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| 5 | COMMITTEE ON OVERSIGHT AND GOVERNMENT REFORM, |
| 6 | U.S. HOUSE OF REPRESENTATIVES, |
| 7 | WASHINGTON, D.C. |
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| 12 | INTERVIEW OF: MICHAEL DONILON |
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| 15 | |
| 16 | Thursday, July 31, 2025 |
| 17 | |
| 18 | Washington, D.C. |
| 19 | |
| 20 | |
| 21 | The interview in the above matter was held in room 2335, Rayburn House Office Building, |
| 22 | commencing at 10:09 a.m. |

| 1 | Appearances: |
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| 3 | |
| 4 | For the COMMITTEE ON OVERSIGHT AND GOVERNMENT REFORM: |
| 5 | |
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| 7 | BILLY GRANT, COUNSEL, OVERSIGHT |
| 8 | JAKE GREENBERG, CHIEF COUNSEL FOR INVESTIGATIONS |
| 9 | MARGARET HARKER, SENIOR ADVISOR |
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- 1 For MICHAEL DONILON:
- 2
- 3 NICHOLAS LLOYD MCQUAID, ESQ.
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- 5 Latham & Watkins LLP
- 6 555 11th Street NW, Suite 1000
- 7 Washington, D.C. 20004

| 1 | Mr. <u>Greenberg.</u> All right. We'll go on the record. |
|----|---|
| 2 | This is a transcribed interview of Michael Donilon, conducted by the House Committee on |
| 3 | Oversight and Government Reform under the authority granted to it pursuant to House rule X. |
| 4 | Accordingly, House rule X grants the Committee broad jurisdiction for the Committee to conduct |
| 5 | investigations of any matter at any time. |
| 6 | This interview was requested by Chairman James Comer as part of the Committee's |
| 7 | investigation into President Biden's alleged mental and physical decline, the Biden White House's |
| 8 | efforts to hide that from the American people, and any unauthorized executive actions. |
| 9 | Can the witness please state his name and spell his last name for the record? |
| 10 | Mr. <u>Donilon.</u> Yeah. My name is Michael Donilon. That's D-o-n-i-l-o-n. |
| 11 | Mr. Greenberg. On behalf of the Committee, I want to thank Mr. Donilon for appearing here |
| 12 | today. The Committee appreciates your appearance for the interview. |
| 13 | My name is Jake Greenberg, and I am the chief counsel for investigations for Chairman |
| 14 | Comer. |
| 15 | Under the Committee on Oversight and Government Reform's rules, you are allowed to have |
| 16 | an attorney present to advise you during this interview. Do you have an attorney representing you |
| 17 | in a personal capacity present with you today? |
| 18 | Mr. <u>Donilon.</u> Yes, I do. |
| 19 | Mr. <u>Greenberg.</u> Can counsel please identify themselves for the record? |
| 20 | Mr. McQuaid. Nick McQuaid from Latham and Watkins, on behalf of Mr. Donilon. |
| 21 | Mr. Veeramachaneni. Vikhyath Veeramachaneni, Latham and Watkins. |
| 22 | Mr. <u>Greenberg.</u> Thank you. |
| 23 | For the record, starting with the majority staff, can the additional staff members please |
| 24 | introduce themselves with their names, titles, and affiliations? |
| 25 | Mr. Benzine. Mitch Benzine, general counsel for the majority. |

| 1 | Ms. <u>Harker.</u> Margaret Harker, senior advisor for the majority. |
|----|--|
| 2 | Mr. <u>Harnice.</u> Will Harnice, for the majority. |
| 3 | Mr. <u>Spectre.</u> Peter Spectre, special staff member for the majority. |
| 4 | Mr. Grant. Billy Grant, counsel for the majority. |
| 5 | Mr. <u>Soto.</u> Matthew Soto, digital director for the majority. |
| 6 | Ms, fellow for the minority. |
| 7 | Ms. , legal intern for the minority. |
| 8 | Ms. , counsel for the minority. |
| 9 | Mr. , counsel for the minority. |
| 10 | Ms. , senior counsel, minority. |
| 11 | Mr. deputy director for minority. |
| 12 | Mr. , senior counsel for the minority. |
| 13 | Mr. <u>Greenberg.</u> Thank you all. |
| 14 | Mr. Donilon, before we begin, I'd like to go over the ground rules for this interview. |
| 15 | The questioning will proceed in rounds. The majority will ask questions for up to an hour, |
| 16 | and then the minority will have an opportunity to ask questions for up to an hour if they so choose. |
| 17 | To the extent members have questions for the witness, they will be propounded during their |
| 18 | side's respective rounds. |
| 19 | Do you understand? |
| 20 | Mr. <u>Donilon.</u> Yes. |
| 21 | Mr. Greenberg. The clock will stop if the witness needs to confer with counsel, when |
| 22 | counsel for the witness is speaking, and when members are speaking during the opposing side's |
| 23 | round of questions. |
| 24 | We will alternate back and forth until there are no more questions. |
| 25 | There is a court reporter taking down everything I say and everything you say to make a |

1 written record of the interview. 2 For the record to be clear, please wait until the staffer questioning you finishes each question 3 before you begin your answer, and the staffer will wait until you finish your response before 4 proceeding to the next question. 5 Further, to ensure that the court reporter can properly record this interview, please speak clearly, concisely, and slowly. 6 7 Also, the court reporter cannot record nonverbal answers such as nodding or shaking your 8 head, so it's important that you answer each question with an audible, verbal answer. 9 Do you understand, sir? Mr. Donilon. Yes. 10 11 Mr. Greenberg. Exhibits may be entered into the record. Majority exhibits will be 12 identified numerically. Minority exhibits will be identified alphabetically. 13 We want you to answer our questions in the most complete and truthful manner possible, so 14 we will take our time. If you have any questions or do not fully understand the question, please let us know. We will attempt to clarify, add context to, or rephrase our questions. 15 16 If we ask about specific conversations or events in the past and you are unable to recall the 17 exact words or details, you should testify to the substance of those conversations or events to the 18 best of your recollection. 19 If you recall only a part of a conversation or event, you should give us your best recollection of 20 those events or parts of conversations that you do recall. 21 Do you understand, sir? 22 Mr. <u>Do</u>nilon. Yes. 23 Mr. Greenberg. You are required by law to answer questions from Congress truthfully. 24 This also applies to questions posed by congressional staff in this interview.

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Do you understand?

| 1 | Mr. <u>Donilon.</u> Yes. |
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| 2 | Mr. Greenberg. If at any time you knowingly make false statements, you could be subject to |
| 3 | criminal prosecution. Do you understand? |
| 4 | Mr. <u>Donilon.</u> Yes. |
| 5 | Mr. <u>Greenberg.</u> This includes both knowingly providing false testimony but also stating that |
| 6 | you do not recall or remember something when, in fact, you do. |
| 7 | Do you understand? |
| 8 | Mr. <u>Donilon.</u> Yes. |
| 9 | Mr. <u>Greenberg.</u> Furthermore, you cannot tell half-truths or exclude information necessary |
| 10 | to make statements accurate. You are required to provide all information that would make your |
| 11 | response truthful. A deliberate failure to disclose information can constitute a false statement. |
| 12 | Do you understand? |
| 13 | Mr. <u>Donilon.</u> Yes. |
| 14 | Mr. <u>Greenberg.</u> Is there any reason you are unable to provide truthful testimony in today's |
| 15 | interview? |
| 16 | Mr. <u>Donilon.</u> No. |
| 17 | Mr. <u>Greenberg.</u> Please note that if you wish to assert a privilege over any statement today, |
| 18 | that assertion must comply with the rules of the Committee on Oversight and Government Reform. |
| 19 | Pursuant to that, Committee rule 16(c)(1) states, "For the Chair to consider assertions of |
| 20 | privilege over testimony or statements, witnesses or entities must clearly state the specific privilege |
| 21 | being asserted and the reason for the assertion on or before the scheduled date of testimony or |
| 22 | appearance." |
| 23 | Do you understand? |
| 24 | Mr. <u>Donilon.</u> Yes. |
| 25 | Mr. Greenberg. I would enter as exhibit 1 a letter transmitted to your counsel, dated June |

| 1 | 24th, 2025, from Mr. Gary Lawkowski, deputy counsel to the President. | |
|----|--|--|
| 2 | [Donilon Majority Exhibit No. 1 | |
| 3 | was marked for identification.] | |
| 4 | Mr. <u>Greenberg.</u> This letter informs you that President Trump has determined not to assert | |
| 5 | executive privilege over your assessment of former President Biden's fitness for the Office of the | |
| 6 | President and your knowledge of who exercised executive powers during his administration. | |
| 7 | The letter also states that President Trump will not assert immunity to preclude you from | |
| 8 | testifying before the House Oversight Committee. | |
| 9 | Ordinarily, we take a 5-minute break at the end of each round of questioning, but if you need | |
| 10 | a longer break or a break before that, please just let us know, and we will be happy to accommodate. | |
| 11 | However, to the extent there is a pending question, we would ask that you finish answering the | |
| 12 | question before we take a break. | |
| 13 | Do you understand? | |
| 14 | Mr. <u>Donilon.</u> Yes. | |
| 15 | Mr. McQuaid. Counsel, can I put one thing on the record related to his recollection, which is | |
| 16 | just that we haven't had the benefit, because he is all his records from his work at the White House | |
| 17 | were archived under the Presidential Records Act that he hasn't had the benefit of looking back at | |
| 18 | his previous emails and things that we would, you know, normally do in preparing someone for | |
| 19 | testimony today. | |
| 20 | So this is, you know, based on his recollection, but doesn't have the benefit of that ability to | |
| 21 | prepare. | |
| 22 | Mr. Greenberg. Understood and noted, sir. | |
| 23 | It is also my understanding that you have transmitted to the Committee a testimony. We | |
| 24 | can mark that as exhibit 2. | |
| 25 | [Donilon Majority Exhibit No. 2 | |

| 1 | was marked for identification.] |
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| 2 | Mr. McQuaid. We appreciate it. |
| 3 | Mr. <u>Greenberg.</u> Of course. |
| 4 | Mr. Donilon, do you have any questions before we begin? |
| 5 | Mr. <u>Donilon.</u> I do not. Actually, just one. Could I just get something out of my bag? I |
| 6 | want to get a cough drop |
| 7 | Mr. <u>Greenberg.</u> Yes, sir. |
| 8 | Mr. <u>Donilon.</u> if you don't mind. |
| 9 | Okay. Thank you. |
| 10 | Mr. Greenberg. All right. My clock reads 10:15. The majority's time will begin now. |
| 11 | EXAMINATION |
| 12 | BY MR. GREENBERG: |
| 13 | Q Mr. Donilon, thank you again for being here. |
| 14 | A Yes. |
| 15 | Q I would like to just start with your educational background. Can you please just tell the |
| 16 | Committee, first, where you did your undergraduate studies and any degree you received there? |
| 17 | A Yes. I received an A.B. in English and history from Georgetown University. |
| 18 | Q And when did you receive that, sir? |
| 19 | A 1981. |
| 20 | Q And you then attended you later attended Georgetown Law. Is that correct? |
| 21 | A Yes. |
| 22 | Q And you received a J.D. Is that correct? |
| 23 | A Yes, in 1991. |
| 24 | Q What did you do in the period between 1981 and 1991, sir? |
| 25 | A I was working, and I was for part of that time, I was leading a political polling firm, and |

