | \$ 338,372 | X | |
| 5/10/2011 | 092-10028-000 | Govt-USACE-Hunts-Ft Carson Evans Hsp RFP | US Army Corps of Engineers | \$ 274,539 | \$ 274,539 | X | |
| 5/11/2011 | 092-10028-000 | Govt-USACE-Hunts-Ft Carson Evans Hsp RFP | US Army Corps of Engineers | \$ 333,638 | \$ 333,638 | X | |
| 5/18/2011 | 081-10073-001 | AboGroup/NIST Bldg ADA,Kauai- Sub Pmt | National Institute of Standards and Technology | \$ - | \$ - | | X |
| 5/18/2011 | 021-10110-010 | Govt-AFNAF USAF-Minot AFB TLF | US Department of the Air Force | \$ 929,646 | \$ 929,646 | X | |
| 5/24/2011 | 001-10069-001 | DHS S&T Real Property Support Services01 | Department of Homeland Security | \$ - | \$ 13,350 | X | |
| 5/25/2011 | 052-10095-000 | MOS-Military Sealift Comm.HQ Ren-M.P. | US Department of Defense | \$ 94,900 | \$ 94,900 | X | |
| 6/2/2011 | 021-10110-020 | Govt-AFNAF USAF_EglinAFB.TLF | US Department of the Air Force | \$ 925,541 | \$ 925,541 | X | |
| 6/2/2011 | 021-10110-030 | Govt-AFNAF USAF_Hurlburt.TLF | US Department of the Air Force | \$ 267,746 | \$ 267,746 | X | |
| 6/9/2011 | 002-10069-022 | Govt DHS USCG Various Projects, Calif. | Department of Homeland Security - United States Coast Guard | \$ 427,628 | \$ 423,692 | X | |
| 6/9/2011 | 003-10122-000 | J&J -APG Modernize Kirk AHC Bldg 5201 CA | J & J Maintenance/US Army Corps of Engineers | \$ 600 | \$ 600 | | X |
| 6/14/2011 | 021-10069-002 | Govt-USACE-Baltimore NCMi Ren. DIB Docs | US Army Corps of Engineers | \$ 243,002 | \$ 243,002 | X | |
| 6/15/2011 | 001-10064-000 | Govt VA Omaha New Medical Center | US Department of Veterans Affairs | \$ 52,000 | \$ 52,000 | X | |
| 6/16/2011 | 002-10128-000 | ArmyCOE-Minot AFB ATCT Base Ops Bldg D/B | US Army Corps of Engineers | \$ 932,065 | \$ 806,000 | X | |
| 6/21/2011 | 003-10122-000 | J&J -APG Modernize Kirk AHC Bldg 5201 CA | J & J Maintenance/US Army Corps of Engineers | \$ 19,000 | \$ 19,000 | | X |
| 6/21/2011 | 003-10120-000 | J&J Kirk AHC Replace PA System Bldg 2501 | J & J Maintenance/US Army Corps of Engineers | \$ 6,182 | \$ 6,182 | | X |
| 6/21/2011 | 092-10024-001 | USACE Hunts-Cannon/Holloman Medical Clin | US Army Corps of Engineers | \$ 81,590 | \$ 81,590 | X | |
| 6/21/2011 | 092-10019-003 | USACE Sav-Winn Army Hospital Option 1 CA | US Army Corps of Engineers | \$ 295,530 | \$ 211,318 | X | |
| 6/22/2011 | 092-10024-001 | USACE Hunts-Cannon/Holloman Medical Clin | US Army Corps of Engineers | \$ 137,500 | \$ 137,500 | X | |
| 6/22/2011 | 092-10024-001 | USACE Hunts-Cannon/Holloman Medical Clin | US Army Corps of Engineers | \$ 30,717 | \$ 30,717 | X | |
| 6/24/2011 | 001-10069-002 | DHS S&T Real Property Support Services02 | Department of Homeland Security | \$ 20,704 | \$ 21,720 | X | |
| 7/5/2011 | 092-10030-001 | USACE Hunt-Northport VA Med Center ICU CA | US Army Corps of Engineers | \$ - | \$ - | | X |
| 7/5/2011 | 092-10030-000 | USACE Hunt-Northport VA Med Center ICU | US Army Corps of Engineers | \$ 235,387 | \$ 235,387 | X | |
| 7/5/2011 | 092-10029-000 | USACE Hunt-Northport VA Med Center OR | US Army Corps of Engineers | \$ 267,456 | \$ 267,456 | X | |
| 7/5/2011 | 092-10029-001 | USACE Hunt-Northport VA Med Center OR CA | US Army Corps of Engineers | \$ - | \$ - | | X |
| 7/6/2011 | 021-10110-020 | Govt-AFNAF USAF_EglinAFB.TLF | US Department of the Air Force | \$ 35,478 | \$ 35,478 | X | |
| 7/6/2011 | 021-10110-030 | Govt-AFNAF USAF_Hurlburt.TLF | US Department of the Air Force | \$ 6,650 | \$ 6,650 | X | |
| 7/6/2011 | 046-10027-001 | Govt-VA-B500 Visitor Center West LA - CA | US Department of Veterans Affairs | \$ - | \$ - | | X |
| 7/6/2011 | 003-10121-002 | Govt-VA-DM Remod Admin Space for Police | US Department of Veterans Affairs | \$ 162,029 | \$ 149,535 | X | |
| 7/6/2011 | 003-10121-001 | Govt-VA-DM Remodel Expand Lab | US Department of Veterans Affairs | \$ 223,570 | \$ 219,095 | X | |
| 7/6/2011 | 003-10121-003 | Govt-VA-DM Solar Panel Feasibility Study | US Department of Veterans Affairs | \$ 39,898 | \$ 39,898 | X | |
| 7/7/2011 | 053-10029-100 | Govt FBI - Interim On Site AEP HQ | Federal Bureau of Investigation | \$ 296,673 | \$ 297,662 | X | |
| 7/7/2011 | 053-10029-200 | Govt FBI Interim On-Site AEP Quantico | Federal Bureau of Investigation | \$ 536,800 | \$ 1,834,943 | X | |
| 7/7/2011 | 053-10029-000 | Govt FBI Base Contract # Interim | Federal Bureau of Investigation | \$ - | \$ - | | X |
| 7/7/2011 | 021-10098-010 | Govt-CE-CSFF-Exist UG CONC-GFAFB, ND | US Army Corps of Engineers | \$ 4,700 | \$ 4,700 | X | |
| 7/7/2011 | 003-10121-006 | Govt-VA Minneapolis VAMC Chiller Repair | US Department of Veterans Affairs | \$ 1,251 | \$ 1,251 | X | |
| 7/8/2011 | 001-10069-002 | DHS S&T Real Property Support Services02 | Department of Homeland Security | \$ 8,864 | \$ 9,035 | X | |
| 7/8/2011 | 003-10121-005 | Govt-VA-DM Geothermal Well Field RAD | US Department of Veterans Affairs | \$ 46,756 | \$ 41,033 | X | |
| 7/8/2011 | 003-10121-004 | Govt-VA-DM Solar Panel Site Prep Bldg 12 | US Department of Veterans Affairs | \$ 45,470 | \$ 28,057 | X | |
| 7/12/2011 | 002-10129-001 | GSA-UNISYS Border Crossings-Pkg1 65% Des | US General Services Administration | \$ 167,350 | \$ 167,350 | X | |
| 7/12/2011 | 002-10129-000 | GSA-UNISYS Border Crossings-Pkg1 SiteSur | US General Services Administration | \$ 36,882 | \$ 36,882 | X | |
| 7/12/2011 | 002-10129-004 | GSA-UNISYS Border Crossings-Pkg2 65% Des | US General Services Administration | \$ 161,676 | \$ 161,676 | X | |
| 7/12/2011 | 002-10129-003 | GSA-UNISYS Border Crossings-Pkg2 SiteSur | US General Services Administration | \$ 64,825 | \$ 64,825 | X | |

FEDERAL PROJECTS

| Date Project Opened | Proj Number | Project Name | Source | Anticipated Contract Amount | Job to Date Revenue | Prime | Sub |
|---------------------|---------------|--|--|-----------------------------|---------------------|-------|-----|
| 7/12/2011 | 002-10129-002 | GSA-UNISYS BorderCrossings-Pkg1 FinalDes | US General Services Administration | \$ 47,483 | \$ 47,483 | X | |
| 7/12/2011 | 001-10075-000 | USACE Hanscom AFB Mental Hlth Clinic Add | US Army Corps of Engineers | \$ - | \$ - | X | |
| 7/12/2011 | 092-10019-003 | USACE-Sav-Winn Army Hospital Option 1 CA | US Army Corps of Engineers | \$ 194,228 | \$ 108,194 | X | |
| 7/14/2011 | 021-10110-011 | Govt.AFNAF.USAF-Minot AFB TLF BIM | US Department of the Air Force | \$ 13,543 | \$ 13,543 | X | |
| 7/14/2011 | 001-10055-004 | Govt-Army-COE FortRiley HosCA EDC DP 2&3 | US Army Corps of Engineers | \$ 4,643 | \$ 4,648 | X | |
| 7/20/2011 | 110-10137-000 | The Ross Grp - NAVAF Kingsville Fitness | US Department of the Navy | \$ 17,402 | \$ 17,402 | | X |
| 7/25/2011 | 021-10076-010 | Govt.AFNAF.USAF-NCO Club KadenaAFB-Japan | US Department of the Air Force | \$ 731,424 | \$ 635,807 | X | |
| 7/26/2011 | 002-10128-001 | ArmyCOE-Minot AFB ATCT Base OpsBld DB CA | US Army Corps of Engineers | \$ 182,815 | \$ - | X | |
| 7/27/2011 | 053-10012-006 | Gov-FBI-Tsk#4 TEDAC/Crime Lab-OCM-sub | Federal Bureau of Investigation | \$ - | \$ - | X | |
| 7/28/2011 | 092-10030-000 | USACE Hunt-Northport VA Med Center ICU | US Army Corps of Engineers | \$ 6,266 | \$ 6,266 | X | |
| 7/28/2011 | 092-10030-000 | USACE Hunt-Northport VA Med Center ICU | US Army Corps of Engineers | \$ 20,219 | \$ 20,219 | X | |
| 7/28/2011 | 092-10029-000 | USACE Hunt-Northport VA Med Center OR | US Army Corps of Engineers | \$ 6,615 | \$ 6,615 | X | |
| 7/28/2011 | 092-10029-000 | USACE Hunt-Northport VA Med Center OR | US Army Corps of Engineers | \$ 25,676 | \$ 25,676 | X | |
| 7/29/2011 | 021-10110-040 | Govt.AFNAF.USAF_ScottAFB.VQ | US Department of the Air Force | \$ 2,586,006 | \$ 2,542,590 | X | |
| 8/3/2011 | 211-10016-000 | Govt VA Cheyenne WY Mental Health Bldg | US Department of Veterans Affairs | \$ 237,091 | \$ 238,148 | X | |
| 8/5/2011 | 053-10020-031 | USACE - DO #31 | US Army Corps of Engineers | \$ 59,673 | \$ 57,405 | X | |
| 8/10/2011 | 092-10031-000 | USACE-Hunt-Seymour Johnson AFB Med Clinic | US Army Corps of Engineers | \$ 763,957 | \$ 763,957 | X | |
| 8/17/2011 | 021-10110-040 | Govt.AFNAF.USAF_ScottAFB.VQ | US Department of the Air Force | \$ 246,900 | \$ 246,900 | X | |
| 8/17/2011 | 021-10110-040 | Govt.AFNAF.USAF_ScottAFB.VQ | US Department of the Air Force | \$ 267,220 | \$ 267,220 | X | |
| 8/17/2011 | 003-10107-001 | J&J Army COE-FRucker BrrnDental Clin -CA | J & J Maintenance/US Army Corps of Engineers | \$ 3,200 | \$ 3,200 | X | |
| 8/17/2011 | 003-10107-001 | J&J Army COE-FRucker BrrnDental Clin -CA | J & J Maintenance/US Army Corps of Engineers | \$ 11,800 | \$ 11,800 | X | |
| 8/18/2011 | 046-10028-000 | Govt-VA-AE Replace Site Water Distributn | US Department of Veterans Affairs | \$ 260,992 | \$ 251,106 | X | |
| 8/18/2011 | 046-10029-000 | Govt-VA-Renovate Dwrtnw Ambulatory Care | US Department of Veterans Affairs | \$ 157,279 | \$ 155,835 | X | |
| 8/23/2011 | 092-10031-000 | USACE-Hunt-Seymour Johnson AFB Med Clinic | US Army Corps of Engineers | \$ 78,441 | \$ 78,441 | X | |
| 8/23/2011 | 092-10031-000 | USACE-Hunt-Seymour Johnson AFB Med Clinic | US Army Corps of Engineers | \$ 128,722 | \$ 128,722 | X | |
| 8/26/2011 | 046-10026-004 | Govt- VA W. LA Seismic Corr- CD B209 | US Department of Veterans Affairs | \$ 525,518 | \$ 479,268 | X | |
| 8/26/2011 | 046-10026-010 | Govt-VA-West LA Seismic Corrections - CA | US Department of Veterans Affairs | \$ - | \$ - | X | |
| 8/26/2011 | 003-10107-001 | J&J Army COE-FRucker BrrnDental Clin -CA | J & J Maintenance/US Army Corps of Engineers | \$ 19,000 | \$ 19,000 | X | |
| 8/29/2011 | 053-10030-000 | GSA-SSA - Daytner - Chilled Water Lines | US General Services Administration | \$ 15,210 | \$ 16,210 | X | |
| 8/30/2011 | 092-10024-002 | USACE-Hunts-Cannon/Holloman Med. Clinic | US Army Corps of Engineers | \$ 379,132 | \$ 379,132 | X | |
| 8/30/2011 | 053-10031-000 | VA-VBA-St. Petersburg, FL-Roofting Inspecc | US Department of Veterans Affairs | \$ 7,685 | \$ 7,685 | X | |
| 8/31/2011 | 001-10069-003 | DHS S&T Real Property Support Services03 | Department of Homeland Security | \$ - | \$ 23,406 | X | |
| 8/31/2011 | 001-10069-004 | DHS S&T Real Property Support Services04 | Department of Homeland Security | \$ - | \$ 70,976 | X | |
| 8/31/2011 | 046-10029-001 | Govt- VA - Renovate Ambulatory - CA | US Department of Veterans Affairs | \$ - | \$ - | X | |
| 9/6/2011 | 046-10030-000 | Govt. - VA Critical Care Addition | US Department of Veterans Affairs | \$ 36,142 | \$ 25,610 | X | |
| 9/8/2011 | 092-10024-002 | USACE-Hunts-Cannon/Holloman Med. Clinic | US Army Corps of Engineers | \$ 1,229,654 | \$ 371,639 | X | |
| 9/8/2011 | 092-10024-002 | USACE-Hunts-Cannon/Holloman Med. Clinic | US Army Corps of Engineers | \$ 46,000 | \$ 45,490 | X | |
| 9/15/2011 | 081-10073-002 | Abogroup/NIST Bldg ADA Upgrade,Kauai- CA | US Army Corps of Engineers | \$ 557,098 | \$ 547,622 | X | |
| 9/19/2011 | 092-10032-000 | Govt-USACE-Elsworth Squad Ops Dock 33 | US Army Corps of Engineers | \$ 116,571 | \$ 116,571 | X | |
| 9/20/2011 | 170-10188-006 | DECA Energy Audits FY 2011 | US Department of Defense/Defense Commissary Agency | \$ 318,210 | \$ 318,210 | X | |
| 9/20/2011 | 170-10188-006 | DECA Energy Audits FY 2011 | US Department of Defense/Defense Commissary Agency | \$ 19,890 | \$ 19,890 | X | |
| 9/20/2011 | 170-10188-006 | DECA Energy Audits FY 2011 | US Department of Defense/Defense Commissary Agency | \$ - | \$ - | X | |
| 9/20/2011 | 002-10069-023 | GovtDHS USCG SewerPlant Dsgn Marathon FL | Department of Homeland Security - US Coast Guard | \$ 170,846 | \$ 170,846 | X | |
| 9/21/2011 | 046-10031-000 | Gov't -VA-Building 2 Deficiencies | US Department of Veterans Affairs | \$ 424,735 | \$ 424,735 | X | |