1 then for part of that time I was running my own political polling firm. 2 Q Did you begin working for Senator Biden in 1981? 3 Α Yes. I believe it --Is that the first time you had met Senator Biden -- Mr. Biden? 4 Q 5 Α Yes. What were you doing for Mr. Biden, or Senator Biden, in 1981? 6 Q 7 Well, in 1981, I joined a political polling firm after graduating from college. The firm Α 8 was Cambridge Survey Research. I was an entry-level analyst in that firm. And I was -- Senator 9 Biden was a client of the firm. I was assigned to his account. And so that's how I first came to 10 know him. 11 From 1981 to when you received your law degree, did you attend law school full-time, Q 12 or was it like a night-school sort of situation? It was night school. I went to Georgetown Law at night from 1987 until 1991. 13 Α 14 Q Okay. And besides Senator Biden, did you work for anybody else between the 1981-1991 15 16 timeframe? 17 Well, I was -- as I said, I was part of a political consulting firm, polling firm, and we had a Α 18 number of clients, so yes. I worked for a number of people who ran for U.S. Senate, Congress, 19 mayor. 20 Q Can you just tell me what you were doing, what your job entailed in that kind of work? 21 Α Well, so, as I said, in the initial years in my time with them, I was, you know, first an 22 entry-level analyst, and then I kept moving up. And my job was to help to write questionnaires, to 23 analyze polling results, to put together charts and materials for clients so they could see the polling 24 results. And so it -- and that's what I did for several years. 25 And in 1985, I was made president of Cambridge Survey Research. I was leading the

| 1 | research. In that time, as I said, we worked for a number of clients. I could name some if that | |
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| 2 | Q Sure. That would be helpful. | |
| 3 | A Okay. So my memory it's a long time. My best memory is that, as I said, I was | |
| 4 | assigned to Senator Biden's account. At the time, the firm also worked for if my memory is | |
| 5 | correct, I think Senator George Mitchell was elected in a special election around that time. | |
| 6 | In 1982, I remember working for Mario Cuomo when he ran for Governor. | |
| 7 | In 1983, I recall working for, I believe, Harold Washington and Wilson Goode. They ran for | |
| 8 | mayor of Chicago and Philadelphia. | |
| 9 | In 1984, I remember working for I believe Paul Simon was running for the Senate that year | r |
| 10 | from Illinois. We also worked that year for Gary Hart, who was running for President. | |
| 11 | And then in 1985, which is when I took over the leadership in '84, I should actually say, I | |
| 12 | believe that was the first election that I worked for Senator Biden, because I believe he was up in | |
| 13 | 1984 and then 1990. So I worked for him in that election. | |
| 14 | In 1985, as I said, I took over leadership of the firm. We worked for Gerry Baliles, who was | |
| 15 | elected Governor of Virginia. | |
| 16 | Then in 1986, I remember working for Bob Casey, who was running for Governor of | |
| 17 | Pennsylvania, Senator Casey's father. I remember that. | |
| 18 | Then in 1987, I worked on Senator Biden's campaign for the Presidency. And then | |
| 19 | Q Can I stop you right there? | |
| 20 | A Yes, sir. | |
| 21 | Q Can you tell me what you were doing for Senator Biden's campaign at that time? | |
| 22 | A Yes, sir. So, in 1987, as I said, I was president of Cambridge Survey Research. | |
| 23 | Q Yes, sir. | |
| 24 | A So I was in charge of the polling and research for Senator Biden's Presidential campaign | n. |

I was not, at that point in time, in the senior leadership in the campaign. I was, like, a step

- 1 removed. But I had a specific responsibility for the polling and the research in that campaign.
- Q You had known Senator Biden at this point for -- at the time of the '88 campaign, you had known him for several years. Is that correct?
 - A I knew him. I knew him in context of being an analyst and being assigned to his account. And I would -- Senator Biden, my memory is that he typically would do at least one poll a year. He sometimes would do more. He sometimes would do in-house polling that he would ask us to oversee. So that would be my contact with him, is in the context of preparing those polls and then providing the results and the analysis.

And then my role grew, and I got to meet him more and got closer to him over time.

- Q And that's what I'm -- that's the vein of the -- the vein of my next questions are going to be just how you developed a relationship with Senator and then Vice President and then President Biden.
- So, you knowing more about this than me, I'm just hoping that, as we go from the '80s to today, you can kind of fill me in on the development of your relationship as you went from somebody who knew Senator Biden to a very close advisor, is that fair, to former President Biden?
 - A I think that's fair. That's how I would say it.
- 17 Q So, after the '88 campaign, what was your next -- what was the next job that you had for 18 Joe Biden?
 - A Well, I would first say, because I think it's responsive to your overall question -- but it took place in 1987. That's the reason I raise that, because you just laid out 1988 and time going forward.
- 22 Q Oh.

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- A But there was an important relationship that was developed, I believe, with myself and Senator Biden in 1987.
 - As I said, I was responsible for leading the polling and research. I was not a member of the

| 1 | inner circle or the highest levels of leadership in the campaign. | That was my boss was very close |
|---|---|-------------------------------------|
| 2 | to Senator Biden, had been with him since 1972 when he got ele | ected the first time to the Senate. |

Q And who was your boss, sir?

A His name was Patrick Caddell, C-a-d-d-e-l-l. And he was a well-known, well-respected pollster. As I said, he had done polling for Senator Biden in 1972 in what was a very surprising win, and they developed a very close relationship. And that was why Senator Biden was a client of the firm, and that's how I got assigned to do his work.

So, in 1987, Senator Biden is running for President and he runs into trouble. He's accused of plagiarism, and the campaign is in a crisis. So, as part of our ability to assess how much damage he had taken and whether he could continue to run, I was asked to conduct a poll in the State of Iowa, and I did that.

And the results came back, and they were not favorable. In fact, they had showed a dramatic decline in support for Senator Biden. He had gone from being among those leading the race to being at the bottom or near the bottom, but he was clearly hurt.

I conducted that poll. When I got the results of that poll, I was asked by my boss to not share the results with anyone, because they were as negative as they were.

On the day I left the office with that instruction, I went home to an apartment in northwest D.C. And, at that time, you may or may not know -- I'm a little older than you, maybe a lot older -- there was no caller ID. You know, we just -- you had a telephone, and you answered it.

I was home; I answered the phone. And my memory is this. And I've never -- my memory is, on the phone was Ted Kaufman, who was Senator Biden's chief of staff, and he just asked me out of the blue, like, what are the results?

So I was faced with a dilemma. I had to -- I was thinking about how I would answer. And then, moments later, on the phone was Joe Biden. And he said, "Mike, it's Joe. What are the results?" And, in that moment, I chose to give him the results. I gave it to him clearly and directly.

| 1 | He then asked me my opinion. Now, I am at this time 27, 28 years old, I don't know how |
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| 2 | old. And he asked me our view of the data, and I said I thought that he couldn't be elected |
| 3 | President that year and that I thought he should return to being a Senator in Delaware. |
| 4 | And I say that only because, in my mind and, again, this is my mind I believe that's how I |
| 5 | first really built my relationship with Joe Biden, which is with a willingness to be frank and honest |
| 6 | directly with him. |
| 7 | And there were then subsequent meetings I was not part of the subsequent |
| 8 | meetings about what he should do. I can't say I was part of the decision that he made. He |
| 9 | ultimately made a decision to leave the race. |
| 10 | And so I think that established a foundation, a basis, a kind of framework for our relationship |
| 11 | that I tried to keep to for the rest of my time working with Senator, then Vice President, and |
| 12 | President Biden. |
| 13 | That was before do you want me to continue with this? |
| 14 | Q Sure. Please do. |
| 15 | Well, can I just ask a question? I think, in the answer you just gave, it seemed to me |
| 16 | that but please tell me if I'm wrong that you were proud of giving difficult news to Senator Biden |
| 17 | about the poll. Is that a fair characterization? Or, at least, you thought you |
| 18 | A I no, I don't think it's a fair characterization that I was proud of it. I don't think that's |
| 19 | fair. |
| 20 | What I think is fair is, I felt he was the candidate and that I had a responsibility to give him the |
| 21 | truth. That's what I thought. But I didn't feel, like, proud or anything else. I just felt it was how I |
| 22 | should handle the moment. That's what I felt. |
| 23 | Q You think you did the right thing? |
| 24 | A Well, I I believe I did the right thing. I don't know if Senator Biden thought that. I |

1 what I did. 2 Q Thank you. 3 Now let's move on past -- '88, I think? 4 Α Yes. 5 Q Okay. Specifically with Senator Biden or more broadly with other clients? 6 Α 7 Q Let's start more broadly. What were you doing --8 Α Okay. 9 Q -- as we approach the '90s? 10 Α We have a long time to get through, don't we? Well, I'll pick it up. I'll pick it up. 11 Q 12 No, I -- you know, sometimes it surprises me, how long I have done these things. Α At the end of 1987, my boss retired from the business and he moved to California. And so I 13 14 had faced a choice about what to do, and I chose to open my own political polling firm. So that's what I did. 15 16 I didn't have much business in 1988. I was working out of my apartment. It was a one- or 17 two-room apartment. It was just me and my wife and one other person sometimes. But that's 18 what I chose to do. 19 But then, in 1989, I was hired by Doug Wilder, who was running for Governor of Virginia. 20 And as you may know, in certain years, Virginia and New Jersey are the only gubernatorial campaigns 21 in the country. So it was surprising, but it was quite an important campaign to get. And it was a 22 historic campaign, because Doug Wilder was running to be, I believe, the first African-American 23 elected Governor in America.

So it was surprising that I was hired. I think part of the reason was that I had done the work

for the Governor who was elected in Virginia 4 years previous to Doug Wilder.

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I was also told by Governor Wilder that he was looking for someone who would keep his numbers confidential and not speak to the press without express approval. And I did that. And that was an early lesson for how I approached politics. And I continued over the years to not speak often with the press and often only when it was expressly asked for by the entity, the campaign.

And in 1989 Doug Wilder was elected Governor, and it made a huge difference in my career, because, as I said, it was a historic campaign and it was a surprising campaign. Not very many people thought he could be elected Governor, and a lot of people did not believe it could happen. So it was an important moment in my career.

In 1990 -- do you want me to talk about both Biden and others?

- Q Let's talk about the next -- well, first of all, maybe as a baseline just so I know what we're working toward, when would you end up working for Senator Biden again?
- 12 A Well, so I was getting to this.
- 13 Q Okay.

- 14 A In 1990.
- 15 Q In 1990. Okay.
 - A And 1990 proved to be an important moment again in our relationship, because 1990 was the first time Senator Biden was running for an election after the charges he had faced in the Presidential race. And so we knew we were going to have to face the attacks that he had plagiarized and questions about his character.

And I did a substantial amount of research with focus groups that I conducted as well as quantitative polling that I also oversaw. And I, you know -- and I came to him and I gave him, you know, what he felt to be uncomfortable advice he didn't want to hear, which is, I said that the people of Delaware were aware of the charges that they made against him, they wanted to support him again, and they did support him in very strong numbers, but that it would be very difficult to convince them that there was no basis to those charges.

| 1 | And he said to me that that wasn't good enough, in his view. | He wanted to clearly establish |
|---|--|--------------------------------|
| 2 | that the charges that were made against him are wrong. | |
| 3 | So, again, it was a moment of, I thought, candor and clarity and | giving him an honest |

So, again, it was a moment of, I thought, candor and clarity and giving him an honest assessment about what he was up against.

It was an important election. It was the first time after his Presidential race. He won, and he won convincingly.

So that was another -- because in '90, that was the first time I was the lead in the campaign,

absent Pat Caddell.

Q At this point, you had spent nearly a decade working around politicians. Is that right?

10 A Yes.

Q Did Senator Biden strike you as an able politician?

12 A Yes.

Q What did you think his strengths were as a politician? Did you think he had mastery of the facts?

A Well, I did. And one thing I would say that I think is relevant to a lot of this conversation is, Joe Biden always approached every issue wanting to know more than anybody else in the room. And he had a deep interest in substance and facts and being fully prepared. So, yes, I thought he wanted to master the facts.

I think he also -- at that time, he was younger. He was younger, and he was seen as, you know, a charismatic rising star in the party, someone who had enormous personal appeal, was quite likable. He always demonstrated great empathy and understanding of people. He was seen by the people of Delaware as someone who was very attentive to their needs, was seen as a very good constituent-service Senator.

So I had a high opinion of Senator Biden.

Q Would you have considered him a good orator at that time?

1 Α I think he had a reputation for that, and I believe that to be true. 2 Do you want me to continue, or what do you want me to do? 3 Q Let's keep walking through --Yeah. 4 Α Okav. -- your relationship with Senator Biden and how it developed. 5 Q All right. Well, then, just to keep the chronology in my head --6 Α 7 Q Sure. 8 Α -- in 1991, I moved from being solely a political pollster to then making television ads. 9 And the first campaign I did that was for Harris Wofford, who was running for -- he had been 10 appointed by Bob Casey, and he was running for election to replace Senator Heinz because, you 11 know, he had died in the helicopter crash. 12 And, again, that was seen as a very important campaign. It was a standout campaign in the country. It was one where people did not believe that Wofford had much of a chance. He was 13 14 running against Dick Thornburgh. Thornburgh started that race probably 40 points ahead, I believe. And so it was an important campaign for me and my career. 15 16 In 1992, I worked for Bill Clinton's campaign for President. In 1994, I worked for Zell Miller, who was Governor of Georgia --17 18 Q What did you do in Governor Clinton's campaign? 19 Α So I joined his campaign primarily as part of his advertising team and what was at that 20 time called his water (ph). So I was part of making advertising for Governor Clinton, and I was part 21 of the team of people who would deal with rapid response in the campaign. 22 Would you go on to work with then-President Clinton again? Q 23 Α I did not. 24 Q Okay.

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Α

I returned to private business.

1 How closely were you working with candidate Clinton during the campaign? Q 2 Α I would say not closely. 3 Q Okay. 4 I knew him. I met him. I filmed him. I was very close to Alicia (ph) with the Α 5 campaign, but I did not have a deep personal relationship with Governor Clinton. 6 Q Okay. 7 So, after that campaign, you then -- please -- I didn't mean to interrupt you. Please 8 continue. 9 Α Oh. I'm trying to remember. Then, in 1996, Senator Biden runs for reelection. And, again, I -- I worked for his campaign. 10 11 At this point, were you the go-to person for Senator Biden for the work that you were Q 12 conducting, for polling and for --Yes. I had really become that person --13 14 Mr. McQuaid. Let him finish --Mr. Donilon. Oh, I'm sorry. 15 16 Mr. McQuaid. -- the question first just so it's clear --17 Mr. Greenberg. It's okay. I do that too. 18 BY MR. GREENBERG: 19 Q For polling and for ads, were you the go-to person for Senator Biden for any kind of 20 reelection? 21 Α Well, I -- my role grew with Senator Biden over those years, and I became more and 22 more, I will say, a trusted advisor to him.

And, as a trusted advisor, were you talking with Senator Biden at that point most days of

No. No. During this time, I would speak to Senator Biden mostly when he was in his

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the week? Or once a week? Can you give me just --

- campaign, whenever that period of time was, and I would speak to him only infrequently in the years
 when he was not up.
- And that would depend on -- as I said, we would often do some research every year to plot out the year for Senator Biden. And there might be, at any given moment, an issue that came up that he would ask for my advice.
- 6 But I was not on his staff, and I was not in day-to-day contact with him, no.
- 7 Q And you would not be on his staff until he became Vice President. Is that correct?
- 8 A Yes, that's correct.
- 9 Q So, if we fast-forward -- and if we're missing any details, key details, please feel free to
 10 take me back. But if we move to the 2008 Obama-Biden campaign, can you tell me what your role
 11 was on that campaign?
- 12 A On the Obama-Biden campaign?
- 13 Q Yes, sir.
- 14 A Because there'd been a Biden campaign, you know, for President.
- 15 Q Yes, you're right. Let's actually turn to that one. Did you work on that campaign?
- 16 A Yes.

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- 17 Q And what were you doing for that campaign?
 - A I was a general advisory role. And I would -- certainly I would -- you know, I would review his polling. I would take a look at statements he would make. I would look at -- he would have debate prep. And I was part of, you know, what I would call kind of a decision-making group --
 - Q You made reference earlier to an inner circle. And I don't mean to imply any kind of nefarious connotation to that kind of phrasing. But is it fair to say at this point that you were part of an inner circle to that campaign?
 - A Well, I think it'd be fair to say that I was seen by Senator Biden as a trusted advisor who he wanted to hear my input.

| 1 | Q Can you walk us through why that campaign ultimately did not succeed for Presidence | |
|----|---|--|
| 2 | A Well in 2008? | |
| 3 | Q Yes, sir. | |
| 4 | A Well, I thought there were several reasons. I thought most important was, it wasn't | |
| 5 | his time and he wasn't the best fit for the moment. | |
| 6 | You had Senator Clinton Hillary Clinton was running. She was very strong. And you ha | |
| 7 | Senator Obama, who was, you know, a rising, new voice in the country. | |
| 8 | The Iraq war was a big part of the Democratic primary that year. Senator Obama had | |
| 9 | opposed it. Senator Clinton had supported it, as had Senator Biden. So that, you know, was an | |
| 10 | obstacle. | |
| 11 | Certainly, on a relative basis, Senator Biden didn't have the resources that they did to | |
| 12 | compete. | |
| 13 | But mostly what I thought was, every Presidential campaign, in my view, is in part about | |
| 14 | who's the best person, the best fit for that moment. And that was Senator Obama. And I think | |
| 15 | that was the primary reason why. | |
| 16 | But I also believe that Senator Biden's performance in the primary, while it didn't win him | |
| 17 | many delegates, I think it did present I think it presented to Senator Obama a valuable look into | |
| 18 | Senator Biden and why he would make a Vice President. | |
| 19 | Q And, at this time, 2008 just checking in on your assessment of Joe Biden as a | |
| 20 | politician did you consider him still an adept politician? | |
| 21 | Did he I'll give you one criteria that I'm using. Did he have knowledge of the facts that h | |
| 22 | was discussing at that time, at any given moment? | |
| 23 | A My belief is he did, yes. | |
| 24 | Q Did he strike you as a capable orator? | |
| 25 | A Well, yes, I thought he was a capable orator. | |