FEDERAL PROJECTS

| Date Project Opened | Proj Number | Project Name | Source | Anticipated Contract Amount | Job to Date Revenue | Prime | Sub |
|---------------------|---------------|--|--|-----------------------------|---------------------|-------|-----|
| 9/22/2011 | 046-10034-000 | Gov't-VA- Bldg. 126 Long Beach-SD/DD | US Department of Veterans Affairs | \$ 1,459,316 | \$ 474,269 | X | |
| 9/22/2011 | 046-10033-000 | Gov't-VA- Las Vegas Peer Review - TO1 | US Department of Veterans Affairs | \$ 98,556 | \$ 98,556 | X | |
| 9/22/2011 | 046-10032-000 | Gov't-VA- Outpatient Clinic- Walla Walla | US Department of Veterans Affairs | \$ 26,496 | \$ 26,496 | X | |
| 9/25/2011 | 053-10032-000 | PHRA - NAVFAC-11-D0496 Bldg 166 | US Department of the Navy | \$ 95,611 | \$ 96,488 | X | |
| 9/26/2011 | 002-10069-024 | Govt USCG Chase Hall Ph3 Design Review | Department of Homeland Security - United States Coast Guard | \$ 155,818 | \$ 140,152 | X | |
| 9/26/2011 | 046-10035-000 | Gov't-VA- VA Denver Peer Review | US Department of Veterans Affairs | \$ 106,175 | \$ 106,175 | X | |
| 9/27/2011 | 046-10031-001 | Gov't -VA-Building 2 Deficiencies - CA | US Department of Veterans Affairs | \$ 69,144 | \$ 1,548 | X | |
| 9/28/2011 | 002-10069-024 | Govt USCG Chase Hall Ph3 Design Review | Department of Homeland Security - United States Coast Guard | \$ 17,675 | \$ 16,921 | X | |
| 9/28/2011 | 110-10137-000 | The Ross Grp - NAVAFK Kingsville Fitness | US Department of the Navy | \$ - | \$ - | | X |
| 9/29/2011 | 092-10024-003 | USACE-Hunt-Holloman AFB Medical Clinic | US Army Corps of Engineers | \$ 233,424 | \$ 193,007 | X | |
| 10/5/2011 | 053-10029-300 | Govt-FBI-Quantico Complex Master Plan | Federal Bureau of Investigation | \$ 825,520 | \$ 825,520 | X | |
| 10/5/2011 | 003-10109-001 | J&J Army COE-APG E2100 Elec Infrastr CA | J & J Maintenance/US Army Corps of Engineers | \$ 31,500 | \$ 31,500 | | X |
| 10/5/2011 | 003-10110-001 | J&J Army COE-APG E2100 Mech Infrastr CA | J & J Maintenance/US Army Corps of Engineers | \$ 31,500 | \$ 31,500 | | X |
| 10/5/2011 | 075-10134-000 | USACE-Aerial Cargo Sys-Davis Monthan AFB | US Army Corps of Engineers | \$ 133,529 | \$ 135,315 | X | |
| 10/5/2011 | 092-10024-003 | USACE-Hunt-Holloman AFB Medical Clinic | US Army Corps of Engineers | \$ 41,000 | \$ 39,664 | X | |
| 10/5/2011 | 092-10024-003 | USACE-Hunt-Holloman AFB Medical Clinic | US Army Corps of Engineers | \$ 535,417 | \$ 530,433 | X | |
| 10/10/2011 | 001-10069-005 | DHS S&T Real Property Support Services05 | Department of Homeland Security | \$ 228,522 | \$ 164,645 | X | |
| 10/10/2011 | 001-10081-000 | J&J Army COE Fox AHC - HVAC | J & J Maintenance/US Army Corps of Engineers | \$ 8,400 | \$ 8,400 | | X |
| 10/10/2011 | 092-10034-000 | USACE Little Rock-Offutt AFB CA Services | US Army Corps of Engineers | \$ 5,455 | \$ 5,455 | X | |
| 10/11/2011 | 001-10081-000 | J&J Army COE Fox AHC - HVAC | J & J Maintenance/US Army Corps of Engineers | \$ 2,500 | \$ 2,500 | | X |
| 10/11/2011 | 092-10034-000 | USACE Little Rock-Offutt AFB CA Services | US Army Corps of Engineers | \$ 361,478 | \$ 231,622 | X | |
| 10/11/2011 | 092-10034-000 | USACE Little Rock-Offutt AFB CA Services | US Army Corps of Engineers | \$ 62,651 | \$ 61,431 | X | |
| 10/12/2011 | 092-10035-000 | USACE SAV-Benning Resiliency Campus #35 | US Army Corps of Engineers | \$ 980,891 | \$ 980,891 | X | |
| 10/12/2011 | 092-10033-000 | USACE SAV-HAAF Overhang Bldg 7902 | US Army Corps of Engineers | \$ 48,515 | \$ 48,515 | X | |
| 10/12/2011 | 092-10036-000 | USACE-Hunt-Medical Template Design Modul | US Army Corps of Engineers | \$ 19,548 | \$ 15,283 | X | |
| 10/13/2011 | 003-10122-000 | J&J -APG Modernize Kirk AHC Bldg 5201 CA | J & J Maintenance/US Army Corps of Engineers | \$ 2,100 | \$ 2,100 | | X |
| 10/13/2011 | 001-10081-000 | J&J Army COE Fox AHC - HVAC | J & J Maintenance/US Army Corps of Engineers | \$ 469,013 | \$ 469,013 | | X |
| 10/17/2011 | 003-10121-007 | Govt-VA-DM Primary Care CheckIn Stations | US Department of Veterans Affairs | \$ 37,916 | \$ 33,715 | X | |
| 10/18/2011 | 003-10099-006 | Govt-VA VAMC Omaha New Hospital DA - Ph3 | US Department of Veterans Affairs | \$ 57,219 | \$ 57,219 | X | |
| 10/21/2011 | 052-10095-001 | MOS-Military Seallift T.O. 004 (RM105) | US Department of Defense | \$ 1,290 | \$ 1,290 | X | |
| 10/25/2011 | 046-10028-001 | Govt-VA-AE Replace Site Water - CA | US Department of Veterans Affairs | \$ 38,807 | \$ 12 | X | |
| 10/25/2011 | 003-10105-001 | J&J Army COE-APG Rpr Elv Bld2501 KAHC CA | J & J Maintenance/US Army Corps of Engineers | \$ - | \$ - | | X |
| 10/27/2011 | 021-10069-003 | Govt-COE-Baltimore-NCMI Renovation-CA | US Army Corps of Engineers | \$ 46,230 | \$ 46,230 | X | |
| 10/28/2011 | 003-10025-137 | Govt VA Healthcare Center Loma Linda, CA | US Department of Veterans Affairs | \$ - | \$ - | | X |
| 11/1/2011 | 053-10020-033 | Govt-USA-DO#33 (PIS) | US Army Corps of Engineers | \$ 20,215 | \$ 20,215 | X | |
| 11/1/2011 | 046-10033-001 | Govt-VA - Las Vegas Peer Review - TO2 | US Department of Veterans Affairs | \$ 8,627 | \$ 8,627 | X | |
| 11/2/2011 | 002-10069-025 | Govt USCG ExpndSecFac BSU Portsmouth VA | US Department of Homeland Security - United States Coast Guard | \$ 156,167 | \$ 156,167 | X | |
| 11/2/2011 | 003-10109-001 | J&J Army COE-APG E2100 Elec Infrastr CA | J & J Maintenance/US Army Corps of Engineers | \$ 300 | \$ 300 | | X |
| 11/2/2011 | 003-10110-001 | J&J Army COE-APG E2100 Mech Infrastr CA | J & J Maintenance/US Army Corps of Engineers | \$ 300 | \$ 300 | | X |
| 11/2/2011 | 092-10036-000 | USACE-Hunt-Medical Template Design Modul | US Army Corps of Engineers | \$ 339,868 | \$ 286,945 | X | |
| 11/4/2011 | 075-10134-000 | USACE-Aerial Cargo Sys-Davis Monthan AFB | US Army Corps of Engineers | \$ 44,040 | \$ 45,608 | X | |
| 11/4/2011 | 075-10134-000 | USACE-Aerial Cargo Sys-Davis Monthan AFB | US Army Corps of Engineers | \$ 8,280 | \$ 8,280 | X | |
| 11/4/2011 | 075-10134-000 | USACE-Aerial Cargo Sys-Davis Monthan AFB | US Army Corps of Engineers | \$ 405,635 | \$ 415,712 | X | |
| 11/8/2011 | 002-10069-026 | Govt DHS USCG Marathon FL Housing Sewer | Department of Homeland Security - United States Coast Guard | \$ 30,093 | \$ 30,093 | X | |