| 1 | Q | And there were President Biden or, excuse me Senator Biden, in 2008, |
|----|--------------|--|
| 2 | participated | I in primary debates with the other candidates. Is that correct? |
| 3 | Α | Yes, I believe he did. |
| 4 | Q | Did he strike you as an adequate debater at that time? |
| 5 | Α | Yes, I thought he was an adequate debater. |
| 6 | Q | So, at this point, in 2008, having known Senator Biden since 1981, obviously an older Joe |
| 7 | Biden, but v | vould you consider him still pretty much the same Joe Biden that you met originally in |
| 8 | 1981? | |
| 9 | I car | clarify if you'd like. Would you consider him just as able to do his job for the people of |
| 10 | Delaware as | s he was when you first met him? |
| 11 | Α | Well, I would say yes. I thought he was capable, and I thought there were things about |
| 12 | him that we | ere a great asset. As I mentioned, I think he's always had tremendous empathy. I think |
| 13 | Senator Oba | ama very much believed his foreign-policy experience as well as his relations in Congress |
| 14 | and on the | Hill were valuable. |
| 15 | l wil | say, because it occurred in that campaign and this was true of Joe Biden throughout |
| 16 | his career | that I think Senator Obama sometimes felt he was not as disciplined as he would want |
| 17 | him to be, t | hat he would sometimes talk too long, that he would speak off the cuff, and that that |
| 18 | would bu | t that has been a characteristic of Joe Biden his whole career, that he but, as I |
| 19 | understand | your question, I thought he was capable, yes. |
| 20 | Q | And when Senator Obama picked Senator Biden as his running mate, what did your role |
| 21 | become in t | hat campaign? Did it change much? |
| 22 | Α | Well, yeah "did it change much?" From? |
| 23 | Q | The work that you had been doing just when it was the |
| 24 | Α | Biden campaign. |

-- Biden campaign.

Q

| A I see. |
|--|
| Well, it did change, yes. In the Biden campaign, as I said, I think I was seen as one of the |
| leaders of that campaign, and I believe that's how Senator Biden looked at me. I did not have that |
| role in the Obama-Biden campaign. I didn't have a relationship with Senator Obama. I |
| Q I'm sorry, sir. Just to clarify, a prior relationship? Or are you saying that you didn't |
| develop a relationship with Senator Obama throughout the campaign? |
| A No. My point is that I by that time, I had a, I would say, you know, a close |
| relationship with Senator Biden and he saw me as a trusted advisor. I did not have that relationship |
| with Senator Obama, and I was not at the center of the Obama campaign. That was a whole |
| different leadership group. So I wasn't in the same place in the orbit of that campaign. |
| My role was, I would say, I guess my memory is, I guess I played probably three primary |
| roles. One was, I was asked by the campaign to travel with Senator Biden, so I did that a lot. I was |
| asked to contribute to his acceptance speech at the Democratic National Convention and his |
| speeches and remarks in that campaign. And I was asked to participate in his debate preparation. |
| Q The debate preparation for the Vice Presidential debate. Is that |
| A Yes. |
| Q correct? |
| Mr. McQuaid. Just make sure you let him finish. |
| Mr. <u>Donilon.</u> Sorry. |
| Mr. <u>McQuaid.</u> Take your time. |
| BY MR. GREENBERG: |
| Q I don't have an exhibit for this characterization, but I've seen it. And if you reject the |
| characterization, feel free to reject it. |
| In preparing for this interview, I have heard that you have been developed President |
| |

Biden's voice; you have been able to capture how President Biden speaks and write speeches to that

- effect. Is that fair?
- 2 A I -- I don't -- I don't think I would characterize it that way. That's not how I see myself.
- 3 I see myself as -- you know, I've worked for President Biden for a long time. I think I've -- I
- 4 mean, you know, as a result of that, over time, I think I have developed a sense of how he speaks.
- 5 think we have a certain similar background that makes -- you know, that helps us to see things in a
- 6 similar way.

- 7 But I think it's -- to me, it's a little -- I don't know what the word is -- you know, presumptuous
- 8 to think I could be his voice. I mean, I've seen that characterization. I know that that's out there.
- 9 But how I saw myself was: I worked for him, I was a consultant, I was a staff member, I was an
- advisor. I had a job to help him succeed. And I did participate in, you know, many of his speeches,
- and I did have a role in the White House to oversee, you know, his remarks writ large.
- So I hope that answers it.
- 13 Q It does, yeah. Thank you.
- 14 And because you had mentioned the three tasks that you had -- the acceptance speech,
- travel, and debate preparation -- so, turning to travel, what does that mean? Was there a bus?
- 16 Was there a plane? What kind of travel were you doing at this point?
- 17 A In 2008?
- 18 Q Yes, sir.
- 19 A So, in 2008, Senator Obama picks Senator Biden to be his Vice President. And so, as
- 20 the Vice Presidential nominee, I would say most, maybe not all, but most of the travel is by plane.
- There was a plane for the Vice Presidential candidate, and I would fly on that campaign plane.
- That's most of what it was, that we would go from city to city, event to event. There would
- be a schedule for the Vice President -- I mean, at that point, sorry, Senator Biden. And so that's
- 24 what the travel was. It was mostly by plane. I would assume there probably were some buses,
- but by that point, you're in the general election and most travel is by plane.

| 1 | Q And how much traveling were you doing at that point? Were you all over the country? |
|----|--|
| 2 | I mean |
| 3 | A I |
| 4 | Q Go ahead. |
| 5 | A Well, my memory is, a lot. I was with him I certainly believe I was with him more |
| 6 | days than not. As it got closer to the election day, I think I was with him almost all the time. Every |
| 7 | now and then I would try to go home for a day or two. But I would say I spent most of the days, I |
| 8 | think, traveling with him, out of the convention and especially as the campaign moved into the |
| 9 | September-October window. |
| 10 | Q And, having done a few of these interviews, I kind of get the I get the pretty obvious |
| 11 | impression, I think, that Senator, then Vice President, then President Joe Biden likes being around |
| 12 | people. So did he enjoy the travel aspect of campaigning? |
| 13 | A Well, you know, there's sort of two pieces. I'm not sure he enjoyed the travel. I |
| 14 | don't know that. I do believe he enjoyed meeting people. And I do believe that he he would be |
| 15 | energized, and he liked the personal interaction. So that, certainly. As to whether he liked being |
| 16 | on a plane and traveling, that I'm less certain of. |
| 17 | Q That makes sense to me. But energized from going all over the country and |
| 18 | A Yeah. Well, I I'm sorry. Were you finished? I didn't mean |
| 19 | Q Energized from going all over the country and meeting people |
| 20 | A I don't want to be causing problems here. |
| 21 | I think it's my experience with Joe Biden, as Senator, Vice President, President, was, he likes |
| 22 | meeting people. He enjoys it. He gets a lot out of it. I think people who see him get a lot out of |
| 23 | it. He has really, I think, pretty powerful interactions with people. |
| 24 | Q And then the last point that you were tasked with on that, on the Obama-Biden |

- 1 A In '08?
- 2 Q Yes, sir.
- 3 A Oh, yes. Yeah.
- Q And can you walk me through what that looked like? How did debate prep -- I really know nothing about debate prep, so if you could just tell me how that looked for 2008, I'd appreciate
- 6 it.

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- 7 A Okay. "How it looked."
- 8 Q What was the system for preparing Joe Biden for a debate?
- 9 A Okay.

So, in 2008, well, my memory is -- and I was not in charge of it. I was a participant in viewing, you know, the exercise. My memory is, there was a room set up, I believe, in Delaware at a hotel, and that room would have places that the candidates would stand on the debate stage, separate podiums. There would be -- you know, it tried to mimic what the debate night was going to be. There would be the candidates. There would be the people asking questions.

Then, behind them, there would be a group of people from the campaign who had different responsibilities. Some, there was always a big team that were responsible for the research and the specific information relative to any questions that were being asked. There would be others who would have more of a communications perspective. There were others, like myself, who would just be asked our opinion of what we were seeing. My memory is, I think it was led by Ron Klain, I believe.

And so we would schedule time. There would also be a room set aside to have conversations with Senator Biden. And so we would spend a lot of time going through the substantive, preparing what people thought were likely questions and likely answers. Senator Biden would keep working and reworking them. And then there would be some practice as well.

Q I know that was more than 15 years ago, so I'm not holding you to specifics here. But

- 1 do you know how many -- how long of a period you were preparing for for that debate? Was it a
- 2 day? Was it a week? Was it a month?
- 3 A Well, I can't say. I don't think it'd be a month. I think that's impossible to get in a
- 4 campaign. It was more than a day. I don't think it was a week, but I can't say with any certainty
- 5 how long it was. It was certainly -- there were at least a couple of days. I can't say with certainty
- 6 how many.

| 1 | [11:06 a.m. | |
|----|----------------|--|
| 2 | | BY MR. GREENBERG: |
| 3 | Q | And did Senator Biden enjoy the work? Seem to enjoy the work? |
| 4 | А | "Did he enjoy the work." My view is just my view. I can't speak for him. My view is, |
| 5 | I don't think | candidates ever enjoy preparing for debates. They're very hard. You know, it's a |
| 6 | difficult thir | ng to go through. |
| 7 | So, r | no, I don't think he enjoyed it. I think he worked at it. I think he, you know, prepared. |
| 8 | He and so | that's what I think about it. |
| 9 | Q | Did you think he was taking it seriously, though? |
| 10 | Α | Oh. Well, I believe he was taking it seriously. |
| 11 | I me | an, if you remember, at the time I believe I'm right; maybe I'm wrong he was |
| 12 | debating Go | overnor Palin, I believe. And, as a result, this debate was going to get a lot of attention, |
| 13 | more so tha | n most Vice Presidential debates. |
| 14 | And | so he there were a lot of complicated problems associated with it, and, yes, he took it |
| 15 | seriously. | |
| 16 | Q | Do you think he performed well during that debate? Do you remember? |
| 17 | Α | I do remember, yes. I watched it in a holding room. I wasn't in the actual room |
| 18 | where the c | lebate was held. And I don't know where it was; I don't remember the city. |
| 19 | Q | Me either. |
| 20 | Α | My memory of the debate was, I thought he had done well, yes. I did. But, as is |
| 21 | often the ca | se with debates, now I remember people saw it differently. I can remember, especially |
| 22 | people in th | e room who came out felt that there was going to be a problem and that Palin may have |
| 23 | won. | |
| 24 | Му | view of watching it from where I sat was, I thought Senator Biden had done well. So that |

was my take.