FEDERAL PROJECTS

| Date Project Opened | Proj Number | Project Name | Source | Anticipated Contract Amount | Job to Date Revenue | Prime | Sub |
|---------------------|---------------|---|---|-----------------------------|---------------------|-------|-----|
| 11/10/2011 | 003-10132-000 | USACE Missouri River Project Office Rehb | US Army Corps of Engineers | \$ 30,000 | \$ 30,000 | X | |
| 11/30/2011 | 053-10020-027 | Govt-USACE-DOR#26-N.Gen Plant-CA Services | US Army Corps of Engineers | \$ 169,634 | \$ 169,634 | X | |
| 12/2/2011 | 002-10069-027 | Govt USCG DHS Solarization Elbow Cross & | Department of Homeland Security - United States Coast Guard | \$ 132,673 | \$ 132,673 | X | |
| 12/2/2011 | 021-10097-001 | Govt-USAF-EllsworthSquadOpsDock33-Struc | US Army Corps of Engineers | \$ - | \$ - | X | |
| 12/7/2011 | 046-10035-000 | Govt-VA- VA Denver Peer Review | US Department of Veterans Affairs | \$ 46,795 | \$ 46,795 | X | |
| 12/19/2011 | 170-10694-000 | Govt - VA Stanley Consultants Dallas VA | US Department of Veterans Affairs | \$ 47,200 | \$ 47,200 | X | |
| 12/19/2011 | 170-10694-000 | Govt - VA Stanley Consultants Dallas VA | US Department of Veterans Affairs | \$ 86,106 | \$ 86,106 | X | |
| 12/19/2011 | 170-10694-000 | Govt - VA Stanley Consultants Dallas VA | US Department of Veterans Affairs | \$ 2,805 | \$ 2,805 | X | |
| 12/19/2011 | 170-10694-000 | Govt - VA Stanley Consultants Dallas VA | US Department of Veterans Affairs | \$ 18,750 | \$ 18,750 | X | |
| 12/19/2011 | 170-10694-000 | Govt - VA Stanley Consultants Dallas VA | US Department of Veterans Affairs | \$ - | \$ - | X | |
| 12/19/2011 | 170-10694-000 | Govt - VA Stanley Consultants Dallas VA | US Department of Veterans Affairs | \$ 45,109 | \$ 34,617 | X | |
| 12/19/2011 | 170-10694-000 | Govt - VA Stanley Consultants Dallas VA | US Department of Veterans Affairs | \$ 20,557 | \$ 20,557 | X | |
| 12/19/2011 | 211-10016-000 | Govt VA Cheyenne WY Mental Health Bldg | US Department of Veterans Affairs | \$ 17,900 | \$ 17,900 | X | |
| 12/19/2011 | 003-10113-001 | Govt VA San Antonio Peer Review Bldg 1 | US Department of Veterans Affairs | \$ 89,147 | \$ 86,027 | X | |
| 12/20/2011 | 021-10110-040 | Govt-AFNAF USAF_ScottAFB.VQ | US Department of the Air Force | \$ - | \$ - | X | |
| 12/22/2011 | 170-10694-000 | Govt - VA Stanley Consultants Dallas VA | US Department of Veterans Affairs | \$ 101,500 | \$ 101,490 | X | |
| 12/23/2011 | 053-10020-035 | Govt-USACE-DOR#35 (P/S) | US Army Corps of Engineers | \$ - | \$ - | X | |
| 12/29/2011 | 046-10037-000 | Govt-VA- Portland Seismic Study | US Department of Veterans Affairs | \$ - | \$ - | X | |
| 12/29/2011 | 046-10037-000 | Govt-VA- Portland Seismic Study | US Department of Veterans Affairs | \$ - | \$ - | X | |
| 12/29/2011 | 046-10035-001 | Govt-VA- VA Denver Doc 7 & Doc 8 | US Department of Veterans Affairs | \$ 49,672 | \$ 47,566 | X | |
| 12/29/2011 | 046-10035-001 | Govt-VA- VA Denver Doc 7 & Doc 8 | US Department of Veterans Affairs | \$ 198,374 | \$ 196,350 | X | |
| 12/29/2011 | 046-10033-002 | Govt-VA-Las Vegas Peer Review-DD2 - TO1 | US Department of Veterans Affairs | \$ 88,297 | \$ 88,297 | X | |
| 12/29/2011 | 046-10033-003 | Govt-VA-Las Vegas Peer Review-DD2 - TO2 | US Department of Veterans Affairs | \$ 5,393 | \$ 5,393 | X | |
| 1/9/2012 | 001-10064-000 | Govt VA Omaha New Medical Center | US Department of Veterans Affairs | \$ 215,521 | \$ 215,521 | X | |
| 1/12/2012 | 170-10694-000 | Govt - VA Stanley Consultants Dallas VA | US Department of Veterans Affairs | \$ 2,800 | \$ 2,800 | X | |
| 1/12/2012 | 046-10032-000 | Govt-VA- Outpatient Clinic- Walla Walla | US Department of Veterans Affairs | \$ 322,274 | \$ 322,274 | X | |
| 1/20/2012 | 053-10029-400 | Govt FBI-TO-04 FBI Building 9 Ren 35% | Federal Bureau of Investigation | \$ 840,639 | \$ 840,639 | X | |
| 1/23/2012 | 003-10099-007 | Govt-VA NWHCS Grand Island Hoist Review | US Department of Veterans Affairs | \$ 4,006 | \$ 4,006 | X | |
| 1/24/2012 | 021-10087-001 | Govt-Ellsworth AFB-Standoff 35-100% CCD | US Department of the Air Force | \$ 43,716 | \$ 43,716 | X | |
| 2/1/2012 | 170-10393-007 | GSA Commissioning and Expert Prof Svcs | US General Services Administration | \$ 5,000 | \$ 5,000 | X | |
| 2/9/2012 | 081-10100-000 | CID Pkg. Comm Cir-USAG Humphreys, Korea | US Department of State | \$ 33,069 | \$ 33,069 | X | |
| 2/10/2012 | 110-10137-000 | The Ross Grp - NAVAFC Kingsville Fitness | US Department of the Navy | \$ 5,913 | \$ 5,913 | X | |
| 2/22/2012 | 046-10032-000 | Govt-VA- Outpatient Clinic- Walla Walla | US Department of Veterans Affairs | \$ 5,000 | \$ 3,300 | X | |
| 2/28/2012 | 046-10033-004 | Govt-VA-Las Vegas Peer- Emergency Dept. | US Department of Veterans Affairs | \$ 67,655 | \$ 67,655 | X | |
| 2/28/2012 | 003-10104-001 | J&J Army-COE APG E2100 InterimRepairs CA | J & J Maintenance/US Army Corps of Engineers | \$ 22,000 | \$ 22,000 | X | |
| 3/1/2012 | 003-10113-002 | Govt VA San Antonio Peer Review DDs | US Department of Veterans Affairs | \$ 1,300 | \$ 1,300 | X | |
| 3/1/2012 | 003-10113-002 | Govt VA San Antonio Peer Review DDs | US Department of Veterans Affairs | \$ 30,416 | \$ 30,416 | X | |
| 3/6/2012 | 092-10036-000 | USACE-Hunt-Medical Template Design Modul | US Army Corps of Engineers | \$ 40,000 | \$ 38,278 | X | |
| 3/12/2012 | 003-10113-003 | Govt VA TempleTX Const Service continued | US Department of Veterans Affairs | \$ 6,702 | \$ 6,702 | X | |
| 3/12/2012 | 003-10113-003 | Govt VA TempleTX Const Service continued | US Department of Veterans Affairs | \$ 98,077 | \$ 96,747 | X | |
| 3/12/2012 | 046-10033-005 | Govt-VA-Las Vegas Admin - PLA Study | US Department of Veterans Affairs | \$ 8,043 | \$ 8,043 | X | |
| 3/12/2012 | 046-10039-000 | Govt-VA-PLA Impact Study-VA Puget Sound | US Department of Veterans Affairs | \$ 8,043 | \$ 8,043 | X | |
| 3/12/2012 | 046-10035-002 | Govt-VA-VA Denver Peer Review Doc 10 | US Department of Veterans Affairs | \$ 99,710 | \$ 99,710 | X | |
| 3/13/2012 | 092-10037-000 | USACE SAV-Benning Resiliency Campus #36 | US Army Corps of Engineers | \$ 75,908 | \$ 75,908 | X | |
| 3/13/2012 | 092-10038-000 | USACE SAV-Benning Resiliency Campus #974 | US Army Corps of Engineers | \$ 305,099 | \$ 305,099 | X | |
| 3/13/2012 | 075-10134-000 | USACE-Aerial Cargo Sys-Davis Monthan AFB | US Army Corps of Engineers | \$ 89,546 | \$ 90,777 | X | |