| 1 | Q And soon after that debate, Senator Biden would become Vice President Biden. Is that |
|----|---|
| 2 | correct? |
| 3 | A Yes. |
| 4 | Q So, however the debate went, it was not catastrophic for the campaign. Would you |
| 5 | agree with me on that? |
| 6 | A Well, I no, I believe it was or, it was certainly not catastrophic. |
| 7 | Mr. Greenberg. I think we can stop right there. We'll go off the record. And we'll turn it |
| 8 | over to the minority. |
| 9 | [Recess.] |
| 10 | Mr. We'll go back on the record. The time is 11:22. |
| 11 | EXAMINATION |
| 12 | BY MR. |
| 13 | Q Mr. Donilon, my name is I work for the minority. I just want to thank you |
| 14 | for appearing today for this transcribed interview. |
| 15 | Over the past hour, you discussed with my majority colleagues your long history in politics. |
| 16 | And you started back with Senator Biden in 1981. Is that right? |
| 17 | A Yes. |
| 18 | Q And is it fair to say, from 1981 until today, you have worked for a variety of different |
| 19 | principals in political settings? |
| 20 | A Yes. |
| 21 | Q And given your long history in working in politics, is it fair to say that you've developed a |
| 22 | good sense of the information that is important to a successful campaign? |
| 23 | A Well, I believe I have, yeah. I mean, I do. |
| 24 | Q And, similarly, is it fair to say that you have a good sense of what information to convey |
| 25 | to a principal when you are in charge of polling? |

1 Well, I believe I do. Yes. Α 2 Q In the previous hour with my colleagues, you first mentioned -- excuse me. Strike that. 3 You spoke about how in 1987 you worked for President Biden's Presidential campaign. Is that right? 4 5 Α Yes. 6 Q And, during your time, you stated that you developed a willingness to be frank and 7 honest with Senator Biden at the time. Is that accurate? 8 Α That's certainly accurate. 9 Q And throughout your relationship with President Biden leading up to today, do you 10 believe that you still have a frank and honest relationship with President Biden? 11 Α Well, I -- I believe I do. And I, you know, just -- he has -- I'm not alluding to 12 conversations, but he has -- he's conveyed to me that he believes I have been, you know, someone willing to give him truth and that that's been the basis of our long relationship, that, you know, when 13 14 you go through a lot of tough campaigns and you go through a lot of tough moments, you know, you 15 often -- you know, there are moments when you are -- that's how someone builds their assessment 16 of you. 17 And I think he -- I think he believes, and I certainly believe, I tried to give him the most honest 18 assessment I can on anything. 19 Q And, in that vein, you also spoke about your time working on the 1990 Senate reelection 20 for Senator Biden. Is that right? 21 Α Yes. 22 And during your last hour, you mentioned how you gave uncomfortable advice to Q 23 President Biden, and in this context especially related to the allegations that were lodged against him 24 in his prior Presidential campaign. Is that right?

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Yes, it is. That's accurate.

| 1 | Q And, again, similar to my prior question, you know, dating back to 1990 to today, is it |
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| 2 | fair to say that you have always given relevant, if not uncomfortable, advice to President Biden? |
| 3 | A I believe I have, yes. |
| 4 | Q Great. |
| 5 | We'll go off the record. Thank you. |
| 6 | [Recess.] |
| 7 | Mr. <u>Greenberg.</u> We'll go on the record. |
| 8 | BY MR. GREENBERG: |
| 9 | Q Mr. Donilon, I think, before we continue to walk through your history with |
| 10 | President Biden, it'd be helpful to take a step back and maybe flesh out what I'm interested in |
| 11 | hearing and what I believe the minority was getting at in their questioning, which is, there have beer |
| 12 | several books and publications released that question or, indeed, assert that President Biden |
| 13 | experienced a deterioration in his mental acuity, either over a long stretch of time or in a shorter |
| 14 | period of time. |
| 15 | And maybe from the jump in this hour, it would be helpful just if you could tell me if you |
| 16 | believe that President Biden if his mental acuity diminished over the time that you knew him, from |
| 17 | 1981 to today. |
| 18 | A From 1981 until today. Well, I would I guess what I would say is that I what I saw |
| 19 | was someone who, over time, was getting older, but I believed his mental acuity was quite strong |
| 20 | until the end of his Presidency. I still believe that. |

And my fundamental belief is, I thought -- I always believed that he was fully capable to be President. I believed he was the best person to be President. I believed that through the end of

been to a varying degree about who Joe Biden was during his whole time in office. He has been

prone to speak too long. He's been prone to give discursive answers.

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So -- and I think sometimes people look to things that suggested to them an issue, which have

| the Presidency. | And I say that as someone who I spent a lot of time with him. | I've seen him |
|-------------------|---|---------------|
| over a long perio | od of time. | |

And while some focus on whether, as he's gotten older, there are some issues associated with that, I think there are a lot of strengths associated with that that are not frequently thought about.

I think his judgment has gotten better and better. I think his ability to lead in a crisis has gotten better and better. I thought his ability to lead on the world stage was questionable.

And I believe that there's a -- you know, there are certain things that everyone experiences as they age that I believe are known. But what I saw was a President who I believed -- I believed -- was quite good at his job.

And we, in the context of this conversation -- in these books, there's been a lot of conversation about how somebody would raise a question about the President and therefore we are concerned.

But what I don't believe you find is him -- I think he demonstrated on a daily basis that, in fact, he was doing the job of President day-in and day-out and doing it quite effectively.

Q Going back to the three tasks that you were tasked with during the 2008 Obama-Biden election -- I don't have the transcript in front of me, so -- but what I wrote down you having said was that President Biden, in campaigning all over the country, flying all over the country and meeting people, returned energized.

Do you remember saying that?

A No, I don't think that's accurate. What you asked me, I believe, was, did Joe Biden take energy from personal interactions? The answer to that, in my view, is yes. That's a different question from whether or not the wear and tear of travel makes somebody energized.

So what I believe -- and I think this is widely known -- is that Joe Biden takes energy from meeting people, talking to them, hearing their stories. That's energizing. Campaigns are grueling.

Mr. McQuaid. Jake, we can look back. I think he said he didn't like the travel, actually, was

| 1 | his answer. |
|----|--|
| 2 | Mr. <u>Greenberg.</u> Sure. |
| 3 | BY MR. GREENBERG: |
| 4 | Q And I accept the distinction that you're making. |
| 5 | Would the wear and the tear of campaigning did you see that have a noticeable effect on |
| 6 | Joe Biden in 2008? |
| 7 | A My memory is, my belief is, that he that it ground him down. And I think he I |
| 8 | mean, I don't know of anyone who goes through a Presidential campaign who at the end of that |
| 9 | campaign isn't tired. |
| 10 | So, yes, I think he's you know, you go through a campaign and you have, you know, the |
| 11 | day-to-day events that are scheduled, you have issues that come up, you have press stories you're |
| 12 | dealing with, you have to and you're juggling many things. |
| 13 | So I would say, at the end of the campaign in 2008, that the campaign was energizing because |
| 14 | it was historic, but the campaign itself was hard. |
| 15 | Q What is the longest period of time that you remember, in 2008, recognizing that was |
| 16 | quite a bit ago, that then-Senator Biden would need let's say you just did a long stint of travel. |
| 17 | What's the longest period of time that Senator Biden on the campaign would need back at his |
| 18 | residence to be ready to go for the next stint of travel? |
| 19 | A Oh, I have no memory I have no way of knowing. |
| 20 | Q Well, do you remember him ever saying he needed a week off to get ready for the next |
| 21 | stint of travel? |
| 22 | A I remember it being my memory is, it was pretty nonstop. I don't I don't know. I |
| 23 | don't know whether I just don't know. |
| 24 | Q Sure. |
| 25 | And we're going to talk more about the debate today, the 2024 debate against Donald Trump. |

| 1 | We're going to talk about that, and we're going to talk about the preparation period before that |
|---|--|
| 2 | debate. |

But, when we spoke to Mr. Klain, Mr. Klain said he arrived at Camp David to prepare Joe Biden for that debate, and he described him as exhausted.

Is that how you remember Joe Biden being -- excuse me -- President Biden being during that week before the debate?

A So my memory is that I thought he -- I thought he was tired. He had been to France for the D-Day celebration. Then he came back, and he then went back to Italy, where there was a -- I can't remember if it was the G20 or G7 -- and then he came back. Actually, on the way back, flew directly from, I believe -- and I could be wrong, but I believe he flew directly from Italy. He stopped, I think, at Andrews and then continued on to Los Angeles. Then, after that, I don't remember if he went back to D.C. or -- I don't remember when debate camp started.

So he had had a lot of travel. And, of course, you know, his whole Presidency had been quite consequential, I thought, in terms of the number of things he was dealing with, be it at home or overseas.

My bigger concern at debate camp was that he seemed to me like he was fighting a cold.

And that was proving, I thought, to be a problem, because it impacted his voice and I'm sure it made him feel not so great.

So that's -- that's memory of how I thought about things when we were there.

Q So -- and, again, we'll talk more about specifics about the debate. But do you think that -- well, let me just say, I think that the consensus after the debate was that President Biden had not performed very well during that debate. Do you agree with me?

A Well, the consensus -- what I would say is, I think there was a consensus in the press and in many folks in the political community that it had not gone well for the President. I believed the voters had had a different reaction and that they had much more measured response, I thought, to

1 what they saw. So that's what I thought. 2 I asked this of Mr. Ricchetti yesterday, or a version of it. Do you think that the Q 3 aftermath of the -- what occurred after the debate, with the punditry and the various opinions that 4 came out, do you think this was just an overreaction among the Democratic Caucus and the 5 chattering class and that it was a recoverable debate performance? 6 Mr. McQuaid. Jake, you want to just -- there's a lot in that question. Do you want to take 7 it --8 Mr. Greenberg. Sure. Sure. Let me break it up. 9 Mr. McQuaid. -- take that down a little bit? 10 BY MR. GREENBERG: 11 There was a lot of criticism about President Biden's performance during that debate, Q 12 and President Biden would eventually drop out of the race. 13 Do you think that that was an overreaction from the punditry about how Joe Biden performed 14 that night? From the punditry? 15 Α 16 Q Yes. I believed -- I did -- I believed that it was an overreaction, yes. 17 Α 18 Q Aside from the punditry, one of the reactions or one of the consequences of President 19 Biden's debate performance was an increasing number of calls from here on the Hill and leadership 20 in the Democratic Party either for Joe Biden to reassess his reelection campaign or to drop out. 21 Do you think that was an overreaction? 22 My view was, I understood the reaction of people. I did have a view that I thought it Α 23 was an overreaction, that President Biden could recover. I believed that. Now, I'm serious. 24 And, backing up -- sorry to jump around a little bit, but -- you attributed President Q

Biden's appearance at Camp David during debate prep to a cold. Is that -- or, dealing with a cold?

| 1 | Recovering from a cold? Is that correct? |
|----|---|
| 2 | A No, I don't think I said that. I think, one, you asked me a question. I'm trying to |
| 3 | remember what you said Ron said, something like he was exhausted or something. Is that right? |
| 4 | Q Yes, sir. |
| 5 | A I said I thought you know, I acknowledge he was tired, but I thought a particular |
| 6 | problem was I thought he was fighting a cold of some kind. I don't think that's what you just said, |
| 7 | but that's so that's how I saw it. |
| 8 | Q Do you attribute President Biden's performance during the 2024 debate against Donald |
| 9 | Trump, what people saw and their critiques, to the cold? |
| 10 | Mr. <u>McQuaid.</u> Jake, just, again |
| 11 | Mr. <u>Greenberg.</u> Sure. |
| 12 | Mr. McQuaid there's a lot of little pieces in that. Do you want his assessment of the |
| 13 | performance, or the punditry, or |
| 14 | Mr. <u>Greenberg.</u> Sure. Thank you. |
| 15 | BY MR. GREENBERG: |
| 16 | Q Do you attribute President Biden's appearance during that debate mostly to the cold? |
| 17 | A I don't know how to assess a percentage of any impact of the various contributors to it. |
| 18 | I certainly think that he was tired and that his schedule, especially his foreign travel, I think, |
| 19 | was a factor. I thought his fighting a cold, I thought, was a factor. |
| 20 | I thought one of the other factors was how much he had on his plate. If you're an |
| 21 | incumbent President running for reelection, you know, you still have to do all that job. And he did |
| 22 | it. So that's a heavy grind. |
| 23 | And one other factor, a least I believe and it's my opinion is, I think it's more common |
| 24 | than not, I think it's accurate to say, that one of the most difficult moments for any incumbent |

- look at President Obama, you know, he certainly had a difficult debate with, I guess, then-Governor Romney, or former Governor Romney. And, you know, certainly, I think that was true of, really, every incumbent President, maybe less so for Clinton. I don't remember as well. And I think that makes sense, that you are -- you're moving from leading a country in the world to now you're in a political fight on a stage. And I think you'll likely hear people in that situation say something to the effect of, "Look, I just haven't done this in a long time."
 - So, when I thought about it, I thought -- I figure -- as I say, I think it's a very -- it's always a difficult moment in a campaign for an incumbent President in that first debate, first general election debate.

And so, when I think about the factors, those are some, and I'm sure I could think about others. But I certainly would think about the wear and tear of his schedule; his physical health, relative to his cold -- I think it was a cold. I don't know for a fact what it was. It certainly seemed and sounded like a cold. And, as I say, you know, the responsibilities he had as President and moving -- I mean, you're President of the United States, and you are going to be treated with enormous respect and deference all over the world, and then you move into kind of a political wrestling match. It's a very different environment.

And I thought, in 2020, I thought President Trump had a difficult time in his first debate with the former Vice President. To me, that is a -- that's a bit of a common problem associated with incumbents who are President and candidate. And so I think it makes for, you know, a challenging moment.

- Q Talking about the factors, Hunter Biden has recently said in an interview that the President was given Ambien before the debate.
- 23 Are you aware of the President being given Ambien before the debate?
 - A No, I'm not aware of that.

Q Are you aware of the President ever receiving Ambien?

| 1 | A I don't know if the President has ever received an Ambien. I'm not a doctor. I don' | | |
|----|---|--|--|
| 2 | have anything to do with his I don't know. | | |
| 3 | Q I understand. Are you aware | | |
| 4 | A I mean, in my memory, I can't remember anything. It's just not it's not something | | |
| 5 | deal with. | | |
| 6 | Q Are you aware of the President ever any of the medications that the President was | | |
| 7 | taking? | | |
| 8 | A I I don't I don't remember being aware of any medications that he was taking. | | |
| 9 | Q Are you aware of any person besides Dr. O'Connor or his staff providing medication to | | |
| 10 | the President? | | |
| 11 | A "His staff" being Dr. O'Connor's staff? | | |
| 12 | Q I'm sorry. Are you aware of anyone besides Dr. O'Connor or the staff working for Dr. | | |
| 13 | O'Connor providing medication to President Biden? | | |
| 14 | A I have no memory of anyone, whatever I mean, I just don't have any memory of | | |
| 15 | knowing what medication the President was given. | | |
| 16 | Q Thank you. | | |
| 17 | Do you attribute to one of the strike that. | | |
| 18 | Still on the factors of President Biden's debate performance in 2024, do you think one of | | |
| 19 | those factors was a lack of preparation for the debate? | | |
| 20 | A In my opinion, in my view you're asking me my view I don't believe lack of | | |
| 21 | preparation was a factor. | | |
| 22 | What I believe is, there is an approach to debate preparation that is common and was | | |
| 23 | commonly used with President Biden where there's an enormous amount of time spent on | | |
| 24 | substantive answers, there's an enormous amount of information that's prepared and given to the | | |
| 25 | candidate, and it's an arduous, ongoing process to move towards, kind of, a set of answers. | | |

| 1 | And I think sometimes we and I think even maybe I better say myself I think we spend | | | |
|----|---|--|--|--|
| 2 | maybe too much time on the very specific details of substantive answers and not as much time on | | | |
| 3 | the stylistic part of the debate. | | | |
| 4 | That is part of what Joe Biden is. As you mentioned earlier, he likes to be fully briefed. H | | | |
| 5 | likes to have a deep well of information on everything. He is always asking for more information. | | | |
| 6 | So I can't say that it was a lack of preparation, but I can say I thought the that was the | | | |
| 7 | approach he took. | | | |
| 8 | Q Is that kind of overpreparation what you would miss at Camp David the week prior to | | | |
| 9 | the debate? | | | |
| 10 | A Well I'm sorry. Did you finish your question? | | | |
| 11 | Q I did. | | | |
| 12 | A I'm trying not to do that, so hopefully I didn't. | | | |
| 13 | I thought it was well, this is just my opinion. I thought that I thought we spent a lot of | | | |
| 14 | time drilling down and drilling down on various specific details and answers. And this isn't | | | |
| 15 | uncommon. We've seen it previously in debate preps. It's an approach to debates. And so | | | |
| 16 | that's my take. | | | |
| 17 | Q Going back to what you said in the 2008 prep for Senator Biden, I wrote down, but | | | |
| 18 | correct me if I'm wrong you said that Senator Biden spent a lot of time during that preparation | | | |
| 19 | session, multiple sessions, working and reworking his answers. | | | |
| 20 | A Uh-huh. | | | |
| 21 | Q Did you see that at Camp David? | | | |
| 22 | A Yes, I saw it at Camp David. I saw that I frequently saw that with the President, | | | |
| 23 | whether it was in debates or in preparing for events or preparing for meetings. There was always | | | |

Was he engaged, would you say, during the preparation session at Camp David, in the

an ongoing effort to be a little more informed.

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25

Q

- 1 debate prep?
- 2 A Well, in my view, I would say he was engaged. I would say, you know -- and along the
- 3 lines I'm talking about, we are -- we had, you know, this continuing effort to shape his answers (ph).
- 4 So, yes, I thought he was engaged.
- 5 Q I'm paraphrasing what Mr. Klain told us, but Mr. Klain said that when he, Mr. Klain,
- 6 arrived to Camp David, it appeared to him that President Biden had not reviewed the materials that
- 7 Mr. Bruce Reed had prepared for him beforehand.
- 8 Was that your understanding?
- 9 A I -- I don't have a memory of that. I don't know that he -- I can't say what the President
- 10 reviewed or didn't review before it started.
- 11 Q And then Mr. Klain made reference to various permutations of how they would go
- about -- how you all would go about preparing the President for the debate during that week, but he
- pointed to two mock sessions.
- 14 Is that your understanding? Two mock sessions?
- 15 A Well, I -- I can remember two mock sessions. I don't -- I don't remember if there were
- others, but I do remember two, yes.
- 17 Q And at one point did President Biden say he needed to go get some sun and go out by
- 18 the pool?
- 19 A I don't remember him saying that. What I remember is, he felt his time was going to
- 20 be better used working through the specific details of the question-and-answers than in more mock
- 21 debate.
- He did go back to his cabin. I mean, I certainly had a view that rest was a good idea for him.
- But I don't have a memory of him saying -- what was the line you said?
- 24 Q That he needed some sun, or something along those lines.
- A I don't have a memory of that. I don't.