FEDERAL PROJECTS

| Date Project Opened | Proj Number | Project Name | Source | Anticipated Contract Amount | Job to Date Revenue | Prime | Sub |
|---------------------|---------------|---|---|-----------------------------|---------------------|-------|-----|
| 3/14/2012 | 092-10040-000 | USACE-HUNT-Evans Army Comm Hospital RFP | US Army Corps of Engineers | \$ 1,448 | \$ 1,448 | X | |
| 3/14/2012 | 092-10040-000 | USACE-HUNT-Evans Army Comm Hospital RFP | US Army Corps of Engineers | \$ 91,481 | \$ 91,481 | X | |
| 3/15/2012 | 092-10040-000 | USACE-HUNT-Evans Army Comm Hospital RFP | US Army Corps of Engineers | \$ 87,748 | \$ 87,748 | X | |
| 3/17/2012 | 003-10113-004 | Govt VA Temple TX Commissioning Services | US Department of Veterans Affairs | \$ 93,071 | \$ 84,779 | X | |
| 3/20/2012 | 053-10029-500 | Govt-FBI-Task #5-Bldg 33 Lab Suite Renov | Federal Bureau of Investigation | \$ 538,729 | \$ 519,851 | X | |
| 3/21/2012 | 046-10026-004 | Govt- VA W. LA Seismic Corf- CD B209 | US Department of Veterans Affairs | \$ 11,089 | \$ 11,089 | X | |
| 3/21/2012 | 092-10039-000 | USACE SAV-Benning Resiliency Campus#9230 | US Army Corps of Engineers | \$ 192,806 | \$ 192,806 | X | |
| 3/21/2012 | 075-10134-000 | USACE-Aerial Cargo Sys-Davis Monthan AFB | US Army Corps of Engineers | \$ 4,600 | \$ 4,600 | X | |
| 3/23/2012 | 046-10038-000 | Gov't - VA Bakersfield - SFO | US Department of Veterans Affairs | \$ 224,389 | \$ 54,845 | X | |
| 3/23/2012 | 003-10106-001 | J&J Benning Rpr 4th Flr Inpant Psych CA | J & J Maintenance/US Army Corps of Engineers | \$ 12,000 | \$ 12,000 | X | X |
| 4/3/2012 | 021-10101-001 | Govt.AFNAF.USAF_WhAFB.BowlingCir-65-100% | US Department of the Air Force | \$ 180,558 | \$ 180,558 | X | |
| 4/9/2012 | 170-10716-000 | Ft Bend Co Professional Engineering Svcs | US Army Corps of Engineers | \$ - | \$ - | X | |
| 4/9/2012 | 170-10716-000 | Ft Bend Co Professional Engineering Svcs | US Army Corps of Engineers | \$ 9,587 | \$ 9,587 | X | |
| 4/9/2012 | 170-10716-000 | Ft Bend Co Professional Engineering Svcs | US Army Corps of Engineers | \$ 10,750 | \$ 10,750 | X | |
| 4/9/2012 | 170-10716-000 | Ft Bend Co Professional Engineering Svcs | US Army Corps of Engineers | \$ - | \$ - | X | |
| 4/9/2012 | 170-10716-000 | Ft Bend Co Professional Engineering Svcs | US Army Corps of Engineers | \$ 2,500 | \$ 2,500 | X | |
| 4/9/2012 | 170-10716-000 | Ft Bend Co Professional Engineering Svcs | US Army Corps of Engineers | \$ 9,750 | \$ 9,750 | X | |
| 4/9/2012 | 170-10716-000 | Ft Bend Co Professional Engineering Svcs | US Army Corps of Engineers | \$ 273 | \$ 273 | X | |
| 4/9/2012 | 170-10716-000 | Ft Bend Co Professional Engineering Svcs | US Army Corps of Engineers | \$ - | \$ - | X | |
| 4/17/2012 | 003-10025-137 | Govt VA Healthcare Center Loma Linda, CA | US Department of Veterans Affairs | \$ 6,500 | \$ 1,625 | X | |
| 4/17/2012 | 021-10110-040 | Govt.AFNAF.USAF_ScottAFB.VQ | US Department of the Air Force | \$ 172,620 | \$ 172,620 | X | |
| 4/17/2012 | 046-10041-003 | Gov't-VA-Palo Alto Peer Review- Parking | US Department of Veterans Affairs | \$ 47,854 | \$ 47,854 | X | |
| 4/17/2012 | 046-10041-000 | Gov't-VA-Palo Alto Peer Review- VMU Bldg | US Department of Veterans Affairs | \$ 92,184 | \$ 92,184 | X | |
| 4/17/2012 | 046-10041-001 | Gov't-VA-Palo Alto Peer Review-Major Rds | US Department of Veterans Affairs | \$ 62,885 | \$ 62,885 | X | |
| 4/17/2012 | 046-10041-002 | Gov't-VA-Palo Alto Peer Review-Radiology | US Department of Veterans Affairs | \$ 85,826 | \$ 85,826 | X | |
| 4/19/2012 | 046-10038-000 | Gov't - VA Bakersfield - SFO | US Department of Veterans Affairs | \$ 5,000 | \$ 2 | X | |
| 4/19/2012 | 002-10069-028 | Govt USCG ReplFireAlrmSys ChincoteagueVA | Department of Homeland Security - United States Coast Guard | \$ 38,637 | \$ 38,637 | X | |
| 4/30/2012 | 002-10069-029 | Govt USCG DHS Solarization CapelLookoutNC | Department of Homeland Security - United States Coast Guard | \$ 56,154 | \$ 56,154 | X | |
| 4/30/2012 | 002-10069-030 | Govt USCGA Boiler Plant Cnv NewLondon CT | Department of Homeland Security - United States Coast Guard | \$ 270,025 | \$ 208,336 | X | |
| 5/2/2012 | 046-10040-000 | Gov't-VA-Livermore Stockton Peer Review | US Department of Veterans Affairs | \$ 40,788 | \$ 40,788 | X | |
| 5/7/2012 | 003-10121-008 | Govt VA -Des Moines Patient Lifts | US Department of Veterans Affairs | \$ 32,772 | \$ 32,772 | X | |
| 5/8/2012 | 046-10033-006 | Gov't-VA- Las Vegas-ED Peer Review-DD2 | US Department of Veterans Affairs | \$ 76,424 | \$ 76,424 | X | |
| 5/9/2012 | 046-10040-001 | Govt- VA-Livermore Freemont Peer Review | US Department of Veterans Affairs | \$ 85,841 | \$ 85,841 | X | |
| 5/9/2012 | 046-10033-007 | Govt-VA-Las Vegas-A/E CD Peer Review | US Department of Veterans Affairs | \$ 29,195 | \$ 29,195 | X | |
| 5/9/2012 | 046-10033-008 | Gov't-VA-Las Vegas-Consultant Peer Reww | US Department of Veterans Affairs | \$ 84,282 | \$ 84,282 | X | |
| 5/9/2012 | 092-10036-000 | USACE-Hunt-Medical Template Design Modul | US Army Corps of Engineers | \$ 21,062 | \$ 20,853 | X | |
| 5/14/2012 | 003-10113-008 | Govt VA San Antonio, TX Peer Review CDs | US Department of Veterans Affairs | \$ 41,387 | \$ 41,387 | X | |
| 5/15/2012 | 002-10129-005 | GSA-JUNISYS Border Crossings-Pkg2 FinIDes | US General Services Administration | \$ 61,242 | \$ 61,242 | X | |
| 5/16/2012 | 003-10113-008 | Govt VA San Antonio, TX Peer Review CDs | US Department of Veterans Affairs | \$ 4,350 | \$ 4,350 | X | |
| 5/17/2012 | 092-10041-002 | DoD-GANG-Albany FMS Renovation | Department of Defense - Georgia Army National Guard | \$ 48,750 | \$ 48,750 | X | |
| 5/17/2012 | 092-10041-001 | DoD-GANG-Augusta RC Partial Renovation | Department of Defense - Georgia Army National Guard | \$ 36,610 | \$ 36,610 | X | |
| 5/17/2012 | 092-10041-004 | DoD-GANG-Jackson FMS Renovation | Department of Defense - Georgia Army National Guard | \$ 52,010 | \$ 52,010 | X | |
| 5/17/2012 | 092-10041-003 | DoD-GANG-Winder AASF Renovation | Department of Defense - Georgia Army National Guard | \$ 52,010 | \$ 52,010 | X | |
| 5/23/2012 | 092-10041-000 | DoD-State of Georgia-GANG IDIQ | Department of Defense - Georgia Army National Guard | \$ - | \$ - | X | |

FEDERAL PROJECTS

| Date Project Opened | Proj Number | Project Name | Source | Anticipated Contract Amount | Job to Date Revenue | Prime | Sub |
|---------------------|---------------|--|--|-----------------------------|---------------------|-------|-----|
| 5/23/2012 | 170-10694-000 | Govt - VA Stanley Consultants Dallas VA | US Department of Veterans Affairs | \$ 386 | \$ - | X | |
| 5/23/2012 | 046-10034-000 | Gov't-VA- Bldg. 126 Long Beach-SD/DD | US Department of Veterans Affairs | \$ 91,178 | \$ 50,318 | X | |
| 6/4/2012 | 003-10121-009 | Govt VA CBOC Concept Design Knoxville IA | US Department of Veterans Affairs | \$ - | \$ - | X | |
| 6/4/2012 | 003-10121-009 | Govt VA CBOC Concept Design Knoxville IA | US Department of Veterans Affairs | \$ 98,490 | \$ 95,080 | X | |
| 6/4/2012 | 003-10113-010 | Govt VA Site & Utility Dvlp Dsgn Man Upd | US Department of Veterans Affairs | \$ 153,832 | \$ 153,832 | X | |
| 6/12/2012 | 053-10020-036 | Govt-USACE-DO#36 (P/S) | US Army Corps of Engineers | \$ 9,326 | \$ 9,326 | X | |
| 6/18/2012 | 003-10113-005 | Govt VA Walla Walla Peer Rvw SD2 Bldg 86 | US Department of Veterans Affairs | \$ 78,289 | \$ 78,289 | X | |
| 6/20/2012 | 003-10109-001 | J&J Army COE-APG E2100 Elec Infrast CA | J & J Maintenance/US Army Corps of Engineers | \$ 5,000 | \$ 5,000 | | X |
| 6/20/2012 | 003-10110-001 | J&J Army COE-APG E2100 Mech Infrast CA | J & J Maintenance/US Army Corps of Engineers | \$ 5,000 | \$ 5,000 | | X |
| 6/21/2012 | 075-10134-001 | USACE-Aerial Cargo-Davis Monthan AFB-CA | US Army Corps of Engineers | \$ 82,000 | \$ 81,919 | X | |
| 6/26/2012 | 003-10113-005 | Govt VA Walla Walla Peer Rvw SD2 Bldg 86 | US Department of Veterans Affairs | \$ 5,745 | \$ 5,745 | X | |
| 6/30/2012 | 003-10121-011 | Govt VA DM Remod Expand Lab 5th Flr Dsgn | US Department of Veterans Affairs | \$ 212,765 | \$ 112,742 | X | |
| 7/5/2012 | 003-10121-010 | Govt VA Des Moines, IA Lock Out Tag Out | US Department of Veterans Affairs | \$ 192,969 | \$ 192,969 | X | |
| 7/10/2012 | 003-10113-006 | Govt VA VISN 11 Lexington KY Master Plan | US Department of Veterans Affairs | \$ 573,198 | \$ 573,199 | X | |
| 7/11/2012 | 092-10041-005 | DoD-GANG-Calhoun FMS Site Improvement | Department of Defense - Georgia Army National Guard | \$ 45,035 | \$ 45,035 | X | |
| 7/11/2012 | 092-10041-006 | DoD-GANG-Douglasville Site Improvement | Department of Defense - Georgia Army National Guard | \$ 58,759 | \$ 58,759 | X | |
| 7/19/2012 | 003-10121-011 | Govt VA DM Remod Expand Lab 5th Flr Dsgn | US Department of Veterans Affairs | \$ 9,799 | \$ 9,701 | X | |
| 7/20/2012 | 046-10043-000 | Gov't.-VA-Alameda-Peer Review SD2 | US Department of Veterans Affairs | \$ 89,867 | \$ 89,867 | X | |
| 7/23/2012 | 092-10042-000 | USACE-SAV-Benning Resiliency Campus #130 | US Army Corps of Engineers | \$ 490,242 | \$ 466,418 | X | |
| 7/23/2012 | 092-10033-001 | USACE-SAV-HAAF Bldg 7902 Overhang Extens | US Army Corps of Engineers | \$ 79,756 | \$ 79,756 | X | |
| 7/26/2012 | 003-10121-010 | Govt VA Des Moines, IA Lock Out Tag Out | US Department of Veterans Affairs | \$ 293,039 | \$ 293,039 | X | |
| 7/27/2012 | 003-10111-001 | NPS PRPK Package 1 Title III Services LS | US Department of the Interiors - National Park Service | \$ 254,749 | \$ 106,545 | X | |
| 7/27/2012 | 003-10111-002 | NPS PRPK Package 2 Title III Services LS | US Department of the Interiors - National Park Service | \$ - | \$ - | X | |
| 7/27/2012 | 003-10111-003 | NPS PRPK Shop Drawing/Submittal Review | US Department of the Interiors - National Park Service | \$ - | \$ - | X | |
| 8/1/2012 | 046-10042-000 | Gov't-VA-Loma Linda Relocate SPD to 3rdF | US Department of Veterans Affairs | \$ 62,823 | \$ 39,862 | X | |
| 8/1/2012 | 003-10141-000 | Lend Lease VA Fayetteville NC Renderings | US Department of Veterans Affairs | \$ 348,582 | \$ 331,544 | X | |
| 8/1/2012 | 046-10048-000 | Whiting-USPS Los Angeles Customer Center | US General Services Administration | \$ 9,750 | \$ 9,750 | X | |
| 8/2/2012 | 092-10035-001 | USACE-SAV-Benning Resiliency Bldg #35 CA | United States Postal Services | \$ 245,438 | \$ 245,438 | X | |
| 8/9/2012 | 001-10069-006 | DHS S&T Egress/Wayfinding Signage | US Army Corps of Engineers | \$ 319,528 | \$ 188,540 | X | |
| 8/13/2012 | 003-10113-011 | Govt VA Biloxi PM & RS Peer Review | Department of Homeland Security | \$ 15,472 | \$ 15,104 | X | |
| 8/13/2012 | 001-10096-000 | Polu Kai Svcs -PBS Border Station Tucson | US Department of Veterans Affairs | \$ 226,694 | \$ 98,200 | X | |
| 8/22/2012 | 092-10041-009 | DoD-GANG-RTSM Motor Pool Pavement Repair | US Department of Homeland Security | \$ 4,998 | \$ 5,021 | | X |
| 8/22/2012 | 092-10041-007 | DoD-GANG-Washington FMS Bldg#1 | Department of Defense - Georgia Army National Guard | \$ 33,250 | \$ 33,250 | X | |
| 8/22/2012 | 092-10041-008 | DoD-GANG-Washington FMS Bldg#2 | Department of Defense - Georgia Army National Guard | \$ 45,035 | \$ 34,998 | X | |
| 8/28/2012 | 211-10022-000 | Polu Kai Denver CO VAMC Facility Imprvmt | Department of Defense - Georgia Army National Guard | \$ 45,035 | \$ 31,974 | X | |
| 9/5/2012 | 003-10113-006 | Govt VA VISN 11 Lexington KY Master Plan | US Department of Veterans Affairs | \$ 25,000 | \$ 24,000 | | X |
| 9/5/2012 | 003-10113-006 | Govt VA VISN 11 Lexington KY Master Plan | US Department of Veterans Affairs | \$ 33,360 | \$ 33,360 | X | |
| 9/5/2012 | 003-10113-006 | Govt VA VISN 11 Lexington KY Master Plan | US Department of Veterans Affairs | \$ 3,850 | \$ 3,850 | X | |
| 9/5/2012 | 003-10113-006 | Govt VA VISN 11 Lexington KY Master Plan | US Department of Veterans Affairs | \$ - | \$ - | X | |
| 9/7/2012 | 003-10121-001 | Govt-VA-DM Remodel Expand Lab | US Department of Veterans Affairs | \$ - | \$ - | X | |
| 9/11/2012 | 021-10102-010 | Govt.Ferber.USAF_EAFB_MQ1/9 WST B1011 | US Department of the Air Force | \$ 8,000 | \$ 7,920 | X | |
| 9/12/2012 | 003-10111-004 | NPS PRPK Electric Bollards Replacement | US Department of the Interiors - National Park Service | \$ 95,160 | \$ 95,160 | X | |
| 9/14/2012 | 002-10137-000 | Govt FAA Sacramento, CA New ATCT | US Department of the Interiors - National Park Service | \$ 549,390 | \$ 164,719 | X | |
| 9/24/2012 | 046-10033-009 | Gov't-VA- Las Vegas- ED Peer Review-CD2 | Federal Aviation Authority | \$ 1,210,350 | \$ 672,421 | X | |
| | | | US Department of Veterans Affairs | \$ 84,705 | \$ 84,705 | X | |

FEDERAL PROJECTS

| Date Project Opened | Proj Number | Project Name | Source | Anticipated Contract Amount | Job to Date Revenue | Prime | Sub |
|---------------------|---------------|---|---|-----------------------------|---------------------|-------|-----|
| 9/25/2012 | 211-10024-000 | Govt VA CheyenneWY Community Living Cntr | US Department of Veterans Affairs | \$ 42,915 | \$ 44,957 | X | |
| 9/25/2012 | 062-10047-000 | Homestead Air Reserve Base-Building 596 | US Department of the Air Force | \$ 220,488 | \$ 208,285 | | X |
| 9/27/2012 | 053-10034-000 | FBI - Architectural/Engineering and Plan | Federal Bureau of Investigation | \$ - | \$ - | X | |
| 9/27/2012 | 053-10034-003 | FBI-HIQ Task #03 Quantico ERF Support | Federal Bureau of Investigation | \$ 2,000 | \$ 720 | X | |
| 9/28/2012 | 053-10034-001 | FBI-HIQ Task #01-Quantico/ PDU Support | Federal Bureau of Investigation | \$ 285,409 | \$ 272,678 | X | |
| 9/28/2012 | 053-10034-002 | FBI-HIQ Task #02-HQ / FEDU Support | Federal Bureau of Investigation | \$ 278,006 | \$ 251,928 | X | |
| 10/5/2012 | 092-10043-000 | USACE-LR-AE Support Services | US Army Corps of Engineers | \$ - | \$ - | X | |
| 10/5/2012 | 092-10043-002 | USACE-LR-Barksdale AFB Dental Clinic | US Army Corps of Engineers | \$ 146,030 | \$ 24,624 | X | |
| 10/5/2012 | 092-10043-003 | USACE-LR-Columbus AFB Med/Dental Clinic | US Army Corps of Engineers | \$ 292,321 | \$ 38,191 | X | |
| 10/5/2012 | 092-10043-005 | USACE-LR-Hanscom AFB Med/Dent/Vet Clinic | US Army Corps of Engineers | \$ 326,340 | \$ 30,194 | X | |
| 10/5/2012 | 092-10043-004 | USACE-LR-McQuire AFB Dental Clinic | US Army Corps of Engineers | \$ 158,733 | \$ 31,565 | X | |
| 10/5/2012 | 092-10043-001 | USACE-LR-Peterson AFB Medical Clinic | US Army Corps of Engineers | \$ 5,228 | \$ 2,747 | X | |
| 10/8/2012 | 092-10019-003 | USACE-Sav-Winn Army Hospital Option 1 CA | US Army Corps of Engineers | \$ 3,520 | \$ 3,029 | X | |
| 10/9/2012 | 170-10188-007 | 2013 DECA Audits | US Department of Defense/Defense Commissary Agency | \$ 461,504 | \$ 461,504 | X | |
| 10/9/2012 | 170-10188-007 | 2013 DECA Audits | US Department of Defense/Defense Commissary Agency | \$ - | \$ - | | |
| 10/9/2012 | 001-10081-001 | J&J Army COE Fox AHC Repair HVAC CA Svcs | J & J Maintenance/US Army Corps of Engineers | \$ 31,160 | \$ 13,908 | | X |
| 10/9/2012 | 001-10081-002 | J&J Army COE FtLeonardWood Bldg 310 Repr | J & J Maintenance/US Army Corps of Engineers | \$ 68,600 | \$ 64,947 | | X |
| 10/9/2012 | 092-10043-002 | USACE-LR-Barksdale AFB Dental Clinic | US Army Corps of Engineers | \$ 19,104 | \$ 6,504 | X | |
| 10/9/2012 | 092-10043-003 | USACE-LR-Columbus AFB Med/Dental Clinic | US Army Corps of Engineers | \$ 21,755 | \$ 13,131 | X | |
| 10/9/2012 | 092-10043-005 | USACE-LR-Hanscom AFB Med/Dent/Vet Clinic | US Army Corps of Engineers | \$ 22,118 | \$ 13,460 | X | |
| 10/9/2012 | 092-10043-004 | USACE-LR-McQuire AFB Dental Clinic | US Army Corps of Engineers | \$ 21,036 | \$ 14,032 | X | |
| 10/9/2012 | 092-10043-001 | USACE-LR-Peterson AFB Medical Clinic | US Army Corps of Engineers | \$ 20,677 | \$ 10,833 | X | |
| 10/10/2012 | 092-10043-002 | USACE-LR-Barksdale AFB Dental Clinic | US Army Corps of Engineers | \$ 11,182 | \$ 1,363 | X | |
| 10/10/2012 | 092-10043-003 | USACE-LR-Columbus AFB Med/Dental Clinic | US Army Corps of Engineers | \$ 25,727 | \$ 4,139 | X | |
| 10/10/2012 | 092-10043-001 | USACE-LR-Peterson AFB Medical Clinic | US Army Corps of Engineers | \$ 293,443 | \$ 63,548 | X | |
| 10/12/2012 | 001-10081-003 | J&J Army COE Ft. Rucker Bldg 6901 MN/PA | J & J Maintenance/US Army Corps of Engineers | \$ 26,145 | \$ 19,813 | X | |
| 10/15/2012 | 002-10069-031 | DHS/USCG ForensicEval Failed Biomass Blr | Department of Homeland Security | \$ 80,000 | \$ 52,610 | X | |
| 10/17/2012 | 001-10081-003 | J&J Army COE Ft. Rucker Bldg 6901 MN/PA | J & J Maintenance/US Army Corps of Engineers | \$ 26,655 | \$ 24,220 | X | |
| 10/17/2012 | 053-10035-000 | URS-ICC (TO-NIB) USACE-Baltimore Dist | US Army Corps of Engineers | \$ 564,780 | \$ 444,799 | X | |
| 11/7/2012 | 170-10188-007 | 2013 DECA Audits | US Department of Defense/Defense Commissary Agency | \$ - | \$ - | X | |
| 11/13/2012 | 053-10035-000 | URS-ICC (TO-NIB) USACE-Baltimore Dist | US Army Corps of Engineers | \$ 233,700 | \$ 220,812 | X | |
| 11/13/2012 | 046-10049-000 | Whiting-USPS Kilmer Customer Care Center | United States Postal Services | \$ 256,698 | \$ 252,186 | X | |
| 11/19/2012 | 003-10113-015 | Govt-VA -Fayetteville AR Peer Review Pkg | US Department of Veterans Affairs | \$ 18,351 | \$ 18,351 | X | |
| 11/21/2012 | 046-10049-000 | Whiting-USPS Kilmer Customer Care Center | United States Postal Services | \$ 79,242 | \$ 79,242 | X | |
| 11/29/2012 | 003-10113-014 | Govt VA Walla Walla Peer Rvw DD1 Bldg 86 | US Department of Veterans Affairs | \$ 152,797 | \$ 152,797 | X | |
| 12/4/2012 | 046-10033-010 | Govt.-VA-Las Vegas Hybrid OR Peer Rvw | US Department of Veterans Affairs | \$ 28,918 | \$ 28,918 | X | |
| 12/4/2012 | 046-10033-011 | Govt.-VA-Las Vegas Women's Clinic Rvw | US Department of Veterans Affairs | \$ 35,900 | \$ 35,900 | X | |
| 12/5/2012 | 046-10036-000 | Govt.- VA-Master Facilities Space Plan | US Department of Veterans Affairs | \$ 489,892 | \$ 486,947 | X | |
| 12/7/2012 | 003-10149-000 | Govt VA Des Moines 4th Flr Struct Anlysis | US Department of Veterans Affairs | \$ 2,456 | \$ 2,456 | X | |
| 12/13/2012 | 002-10069-032 | Govt USCG Tower Insp/TLE Rprr Wildwood NJ | Department of Homeland Security - United States Coast Guard | \$ 200,292 | \$ 200,292 | X | |
| 12/18/2012 | 053-10036-001 | PHR-NAVAFAC-Enclose Breezway USUHS | US Department of the Navy | \$ 33,587 | \$ 33,587 | X | |
| 12/18/2012 | 053-10036-000 | PHR-NAVAFAC-NAVAFAC N40080-11-D00496 | US Department of the Navy | \$ - | \$ - | X | |
| 12/19/2012 | 053-10029-501 | Govt-FBI-#J-11-202-Tsk#5 Bldg 33 Lab CA | Federal Bureau of Investigation | \$ 165,104 | \$ 135,097 | X | |
| 12/20/2012 | 003-10113-007 | Govt VA FCAs VISN 9 & VISN 16 | US Department of Veterans Affairs | \$ 963,797 | \$ 923,561 | X | |