| 1 | Now, there is a pool by the President's cabin at Camp David. He may have gone out there. | | |
|----|--|--|--|
| 2 | He likes to be in the sun. But my memory of the dynamic was, the President didn't feel comfortable | | |
| 3 | and wanted to get more comfortable with the specifics and detailed answers than he was in the | | |
| 4 | back-and-forth of a mock debate. | | |
| 5 | Q So was the President overprepared for the debate? | | |
| 6 | A I I don't I don't know I could say that. I didn't think at the time he was | | |
| 7 | overprepared, no. | | |
| 8 | You know, what I'm saying is, in you know, you get limited time with the President. And | | |
| 9 | one of the most important, maybe the most important, part of the Presidency | | |
| 10 | Q I'm sorry. I just didn't hear what you | | |
| 11 | A Well, how one uses their time, how is it allocated | | |
| 12 | Q Sure. | | |
| 13 | A what are they doing. | | |
| 14 | And there's a certain amount of time allocated to the debate preparation. There's a certain | | |
| 15 | amount of time allocated, inside that, to mock debates or working on specifics to answers or rest | | |
| 16 | or you know, there's it's a | | |
| 17 | So I you know, I can't say at the time I thought he was overprepared. I didn't believe at | | |
| 18 | the time that he had been given too little time to prepare. You know, I thought we were going | | |
| 19 | through what, in my experience, is debate camps and debate preps are always difficult exercises. | | |
| 20 | Q So, not to put too fine a not to play semantics here but just to recap, you did not | | |
| 21 | believe that the President was underprepared for the debate. Is that correct? | | |
| 22 | A I think what I said was, in my view, we could have better allocated our time by spending | | |
| 23 | less time drawing down on answer after answer. That's what I think I said. | | |
| 24 | Q Okay. | | |
| 25 | BY MR. SPECTRE: | | |

| 1 | Q Real quick, Mr. Greenberg mentioned that Mr. Klain did not believe that President Biden | | | |
|----|---|--|--|--|
| 2 | had reviewed all the materials. And he mentioned that the President normally made notations of | | | |
| 3 | documents that he'd read slashes at breath points and other markings like that. | | | |
| 4 | Is that your recollection of President Biden's style when he would review a document? | | | |
| 5 | A Well, it's not my recollection, but I'm trying to be precise here. | | | |
| 6 | When the President would review documents, my experience was he may or may not put | | | |
| 7 | slash marks in. When the President would review speeches, remarks, potential answers, then he | | | |
| 8 | would, because, I mean, as you probably know, the President had a stutter when he grew up, and | | | |
| 9 | one of the ways he found to speak publicly was to use these slash marks as a place to pause to get | | | |
| 10 | air. | | | |
| 11 | You know, so the reason I am hesitant is, you I see those things as different, you know? I | | | |
| 12 | just see I'm very familiar with him using the slash marks. And, in fact, one of the things which | | | |
| 13 | probably isn't well-known but it's relevant to this is, when the President would use a teleprompter, it | | | |
| 14 | would be visually laid out in a way that would mimic these kinds of slashes. I mean, it was an | | | |
| 15 | important part of how he could effectively speak. | | | |
| 16 | Again, I wasn't as you know, I didn't have a substantive role in the White House overseeing | | | |
| 17 | what he did on any issue | | | |
| 18 | Q And what documents he got reviewed. | | | |
| 19 | A I did see a lot of these features. And so, in that sense, that's how I think about it, if | | | |
| 20 | that's clear. | | | |
| 21 | Q Well, just to be specific, I'm asking because Mr. Klain said that he didn't see those | | | |
| 22 | markings appearing on his prepared materials at Camp David during debate prep. Did you see | | | |
| 23 | those markings on his materials? | | | |

I don't -- I don't remember that. But I -- you know, at -- I mean, I didn't -- I didn't often

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take it upon myself to look at his books or his materials.

| Q | Had they not been there to you, would that be an indication that President Biden had |
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| not reviewe | ed them ahead of time? |

A No, I don't know that, because, you know, there would've been -- you know, I don't know, for example, whether, was that material available earlier? Was that material sent to him on a plane? Was that material delivered to him at a hotel? I don't know anything.

So I have no way of knowing at what point he would've been given -- or when it was available. Because, you know, we often work under very tight timelines. I think there's a lot of effort put into the debate books in advance of the debate. And it wouldn't say to me -- now, this is just my view, but I couldn't know, I don't think, that the President had or had not reviewed or seen just by that effort. I just don't know.

Q In your view, during debate prep, do you believe he had a mastery or an understanding, a working understanding, of the materials -- of the substance of the materials?

A What I believed was, one, I thought the President was very well-informed all the time.

That was my opinion. Much of the -- in much of the debate prep, as far as otherwise, was about issues that, you know, he'd worked on and achieved.

My sense of the issue at debate camp was the President getting comfortable with the shape of an answer that he may or may not have naturally gone through.

So, for example, we had a constant debate in the campaign and the administration about how much of his campaign should be focused on his economic record -- the number of jobs created, the unemployment rate being, you know, historically low.

And there was a constant tension between those who believed -- and I believed -- it was important for him to lay that record out and those who believed that it was not persuasive to the voters and they were in a different place. And we would make a case that he had been an effective President because there had been a record job creation, something in the range of 16 million jobs or so, and the comeback would be, "Well, that's not where voters are."

| 1 | And so I felt the President very naturally moved to some of that kind of defense of his record |
|----|--|
| 2 | He spoke about it every day. He was proud of it. I think, you know, he was getting a lot of advice |
| 3 | that it wasn't the best way to speak in the campaign and to make his case in the campaign. And so |
| 4 | thought it made it challenging to get to a place where the President was comfortable and familiar |
| 5 | and really bought in to how he was going to approach it. |
| 6 | So I don't know if that makes sense to you. But, to me, that's a very different thing, you |
| 7 | know, when you're and, as I say, it was a constant struggle in the campaign. It was a constant |
| 8 | tension. I thought that was reflected at debate camp. I thought that was reflected in the |
| 9 | back-and-forth and how the President got to his answers. |
| 10 | You know, I believed on occasion it may have been better to have him more naturally answer |
| 11 | questions, you know, given his he was proud of his record and he believed it was effective. |
| 12 | thought his campaign and I thought his Presidency he needed to speak more on his record. |
| 13 | But, obviously, the inflation issue was complicated. It's always a difficult issue. How to |
| 14 | deal with that, you know, wasn't simple. |
| 15 | And so that's how I saw it. |
| 16 | BY MR. GREENBERG: |
| 17 | Q Do you think the President's communication skills diminished from the |
| 18 | time throughout the time that you knew him? |
| 19 | A Well, "over the time I knew him" is a long period of time. |
| 20 | Q I know. |
| 21 | A Well, I would answer it this way. I believe his communication skills changed and in |
| 22 | many important ways got better. And what I mean by that is this. |
| 23 | In the early 1980s, Joe Biden was seen as a, you know, as I said, you know, a young, new voic |
| 24 | in the party. And that's the style of communication. |

As time went on, you know, he became more deeply ingrained in issues when he worked at

the Senate, and he developed kind of a different kind of communication skill, much of it that you
would be familiar with if you worked on the Hill, where you're very focused on legislation and your
work at the committee. You know, he had been a chairman of Judiciary; he had been a chairman of
Foreign Relations. And that could be a challenge.

I mean, for example, you were asking in 2008. You know, Senator Obama was quite an impressive communicator. He did not have years of work in the Senate, okay? Joe Biden did.

And that's a different skill when you go out on the campaign trail and you're speaking to people there as opposed to on the floor. So he developed a different kind of voice.

Then, in my view, as time went on, I thought he got better. I thought one of the benefits of him having been Vice President was -- the only benefit of that office is that you speak a lot, a lot more than you do as a Senator. At least that's my experience. You can get a lot of practice.

And I said this to him when he was Vice President; I said it to him as President: I believed, in many ways, he was a much better communicator and a much better public official and a much better candidate having done that job, just because he had gotten that much practice.

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- 2 Mr. <u>Donilon.</u> And then, you know, you go to 2020.
- Look, I think he was a very effective communicator. He was elected President of the United

 States. There were 81 million people who voted for him. More people voted for Joe Biden in

 2020 than any President in history. To me, that reflects an ability to communicate.

And I worked on many of his speeches, and I found him to be the best of his career. And through his Presidency. I believe that work expanded on many of his speeches. I thought they were better than many of the ones he did in 2020.

Now, his voice was weaker than it was in 1981. His presence wasn't as commanding. He could stumble more -- I mean, over the words, not necessarily. He also stumbled some physically.

But when I think about, for example, some of the moments in the speeches he gave as President, I believe -- I say that as someone who worked on them, and so I may have a bias, but I acknowledge that -- but I think people look back, I think if you look back at the written record, I think if you look back at the videotape, I think you'll see a President who, in my opinion, was a strong communicator.

And as I said, I thought he got stronger and wiser and better as a President over time. What he handled day to day was remarkable. You remember, we came into office in the middle of a pandemic crisis. In my view, he led the country through that, and it was a very difficult time for the country.

I think he led the country to a better place economically than any country in the world. I know that's not -- I know that's disputed, and I know a lot of the polling data doesn't support it, but that's my view.

I thought he did a remarkable amount of [inaudible]. I thought he had done a remarkable job in dealing with the [inaudible]. I thought he had done a very good job in dealing with a very tough situation with Hamas in Israel.

| I think about some of his speeches at the end of his Presidency, at the very end. In my view |
|---|
| if you go look at the speech he gave at Brookings on the economy at the end, I think you would think |
| it's a strong piece of communication. That was my view. I thought that was true of the speech he |
| gave at the State Department where he laid out his vision of our policy. I thought it was true of his |
| farewell address. |
| So if you ask me, over time, his communication skills changed. He became a different |
| |

So if you ask me, over time, his communication skills changed. He became a different communicator. In some ways there would be things about that that weren't as good or as appealing, you know, when he was 40 years old.

But I thought as a President, as someone who had the job of President, I thought he did a good job communicating. And I actually thought his -- as I said, I thought, in many ways, his skills got better.

And, look, I had a frustration throughout this whole period of time, the time he was President, where I knew it was very difficult to get past some of the visual things that were causing people concern about the President's age. And I didn't feel like we could get them actually focused on the job he was actually doing and how effective he was at it.

Mr. Greenberg. Go ahead.

Mr. <u>Spectre.</u> I noticed that in describing his communication style -- and I think you mentioned you may have a bias towards speeches, of course, because you wrote many of them -- but I noticed you mentioned almost -- I think only prepared speeches that President Biden delivered.