FEDERAL PROJECTS

| Date Project Opened | Proj Number | Project Name | Source | Anticipated Contract Amount | Job to Date Revenue | Prime | Sub |
|---------------------|---------------|---|---|-----------------------------|---------------------|-------|-----|
| 12/20/2012 | 003-10113-009 | Govt VA Mobile AL CB0C | US Department of Veterans Affairs | \$ 201,156 | \$ 165,718 | X | |
| 12/20/2012 | 003-10099-009 | Govt VA NWHCS Omaha Boiler Replacement | US Department of Veterans Affairs | \$ 92,097 | \$ 70,603 | X | |
| 12/20/2012 | 046-10046-000 | Gov't VA- Design to Replace ICU Flooring | US Department of Veterans Affairs | \$ 72,126 | \$ 50,124 | X | |
| 12/27/2012 | 002-10069-033 | DHS/USCG Soil/Borings Geotech Analysis MD | Department of Homeland Security | \$ 155,385 | \$ 155,385 | X | |
| 1/3/2013 | 092-10019-004 | USACE-SAV-Stewart Winn Army Hos Op 2 CA | US Army Corps of Engineers | \$ 386,976 | \$ 90,236 | X | |
| 1/4/2013 | 046-10026-005 | Gov't VA- West LA Seismic Corr - CA- B209 | US Department of Veterans Affairs | \$ 346,281 | \$ 287,887 | X | |
| 1/4/2013 | 046-10047-000 | Gov't VA-Renovate Ceilings/Lighting B500 | US Department of Veterans Affairs | \$ 82,775 | \$ 56,120 | X | |
| 1/4/2013 | 046-10026-006 | Gov't VA-Seismic Corr- Site Visits- B209 | US Department of Veterans Affairs | \$ 120,894 | \$ 54,118 | X | |
| 1/10/2013 | 092-10019-004 | USACE-SAV-Stewart Winn Army Hos Op 2 CA | US Army Corps of Engineers | \$ 26,000 | \$ 19,606 | X | |
| 1/14/2013 | 003-10152-000 | Govt VA Hinesville GA PeerReview Pkg SDA | US Department of Veterans Affairs | \$ 54,867 | \$ 54,867 | X | |
| 1/15/2013 | 092-10019-004 | USACE-SAV-Stewart Winn Army Hos Op 2 CA | US Army Corps of Engineers | \$ 114,704 | \$ 67,205 | X | |
| 1/17/2013 | 001-10017-023 | Govt VA Biloxi VAMC CUP Investigation | US Department of Veterans Affairs | \$ - | \$ - | X | |
| 1/18/2013 | 003-10113-013 | Govt VA FCA Update MSN 4 | US Department of Veterans Affairs | \$ 662,224 | \$ 564,168 | X | |
| 1/23/2013 | 003-10153-000 | VA CFM Planners Guide for NIBS | US Department of Veterans Affairs | \$ 59,928 | \$ 59,928 | X | |
| 1/29/2013 | 003-10099-011 | Govt VA NWHCS Harmonics Trnsfmr OnelIne | US Department of Veterans Affairs | \$ 89,021 | \$ 62,736 | X | |
| 2/1/2013 | 046-10050-000 | Govt.-VA-Natl Cemetery of the Pacific | US Department of Veterans Affairs | \$ 153,123 | \$ 146,248 | X | |
| 2/5/2013 | 021-10097-002 | Govt.Sealaska.EAFB.MQ-9As-Built | US Department of the Army | \$ 25,000 | \$ 11,836 | X | |
| 2/8/2013 | 046-10035-001 | Gov't VA- VA Denver Doc 7 & Doc 8 | US Department of Veterans Affairs | \$ - | \$ - | X | |
| 2/11/2013 | 046-10050-000 | Govt.-VA-Natl Cemetery of the Pacific | US Department of Veterans Affairs | \$ 6,526 | \$ 6,526 | X | |
| 2/13/2013 | 211-10024-000 | Govt VA CheyenneWY Community Living Cntr | US Department of Veterans Affairs | \$ 194,785 | \$ 97,002 | X | |
| 2/14/2013 | 046-10044-000 | Gov't VA-2013 FCA Update for MSN 3 | US Department of Veterans Affairs | \$ 415,956 | \$ 380,344 | X | |
| 2/14/2013 | 046-10044-001 | Gov't VA-2013 FCA Update for MSN 5 | US Department of Veterans Affairs | \$ 355,058 | \$ 320,014 | X | |
| 2/2/2013 | 002-10069-034 | Govt USCG DHS Elec Rehab & Galley Renov | Department of Homeland Security - United States Coast Guard | \$ 81,220 | \$ 81,220 | X | |
| 2/22/2013 | 002-10138-000 | Govt Ft Carson Energy Upgrades Civil EEA | US Department of the Army | \$ 12,730 | \$ 12,500 | X | |
| 2/27/2013 | 046-10044-002 | Gov't VA-2013 FCA Update for MSN5 Hawaii | US Department of Veterans Affairs | \$ 16,794 | \$ 11,125 | X | |
| 3/7/2013 | 003-10099-008 | Govt VA NWHCS Lincoln EUL Study | US Department of Veterans Affairs | \$ 298,772 | \$ 122,503 | X | |
| 3/7/2013 | 003-10099-010 | Govt VA NWHCS Omaha VA Chiller Addition | US Department of Veterans Affairs | \$ 115,907 | \$ 59,911 | X | |
| 3/8/2013 | 023-10131-001 | Govt.-VA-MVAHCS Parking Ramp-Ad Srvs #5 | US Department of Veterans Affairs | \$ 45,600 | \$ 45,600 | X | |
| 3/11/2013 | 046-10044-003 | Gov't VA-2013 FCA for MSN5 Training/QAQC | US Department of Veterans Affairs | \$ 34,000 | \$ 33,040 | X | |
| 3/12/2013 | 053-10037-000 | Polu Kai-GSA-Natl Bldg Museum | US General Services Administration | \$ 18,377 | \$ 8,915 | X | |
| 3/25/2013 | 003-10113-019 | Govt VA Biloxi Bldg 1&2 RFP Development | US Department of Veterans Affairs | \$ 165,767 | \$ 159,402 | X | |
| 3/26/2013 | 053-10037-000 | Polu Kai-GSA-Natl Bldg Museum | US General Services Administration | \$ 145,422 | \$ 65,011 | X | |
| 4/6/2013 | 002-10069-035 | Govt USCG Geotech Invest MSST Ellington | Department of Homeland Security - United States Coast Guard | \$ 12,172 | \$ 12,172 | X | |
| 4/6/2013 | 003-10113-020 | Govt VA AE Design TestFit SurgCir Dallas | US Department of Veterans Affairs | \$ 32,980 | \$ 32,980 | X | |
| 4/6/2013 | 003-10099-012 | Govt VA NWHCS Omaha VA Emerg Power Stdy | US Department of Veterans Affairs | \$ 124,482 | \$ 39,380 | X | |
| 4/9/2013 | 003-10099-013 | Govt VA NWHCS Planned Maintenance Prog | US Department of Veterans Affairs | \$ 706,015 | \$ 189,143 | X | |
| 4/9/2013 | 003-10141-001 | Lend Lease VA Montgomery Renderings | US General Services Administration | \$ - | \$ - | X | |
| 4/23/2013 | 092-10044-999 | J&J-Ft. Detrick AHU Legal | J & J Maintenance/US Army Corps of Engineers | \$ - | \$ - | X | |
| 4/25/2013 | 046-10043-001 | Gov't.-VA-Alameda-Peer Review DD1 | US Department of Veterans Affairs | \$ 139,011 | \$ 136,270 | X | |
| 4/25/2013 | 003-10048-999 | J&J - Ft Detrick Bldg 1425 AHU - Legal | J & J Maintenance/US Army Corps of Engineers | \$ - | \$ - | X | |
| 5/5/2013 | 003-10113-012 | Govt VA VISN 11 Strategic Master Plan | US Department of Veterans Affairs | \$ 3,075,800 | \$ 358,618 | X | |
| 5/14/2013 | 053-10038-000 | Banneker - FDA Temp Egress | US Food and Drug Administration | \$ 5,089 | \$ 5,089 | X | |
| 5/16/2013 | 003-10113-021 | Govt VA FCA VISN 23 Omaha | US Department of Veterans Affairs | \$ 50,440 | \$ 34,473 | X | |
| 5/16/2013 | 021-10101-002 | Govt.AFNAF_USAF_WhaFB.BowlingCtr - LEED | US Department of the Air Force | \$ - | \$ - | X | |

FEDERAL PROJECTS

| Date Project Opened | Proj Number | Project Name | Source | Anticipated Contract Amount | Job to Date Revenue | Prime | Sub |
|---------------------|---------------|---|---|-----------------------------|---------------------|-------|-----|
| 5/19/2013 | 003-10113-018 | Gov't VA TEB Assistance Savannah CBOC | US Department of Veterans Affairs | \$ 33,349 | \$ 18,789 | X | |
| 5/20/2013 | 053-10034-004 | FBI IDIA Task 4 - Data Closet Upgrades | Federal Bureau of Investigation | \$ 11,521 | \$ 4,206 | X | |
| 5/20/2013 | 003-10113-017 | Gov't VA VARO St. Petersburg Roof Rplcmnt | US Department of Veterans Affairs | \$ 207,599 | \$ 125,861 | X | |
| 5/20/2013 | 053-10036-002 | PHR-NAVFAC-DIAC JBAB Parking Garage | US Department of the Navy | \$ 209,006 | \$ 116,294 | X | |
| 5/21/2013 | 046-10034-001 | Gov't VA-Bldg 126 Long Beach-Demo Bldg 8 | US Department of Veterans Affairs | \$ 78,728 | \$ 72,498 | X | |
| 5/23/2013 | 003-10113-016 | Gov't VA Update SFO for Leasing CBOCs | US Department of Veterans Affairs | \$ 230,702 | \$ 13,153 | X | |
| 5/23/2013 | 092-10044-000 | USACE-Hunt-Bahrain Med/Den Clinic | US Army Corps of Engineers | \$ 854,569 | \$ 487,787 | X | |
| 6/5/2013 | 021-10103-000 | Rolac.Govt_MIAFB-ADAL B52 Munitions AGE | US Department of the Air Force | \$ 187,644 | \$ 162,405 | X | |
| 6/18/2013 | 046-10052-000 | Gov't-VA-Life Safety Assessment-L. Beach | US Department of Veterans Affairs | \$ 213,093 | \$ 38,535 | X | |
| 6/18/2013 | 092-10044-000 | USACE-Hunt-Bahrain Med/Den Clinic | US Army Corps of Engineers | \$ 59,713 | \$ 38,645 | X | |
| 6/18/2013 | 092-10044-000 | USACE-Hunt-Bahrain Med/Den Clinic | US Army Corps of Engineers | \$ 235,717 | \$ 125,305 | X | |
| 6/19/2013 | 003-10099-013 | Gov't VA NWHCS Planned Maintenance Prog | US Department of Veterans Affairs | \$ 24,260 | \$ 23,715 | X | |
| 6/25/2013 | 003-10113-017 | Gov't VA VARO St. Petersburg Roof Rplcmnt | US Department of Veterans Affairs | \$ 56,263 | \$ 43,600 | X | |
| 6/25/2013 | 046-10034-002 | Gov't-VA-Bldg 126 L. Beach - Site Visits | US Department of Veterans Affairs | \$ 68,652 | \$ - | X | |
| 6/26/2013 | 046-10052-000 | Gov't-VA-Life Safety Assessment-L. Beach | US Department of Veterans Affairs | \$ 249,729 | \$ 127,467 | X | |
| 6/26/2013 | 002-10129-006 | GSA-UNISYS BorderCrossings Pkg3 SiteSurv | US General Services Administration | \$ 68,940 | \$ 45,950 | X | |
| 7/3/2013 | 092-10045-000 | USACE-Hunt-Carson EACH Feasibility Study | US Army Corps of Engineers | \$ 205,618 | \$ 133,215 | X | |
| 7/5/2013 | 002-10129-007 | GSA-UNISYS Border Crossings Pkg3 65% Des | US General Services Administration | \$ 312,520 | \$ 32,866 | X | |
| 7/11/2013 | 211-10029-000 | Gov't USACE Ft Carson CAB Barracks - D-B | US Army Corps of Engineers | \$ 47,804 | \$ 37,707 | X | |
| 7/12/2013 | 021-10103-000 | Rolac.Govt_MIAFB-ADAL B52 Munitions AGE | US Department of the Air Force | \$ 13,400 | \$ 10,530 | X | |
| 7/16/2013 | 002-10142-000 | Atkins Support Air Force SIA - Offutt AFB | US Department of the Army | \$ 47,517 | \$ 48,355 | X | X |
| 7/16/2013 | 021-10103-001 | Gov't.Rolac_MIAFB,ADALB52Munitions AGE-CA | US Department of the Army | \$ 34,000 | \$ - | X | |
| 7/16/2013 | 092-10045-000 | USACE-Hunt-Carson EACH Feasibility Study | US Army Corps of Engineers | \$ 15,421 | \$ 14,843 | X | |
| 7/17/2013 | 003-10128-000 | Gov't VA - Omaha National Cemetery | US Department of Veterans Affairs | \$ 93,619 | \$ 28,916 | X | |
| 7/31/2013 | 021-10076-011 | Gov'tAFNAF_USAF-NCOCclub-KadenaAFB-35-100 | US Department of the Air Force | \$ 1,841,559 | \$ 365,527 | X | |
| 8/7/2013 | 002-10142-000 | Atkins Support Air Force SIA - Offutt AFB | US Department of the Army | \$ 29,878 | \$ 33,075 | X | X |
| 8/7/2013 | 021-10076-020 | Gov'tAFNAF_USAF-New ODR Facility-Kadena | US Department of the Air Force | \$ 401,301 | \$ 78,756 | X | |
| 8/10/2013 | 003-10113-023 | Gov't VA Loma Linda,CA Design Package SOW | US Department of Veterans Affairs | \$ 44,535 | \$ 28,931 | X | |
| 8/10/2013 | 003-10137-001 | Gov't VA -VISN 23 AE IDIQ PO VA101-C25163 | US Department of Veterans Affairs | \$ 2,500 | \$ 2,500 | X | |
| 8/21/2013 | 092-10045-000 | USACE-Hunt-Carson EACH Feasibility Study | US Army Corps of Engineers | \$ 5,400 | \$ 3,687 | X | |
| 8/22/2013 | 046-10034-002 | Gov't-VA-Bldg 126 L. Beach - Site Visits | US Department of Veterans Affairs | \$ 10,072 | \$ - | X | |
| 8/22/2013 | 046-10051-000 | Gov't-VA-Car Parking Structure San Diego | US Department of Veterans Affairs | \$ 843,416 | \$ 74,466 | X | |
| 8/27/2013 | 003-10113-022 | Gov't VA Walla Walla Peer Rvw DD2 Bldg 86 | US Department of Veterans Affairs | \$ 96,258 | \$ 25,759 | X | |
| 8/29/2013 | 003-10121-012 | Gov't VA Des Moines Replace Thermal Insul | US Department of Veterans Affairs | \$ 86,287 | \$ 28,933 | X | |
| 9/3/2013 | 081-10127-000 | AMKOR - Dining Facility, Kunsan AB, Kore | US Department of the Army | \$ 80,276 | \$ 67,287 | X | X |
| 9/4/2013 | 002-10143-001 | USACE Ft Randall Crane Rails -Morris Inc | US Army Corps of Engineers | \$ 61,600 | \$ 6,164 | X | |
| 9/6/2013 | 002-10128-999 | ArmyCOE -MinoAFB ATCT BaseOps LegalCost | US Army Corps of Engineers | \$ - | \$ - | X | |
| 9/6/2013 | 053-10039-000 | Banneker - FDA - FF&E 3rd Floor Library | US Food and Drug Administration | \$ 10,506 | \$ 7,555 | X | X |
| 9/12/2013 | 002-10069-036 | Gov't USCG StructEval Balcony Grand Haven | Department of Homeland Security - United States Coast Guard | \$ 43,991 | \$ 16,229 | X | |
| 9/13/2013 | 046-10030-000 | Gov't - VA Critical Care Addition | US Department of Veterans Affairs | \$ 48,340 | \$ 3,179 | X | |
| 9/13/2013 | 046-10030-000 | Gov't - VA Critical Care Addition | US Department of Veterans Affairs | \$ 450,000 | \$ 105,502 | X | |
| 9/23/2013 | 092-10041-015 | DoD-GANG-Calhoun FMS Site Improvement CA | US Department of Defense - Georgia Army National Guard | \$ 16,168 | \$ 768 | X | |
| 9/23/2013 | 003-10113-024 | Gov't VA Walla Walla Walls PSDM Waivers | US Department of Defense - Georgia Army National Guard | \$ 35,673 | \$ 669 | X | |
| 9/23/2013 | 046-10053-000 | USPS VMF Evaporative Cooler Project | United States Postal Services | \$ 851 | \$ - | X | |

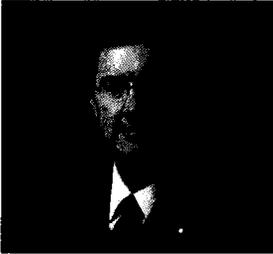
FEDERAL PROJECTS

| Date Project Opened | Proj Number | Project Name | Source | Anticipated Contract Amount | Job to Date Revenue | Prime | Sub |
|---------------------|---------------|--|------------------------------------|-----------------------------|----------------------|-------|-----|
| 9/24/2013 | 023-10131-002 | Govt-VA-VAHACS Parking Ramp-P00005 | US Department of Veterans Affairs | \$ 10,000 | \$ 5,557 | X | |
| 9/24/2013 | 046-10063-000 | USPS VMF Evaporative Cooler Project | United States Postal Services | \$ 8,803 | \$ 3,083 | X | |
| 10/1/2013 | 046-10054-000 | Gov't. - VA - San Diego Master Plan | US Department of Veterans Affairs | \$ 495,793 | \$ 3,521 | X | |
| 10/1/2013 | 046-10026-007 | Gov't. - VA - B205/B208 Renovation West LA | US Department of Veterans Affairs | \$ 857,382 | \$ 67,040 | X | |
| 10/3/2013 | 021-10104-011 | Govt.GBKJV.USACE.GarrisonDamElev | US Army Corps of Engineers | \$ 31,422 | \$ 7,385 | X | |
| 10/3/2013 | 021-10104-010 | Govt.GBKJV.USACE.GarrisonDamElevRFP | US Army Corps of Engineers | \$ 1,500 | \$ 1,500 | X | |
| 10/3/2013 | 021-10104-000 | Govt.GBKJV.USACE.Reserved_for_GBKJV_Proj | US Army Corps of Engineers | \$ - | \$ - | X | |
| 10/7/2013 | 046-10056-000 | Gov't - VA - FCA - VISN 22 | US Department of Veterans Affairs | \$ 631,273 | \$ 5,408 | X | |
| 10/7/2013 | 001-10110-000 | Govt USACE IOT Services Rpb of Korea VWI | US Army Corps of Engineers | \$ 366,346 | \$ 15,725 | X | |
| 10/7/2013 | 053-10036-002 | PHR-NAVAFAC-DJAC JBAB Parking Garage | US Department of the Navy | \$ 10,000 | \$ 2,070 | X | |
| 10/9/2013 | 046-10055-000 | Gov't.-VA-FCA Elec Sacramento/Vancouver | US Department of Veterans Affairs | \$ 355,119 | \$ 1,610 | X | |
| 10/14/2013 | 002-10142-001 | Atkins -Hurlburt AFB Facility Cnd Assess | US Department of the Army | \$ 17,497 | \$ 14,751 | | X |
| 10/22/2013 | 092-10044-000 | USACE-Hunt-Bahrain Med/Den Clinic | US Army Corps of Engineers | \$ - | \$ - | X | |
| 10/23/2013 | 002-10142-001 | Atkins -Hurlburt AFB Facility Cnd Assess | US Department of the Army | \$ 29,878 | \$ 11,022 | | X |
| 10/23/2013 | 021-10104-012 | Govt.GBKJV.USACE.GarrisonDamElev-CA | US Army Corps of Engineers | \$ 9,550 | \$ - | X | |
| 10/24/2013 | 003-10113-022 | Govt VA Walla Walla Peer Rvw DD2 Bldg 86 | US Department of Veterans Affairs | \$ 3,700 | \$ 1,836 | X | |
| 10/29/2013 | 003-10113-026 | Govt VA Biloxi PM & PS Peer Reivew DB | US Department of Veterans Affairs | \$ 174,064 | \$ - | X | |
| 10/29/2013 | 021-10105-000 | Govt.MeadHunt.JeffersonBarracks | US Department of the Army | \$ - | \$ - | X | |
| 10/31/2013 | 003-10113-025 | Govt VA TEB Part 2 Savannah CBOC orals | US Department of Veterans Affairs | \$ 1,091 | \$ - | X | |
| 10/31/2013 | 003-10169-000 | VA Loma Linda Peer Review Svcs -WalshCon | US Department of Veterans Affairs | \$ 103,948 | \$ - | X | |
| 11/1/2013 | 021-10104-011 | Govt.GBKJV.USACE.GarrisonDamElev | US Army Corps of Engineers | \$ 5,360 | \$ - | X | |
| 11/5/2013 | 003-10113-025 | Govt VA TEB Part 2 Savannah CBOC orals | US Department of Veterans Affairs | \$ 5,530 | \$ - | X | |
| 11/8/2013 | 001-10110-000 | Govt USACE IOT Services Rpb of Korea VWI | US Army Corps of Engineers | \$ 366,345 | \$ - | X | |
| 11/12/2013 | 046-10043-002 | Gov't. - VA - Alameda - Peer Review DD2 | US Department of Veterans Affairs | \$ 137,605 | \$ - | X | |
| 11/15/2013 | 002-10129-008 | GSA-JN1SYS Border Crossings Pkg3 95% Des | US General Services Administration | \$ - | \$ - | X | |
| 11/15/2013 | 002-10129-010 | GSA-JN1SYS Border Crossings Pkg4 65% Des | US General Services Administration | \$ - | \$ - | X | |
| 11/15/2013 | 002-10129-011 | GSA-JN1SYS Border Crossings Pkg4 95% Des | US General Services Administration | \$ - | \$ - | X | |
| 11/15/2013 | 002-10129-009 | GSA-JN1SYS Border Crossings Pkg4 SiteSur | US General Services Administration | \$ - | \$ - | X | |
| 11/15/2013 | 002-10129-012 | GSA-JN1SYS MOD14 AZ Checkpoint Elect Srv | US General Services Administration | \$ - | \$ - | X | |
| 11/15/2013 | 092-10046-000 | USACE-LR-David Grant Med Ctr Travis AFB | US Army Corps of Engineers | \$ 420,859 | \$ - | X | |
| 11/20/2013 | 003-10113-027 | Govt VA Biloxi PM&RS Peer Review DB CPS | US Department of Veterans Affairs | \$ 25,364 | \$ - | X | |
| 11/20/2013 | 053-10035-002 | URS-ICCB-TO2-Army-USACE Baltimore Dist. | US Army Corps of Engineers | \$ 259,431 | \$ - | | X |
| 11/22/2013 | 053-10035-002 | URS-ICCB-TO2-Army-USACE Baltimore Dist. | US Army Corps of Engineers | \$ 221,125 | \$ - | | X |
| TOTALS | | | | \$ 88,087,454 | \$ 68,589,480 | | |

AIA FEDERAL GRANTS/CONTRACTS OCT 2010 - PRESENT

| Date Opened | Proj Name | Source | Amount | Notes |
|-------------|---|---|--------------|--|
| Oct-10 | Space/Parking Rental in AIA Building | US General Services Administration | \$2,538,736 | annual amount/10-year lease through 2020 |
| Dec-11 | Haiti Regional Development Impact Assessment | US Agency for International Development | \$120,870.00 | |
| May-12 | Moynihan Symposium on Design Excellence | US General Services Administration | \$67,095.00 | |
| Sep-12 | Market Development Cooperator Program | US International Trade Administration | \$299,139.00 | Federal Share (33%) |
| Jun-13 | Industry Summit/Digital Publications on Value of Design | National Endowment for the Arts | \$20,000.00 | Grant to AIA Legacy (501(c)(3)) |

CHARLES D. DALLUGE
EXECUTIVE VICE PRESIDENT
LEO A DALY



Mr. Dalluge is the Executive Vice President of LEO A DALY. In this corporate leadership position, Mr. Dalluge works closely with Mr. Leo A Daly III to direct both the LEO A DALY and LOCKWOOD, ANDREWS & NEWNAM, INC. (LAN)

divisions of the Company worldwide and is responsible for the strategies and policies that guide the firm's long-term growth. He is responsible for all aspects of the Company, including all domestic and international operations, people, and projects.

LEO A DALY is one of the top architectural, engineering, planning, interior design, and program management firms with over 800 employees in 31 offices across the world and projects in 87 countries and all 50 of the United States. The firm is ranked 6th in the U.S. and in the top 10 in the world in many of its market types. Over 500 design awards reflect the firm's commitment to design excellence, as does its focus on clients.

Prior to assuming his current role and since joining LEO A DALY in 1989, Mr. Dalluge has held a variety of roles, including Designer, Senior Project Manager, Corporate Director of Development, Assistant to the Chairman, Managing Principal, and President of LEO A DALY International. He has worked in multiple offices for the firm, including Hong Kong, Singapore, Honolulu, Phoenix, Omaha, and Washington, D.C. He has been responsible for projects in over 20 countries, and under his watch the firm opened offices in Istanbul, Moscow, Beijing, Abu Dhabi, Benghazi, Tripoli, and Riyadh.

Mr. Dalluge has become a trusted source of information for the media and has been quoted, featured, or named in *The Wall Street Journal*, *Forbes*, *The Washington Post*, *Trend Watch*, *The Washington Business Journal*, *ArchNews.com*, *Architectural Record*, *Business Week*, *Chief Information Officer (CIO) Magazine*, *USA Today*, *the Omaha World-Herald*, *Midlands Business Journal*, and the *National Geographic Channel*.

Mr. Dalluge's success is a direct result of his hands-on approach to both the firm's management and the development and design of key projects at home and abroad. With a strong belief in leadership, performance, and growth, he is particularly proud of:

- The LEO A DALY **Leadership Institute**, to develop the next generation of leaders within the firm
- A sophisticated **Succession Planning** approach, to ensure continuity within the firm and on behalf of clients
- The **Futures Council**, to leverage and develop talent from across the Company and focus this cross-section of employees on the most pressing issues
- The **LEO A DALY Sustainability Attributes**, to continue the firm's longstanding commitment to sustainable design by developing singular in-house standards to be accomplished on every project, along with a LEED focus on accreditations and registrations
- Adoption of **Building Information Modeling** on virtually every new project

Mr. Dalluge holds a Bachelor of Science in Architectural Studies degree from the University of Nebraska-Lincoln. He has promoted the LEO A DALY concept of "green design" initiated over 30 years ago and holds LEED® (Leadership in Energy and Environmental Design) Professional Accreditation by the U.S. Green Building Council.

He serves on the Executive Board of the Design Futures Council; is a trustee of the Omaha Business Ethics Alliance; serves on the Professional Advisory Committee for the College of Architecture at the University of Nebraska and Co-Chairs the College of Architecture Fundraising Campaign at UNL; is a member of the American Institute of Architects (AIA) CEO Large Firm Round Table, has been appointed Chair of the organization's Federal Architectural Task Force, and serves on the Council on Federal Procurement of Architecture/Engineering Services Board. He is a member of the Design-Build Institute, the Society of American Military Engineers, the U.S. Green Building Council, The Metropolitan Club, and is a contributor to AIA's monthly "Work-on-the-Boards" survey.

CHARLES DALLUGE

- Executive Vice President, Leo A Daly Company, Omaha HQ** **2006-Present**
- Oversee family-owned, over-800-employee, architectural, engineering, interior design, planning, and program management firm with projects in 87 countries and all 50 U.S. states
 - Responsible for all people, projects, and operations worldwide
- Managing Principal, Washington D.C. office, Leo A Daly** **2000-2005**
- Oversaw Northeastern US profit center, one of the company's largest
- President, Leo A Daly International** **1997-Present**
- Oversee all aspects of the firm's international offices
- VP, Assistant to Chairman, Corp. Director Business Development, Leo A Daly** **1996-1999**
- Leveraged business opportunities; Evaluated all offices; Developed branding strategy and standards
- Senior Project Manager, Hong Kong, Singapore, Hawaii, Phoenix offices, Leo A Daly** **1990-1996**
- Led teams designing, managing, and building facilities in a variety of project types
- President, Mid-Continent Development**
Founder/President, Charles D. Dalluge Development, Omaha **1989-1990**
- Leveraged project development to further new project exploration
- Founder/Partner, Alley Dalluge Poyner Architecture, Omaha** **1987-1989**
- Co-conceived and developed architectural firm still in existence
- Director Business Development, Bahr, Vermeer & Haecker Architects, Omaha** **1983-1987**
- Draftsman/Modelmaker, Davis Fenton Stange & Darling Architects & Engineers, Lincoln** **1981-1983**

EDUCATION

University of Nebraska, Bachelor of Science in Architectural Studies
Pawnee City High School, Pawnee City, Nebraska

ADDITIONAL EXPERIENCE

Omaha Business Ethics Alliance, Trustee (2010-Present)
American Institute of Architects CEO Large Firm Round Table, Member (2007-Present)
Council on Federal Procurement of Architecture and Engineering Services, Board Member (2013)
American Institute of Architects, Chairman, Federal Architecture Task Force (2012, 2013)
Omaha Executive Institute, Participant (2008-2009)
University of Nebraska Co-Campaign Chair (Arch.), University Foundation Fundraising (2006-Present)
University of Nebraska College of Architecture, Professional Advisory Committee (2006-Present)
The Design Futures Council, Executive Board Member (2007-Present)
Red Cross Heartland Chapter, Board of Directors (2010-2011)
American Heart Association Heart Walk, Executive Committee (2008)
Millard North High School International Baccalaureate Parent Board, President (2010, 2011)
One of Ten Outstanding Young Omahans (1985, 1986, 1987)
Leadership Omaha Selection (1984-1985)

PROFESSIONAL SPEAKING ENGAGEMENTS

- 2013 Master of Architecture: Masters' Week at University of Nebraska Lincoln
NEI Global Partner Alliance Summit: Partnering to Create an Ethical Culture Across the Globe
U.S. House of Representatives: Committee on Transportation and Infrastructure, subcommittee Round Table on Public-Private Partnerships and Federal Real Estate
- 2012 American Seniors Housing Association Annual Board Meeting Presentation: Seniors Housing for the Next Generation
Creighton Business Symposium, Global Business Ethics
Creighton University, College of Business, China Travel Class
Omaha Chamber of Commerce; Young Professionals Leadership Breakfast
- 2011 Design Futures Council Executive Board Panelist: Global Market Trends
Nebraska Chamber of Commerce & Industry; Business Hall of Fame
Rotary Club of Omaha Northwest: Leo A Daly's Corporate Vision and Impact of International Work
- 2010 Design Futures Council Panelist: World Trends and Forecasts for AEC Industry
- 2009 Master in Organizational Leadership, Men's Leadership Panel, College of Saint Mary
- 2008 State of Nebraska, Office of the Governor, Reverse Trade Mission
Looking into the AEC Crystal Ball: Mid-Year Outlook for the AEC Industry
Best Firm To Work For Summit – ZweigWhite Conference
Asia Society – A New Era for Global Business: Sustainable Growth for China and the World, Tianjin, China
- 2007 Society of American Military Engineers
Urban Land Institute Real Estate Workshop: Investing in Infrastructure: Who Has the Money?
University of Nebraska, College of Architecture Awards Ceremony
- 2006 IIDA (International Interior Design Association)
- 2005 Board of Trade, Board of Directors Meeting Presentation: Status of the Health Care Task Force
Judge & Evaluator, 49th Annual WBC (Washington Building Congress)
Greater Washington Board Of Trade "Controlling Costs, Improving Care: The Employer Coalition Approach"
Association Nation, Radio Broadcast, WMET 1160 AM, a FOX Radio Affiliate
Class of 1943 Reunion – WWII Presentation and Memorial Tour
Status of Large Interior Design Firms/International Interior Design Association (IIDA) and Interior Design Magazine
Building Team Summit 2005 Panelist: Looking Forward – Innovations in the Industry
- 2004 Urban Land Institute Leadership Roundtable Potomac Conference / Board of Trade
Examining Health Care: Prescriptions for Managing Costs and Improving Health
Judge & Evaluator, 48th Annual WBC (Washington Building Congress)
- 2003 Project Manager Training, Firm-wide, LEO A DALY - "PM's Role in Business Development & Marketing"
- 2002 American Institute of Architects Professional Practice Conference, AIA National Headquarters: "Design Alliances in a Global Practice"
Build Boston, American Institute of Architects "Building Successful Project Teams Through Strategic Alliances – Both Here and Abroad"
- 2001 Julien Studley Firm marketing CD ROMs: "Architectural Trends Affecting Law Firms Today" and "Banking Industry Trends & The Future"
- 2000 Department of State / Washington Building Congress: "International Strategies"
- 1999 World Economic Forum, Davos, Switzerland - "Corporate Reinvention Through Architecture"
Washington D.C. Technology Council, Workforce Series: "Office of the Future"
World Engineering & Construction Governor's Council - "Report on Middle East / North Africa Business Initiatives"
Executive Forum, Fairfax County Chamber of Commerce: "Design Initiatives"

- 2013 Leo A Daly Blog
- 2012 The American Seniors Housing Association's Research Project Response, Annual Report
The Zweig Letter: Leading: On the Managing and Doing Quandary
Smart CEO Magazine: How Firms are Adjusting Expectations for 2012
- 2011 Midlands Business Journal Interview - New Business Brings More Staff at Leo A Daly
Smart CEO Magazine: The Leo A Daly Leadership Institute
Architectural Record Online: Recession, Stage II
- 2010 The Owner's Dilemma; Driving Success and Innovation in the Design and Construction Industry – Ostberg / Greenway
Book - Quoted by the author, Barbara White Bryson with Canan Yetmen
- 2009 Omaha World Herald Newspaper; Nebraska Bucks Income Trend
Greater Omaha Chamber News: Omaha Executive Institute
Journal of the Society for Marketing Professional Services: Marketer (Vol. 28) - What's next? A Guide to the Future of the A/E/C Industry
- 2008 The Zweig HR Letter: Embrace Accountability and Trust
Midlands Business Journal - Leo A Daly Tackles Chinese Jobs, Solidifies Omaha
- 2007 Inside The Minds: Architecture Best Practices – Aspatore Books - Wrote Chapter on "Excellence Beyond Expectations"
Design Intelligence: Leadership Roundtable on the Changing Benefits & Human Resources Landscape
- 2006 USA Today, Nation Section: Center Could Not Quell Vatican's Worries About Art
ENR (Engineering News-Record) Quoted in "The Top 500 Design Firms"
Design Intelligence: Leadership Roundtable on Salary, Benefits, Bonuses and Human Resources
- 2005 Washington Times – (Feb. 12) - Steeple Revived (Calvary Baptist Church)
Urban Land – (March) - Leadership Exchange / ULI Studies Leadership Skills That Work
Association Nation, Radio Broadcast – (June 26)
Architectural Record – (July) - Big Firms Growing Bigger
NBC Channel 4 – Nightly News – (Oct) - Personal involvement/employee wellness & impact on the firm
Washington Business Journal – (Sept.30 – Oct. 6) - Washington's Healthy Challenge
Washington Business Journal – (28 Oct-3 Nov) - BizKnow-"Charles Dalluge Shares the Floor with President Bush..."
- 2004 Washington Post – (June 4) - Businesses Look To Slow Rising Health Care Costs
Trend Watch 2004 – (April) - Baltimore/Washington Commercial Real Estate -John Hopkins University
Washington Business Journal – (Feb.) Industry Focus: Commercial Real Estate - Architecture Execs
Washington Business Journal – (Oct.) -Industry Focus: Commercial Real Estate-Interior Design Execs
Forbes Magazine – (Nov.) - Outlook: Washington D.C. Business Profiles
- 2002 Washington Business Journal- (July 26) - Building Repositioning in Washington D.C.
ArchNewsNow.com – (July) - Refocusing ROI (Return On Investment)
- 2001 National Geographic Channel - Symbols & Symbolism – Will Another Tower Ever Be Designed?
Washington Business Journal –(Sept.) - Terror Won't Keep Firms From Construction Jobs/The Aftermath
- 2000 Architectural Record - Practice Matters – How Firms With Multiple Offices Handle Identity and Culture

Omaha Business Ethics Alliance, Board of Trustees (2010-Present)
 American Institute of Architects CEO Large Firm Round Table, Member (2007-Present)
 American Institute of Architects, Chairman Federal Architecture Task Force
 Council on Federal Procurement of Architecture and Engineering Services Board, Member 2013
 AIA monthly work-on-the-boards survey
 University of Nebraska College of Architecture Co-Campaign Chair-University Foundation Fundraising
 (2006-Present)
 University of Nebraska College of Architecture Professional Advisory Committee (2006 - present)
 Omaha Executive Institute, Participant (2008-2009)
 The Design Futures Council, Executive Board Member (2007-Present)
 Society of Military Engineers, Member (2006-Present)
 Design-Build Institute of America, Member (2012-Present)
 The Metropolitan Club, Member (Jan. 2006 - Present)
 U.S. Green Building Council, LEED R 2.0 Accredited Professional (2004-Present)
 Red Cross Heartland Chapter, Board of Directors (2010-2011)
 American Heart Association Heart Walk, Executive Committee (2008)
 The Congressional Award Foundation, Board of Directors (Nov. 2005 – June 2007)
 Suntiva Executive Consulting, Board of Directors / Advisors (2005 – 2006)
 The Theatre Lab Fund For The Future – Committee Member (2005)
 Virginia State Planning Grant, Department of Health (2004 – 2005)
 The Catholic University of America Executive Development, Board of Directors (2004 – 2006)
 E.L. Haynes Public Charter School, Board Of Trustees / Directors (2004-2006)
 Federal City Council, Board Member National Music Center Committee (2001-2006) /
 Co-Chairman (Oct. 2005 – 2006) / Education Committee (2004-2006)
 Board Of Trade Health Care Task Force, Co-Chairman (2004-2006)
 International Board Of Trade, Chairman, Asia Pacific Task Force (2002)
 World Economic Forum Participant, Davos, Switzerland (1998-2002)
 Construction & Engineering Governor's Council
 The "Office of the Future" Presenter
 Middle East / Northeast Africa Summit Panelist
 Washington DC Summit w/ U.S. Chamber of Commerce
 Mercosur Economic Summit, Buenos Aires (1998)
 Urban Land Institute, Sustaining Member, Firm & Full Member (2005-2011)
 Asia Society, Washington D.C. (1999-2007)
 Economic Club, Washington D.C. (2000-2004)
 Mayor's Workforce Investment Council, District of Columbia (2000-2004)