Do you see the sort of more impromptu or less prepared communication from President Biden to be different from his prepared speeches?

- Mr. <u>Donilon</u>. Well, unprepared versus prepared. Is that your question?
- 23 Mr. Spectre. Yes, sir.

- 24 Mr. <u>Donilon.</u> Well, so what's interesting -- well, let me answer it this way.
- No, I didn't, and here's why, in my view, again, this is my view.

One, we always had a challenge with Joe Biden sticking to his prepared remarks. He often gave substantial portions of unscripted remarks when deciding to give a speech. And that was a challenge.

I can remember when he was Vice President, there was more than a few occasions where I had written a speech, he went up to deliver it, teleprompter never moved. He sat down 30 minutes later, he had given a speech, entirely unacripted. He didn't do that as much as President. But he often would go unscripted. That's one thing.

Second thing, to go to a point that actually you, I think, and we raised earlier, which was I saw the teleprompter for the President as, one, a way to help him to deal with the issues he had to deal with because of his stutter. There was a -- it was work for him to do it.

I saw the teleprompter as a way to discipline the President, try to keep it shorter, try to keep him more focused. He often didn't like to live there. Sometimes he would, but often he wouldn't. That's one thing.

But the other thing I would say is this. I'll just point you to at least one, maybe I can think of another, but just one that has popped into my mind.

In 2023, I believe -- I may have the wrong year -- in his State of the Union speech -- State of the Union speech is a long, complicated speech. It's one of the most difficult speeches a President gives because, as you probably know, it is chock-full of everything that Congress and the administration want. And I thought we had written the President an effective speech.

The most effective moment in that speech was when he, on the spot, impromptu, wasn't written, wasn't scripted, engaged in a debate with the Republicans on Social Security in front of the whole country. It was one of the most effective moments I've ever seen the President have. That wasn't scripted. And that was as high stakes a moment as you're going to get.

He didn't go in knowing that he was going to engage in a -- I mean, he knew he was going to -- he was going to meet what you always meet when you have a State of the Union. There was

1 going to be the theatrics and the drama. That was known. 2 But what he did that night, that was entirely off the cuff. To my mind, that was an incredible 3 skill and demonstration of mental acuity, in the moment, one of the most important issues in the 4 country, conducting a negotiation on your feet. 5 Look, you may not -- obviously, you may not share that. But I think it speaks to what you 6 have raised, which is, were there moments, were there times when off-the-cuff you would see a kind 7 of mental clarity and effectiveness. 8 I think you saw it in other places. Look, my memory is when he went to Kyiv, that was one 9 of the most difficult trips any President has ever taken, one of the most dangerous. 10 Joe Biden is the only President since Lincoln, but really, he's the only President that's gone 11 into a war zone that was not controlled by the United States military. He did that in Kyiv. He did it 12 in Tel Aviv. And after a long, long trip on a train walked through that square, and I thought he had a very 13 14 effective moment with Zelenskyy. I don't remember that being scripted. Maybe I'm wrong. I thought a lot of it was impromptu. 15 16 So that's how I would answer it. 17 Mr. Greenberg. Thank you.

Our hour is up. We'll go off the record.

[Recess.]

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| 1 | [1:06 p.m.] |
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| 2 | |
| 3 | Ms. We can go on the record now. The time is 1:06. |
| 4 | Hi, Mr. Donilon. |
| 5 | I wanted to go back to your conversation with the majority. And you're working at the |
| 6 | White House. The President has a busy travel schedule. And prior to coming to Camp David for |
| 7 | the debate, he had just returned from a trip abroad, had gone to L.A. |
| 8 | And you, in your view, you felt that the President was suffering from a cold, that he had been |
| 9 | exhausted, he had a lot on his plate, but nothing that had nothing the way he was the way his |
| 10 | debate prep was going had nothing to do with the President's mental acuity, correct? |
| 11 | Mr. <u>Donilon.</u> That was my view, my view that |
| 12 | Mr. McQuaid. I think his testimony was not that he had a cold, but he was fighting off a |
| 13 | cold. |
| 14 | Ms. He was fighting off a cold. |
| 15 | Mr. Donilon, during debate prep did any concerns arise about President's Biden's |
| 16 | mental ability or mental acuity to participate in the debate? |
| 17 | Mr. <u>Donilon.</u> Well, not to me, no. What I, again, what I saw was I never thought he |
| 18 | wasn't going to debate. That never occurred to me. I believed he was going to do well in the |
| 19 | debate. |
| 20 | There was concern, as there always is in debate prep. There was to say I had a concern |
| 21 | about getting the President to a place where he was really comfortable with the questions and |
| 22 | answers. You know, certainly we we all I had concerns about how tired he was and about what |
| 23 | appeared to be this cold. |

I had traveled on some of those trips, and I was tired. And, as I say, this was all happening in

the context of him carrying out his duty as President every day. That's my view.

24

1 Mr. McQuaid. Just a moment. Just speak up a little bit. 2 Mr. Donilon. Okay. Mr. Just so we're clear -- yes-or-no answer -- you did not have any concerns about 3 4 President Biden's mental acuity during debate prep? 5 Mr. <u>Donilon</u>. I was confident that the President -- I was confident he was going to do well in 6 the debate, and I was confident in his ability to do well in the debate. So I did not have concerns 7 about his mental acuity. I had concerns about his fatigue, his cold, if that's what it was. Mr. So is the answer to that question no? 8 9 Mr. <u>Donilon.</u> From my perspective.

Mr.

Thank you.

| 1 | BY MS. |
|----|--|
| 2 | Q And going back to your concerns, and you were concerned that the President was too |
| 3 | focused on specific details on substantive issues and not and should be more focused on style. Is |
| 4 | that correct? Did that add to your concerns? |
| 5 | A Yes, I certainly thought we were spending an extraordinary amount of time on |
| 6 | substance and specifics of Q&A, and so that was a concern I had. |
| 7 | Q And do you think someone in cognitive decline would be able to draw down on details |
| 8 | and be specific on substantive issues? |
| 9 | A Well, I'm not an expert on cognitive decline. And what I saw, my recollection, is that it |
| 10 | was a President who was working through a lot of material, really trying to pare it down, not entirely |
| 11 | comfortable with the answers, and that he was continuing to work at it. And that's where we spent |
| 12 | our time. |
| 13 | Q Would it be fair to say that he understood the substantive details, the specific details |
| 14 | about information? |
| 15 | A Well, I believed he did, yes. I think, as I said before, there would be elements in |
| 16 | different answers that you would aim to hit. |
| 17 | So in a question about the economy, there would be a balance of how much would be about |
| 18 | his record, how much would be about inflation, how much would be about what he had done, how |
| 19 | much would be about any forward-looking proposals, how best to you take something, for |
| 20 | example, like any foreign policy question with Joe Biden, and he has a very deep understanding of |
| 21 | foreign policy, he was deeply engaged in Ukraine. Getting that to a 60-second answer, that's |
| 22 | complicated. |
| 23 | Q And you also said you worked with Joe Biden for a very long time and that over time his |
| 24 | communication style changed. |

But did it change because he got worse, because he got better, he was more experienced, his

| 1 | judgment w | as wiser? Would you say, was it did you feel that it was due to a decline in men | ital |
|----|--------------|--|---------|
| 2 | acuity or of | nental capacity? | |
| 3 | А | Well, I think what I said was that he had different strengths as a communicator at | |
| 4 | different po | nts in his career. | |
| 5 | I tho | ught he had gained certain strengths when he became President and while he was | |
| 6 | President. | | |
| 7 | l und | erstood many people had concerns. I mean, for example, look, his voice was wea | aker. |
| 8 | I understand | that that causes concerns about someone's age. | |
| 9 | But | hen I think about what I saw on a day-to-day basis, him doing the job, I thought he | e was |
| 10 | quite engag | ed, was in command, I thought he was quite effective. | |
| 11 | | BY MR. | |
| 12 | Q | So, Mr. Donilon, can I ask, throughout your time in the Biden White House while | |
| 13 | President Bi | den was in office, was there ever a time where you had concerns that President Bid | den |
| 14 | was unable | o fully execute the duties of the office? | |
| 15 | Α | I don't recall having that, no, from my perspective. | |
| 16 | Q | And in this vein of in your experience, President Biden's communication style ch | anged |
| 17 | over time. | You mentioned with my Republican colleagues that you noticed that he started to | |
| 18 | stumble ove | r words again. And I think earlier you mentioned that President Biden has a histo | ry of a |
| 19 | stutter. | | |
| 20 | Is th | t right? Can you elaborate on that? What type of stutter did President Biden h | ave? |
| 21 | And if you h | ave information about what he suffered from or how it debilitated his speaking, that | at |
| 22 | would help. | | |
| 23 | А | Well, I don't know from a medical perspective what it was. | |
| 24 | Q | Sure. | |

What I recall, what I understood it to be, was he had a very pronounced, maybe you

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| 1 | could say debilitating, stutter as a younger child. Not a younger child; I think it was I forget the | | |
|----|--|--|--|
| 2 | age, but it would probably be into his teen years. And he had worked very hard to overcome that. | | |
| 3 | And he had. He had become, I think, by many people's accounts, a very effective public speaker. | | |
| 4 | And in some ways it was amazing that someone who had a stutter growing up could stand on | | |
| 5 | the steps of the Capitol and give an inaugural address. | | |
| 6 | What I can say about his stutter and, again, I'm not an expert in it. And I think the | | |
| 7 | President is quite proud that he believes he's beaten it. But I think he even would say and I've | | |
| 8 | said this, I know I've said that that some of the problems associated with that become more | | |
| 9 | pronounced the more tired you are. | | |
| 10 | And I think it's hard to be President and not be tired. So I think we would see moments of it | | |
| 11 | coming out when he was especially tired. And that would be true whether it was in scripted | | |
| 12 | remarks or unscripted remarks, interviews. It's just the nature of what he was dealing with. | | |
| 13 | Ms. That's it for us. We'll go off the record. | | |
| 14 | [Pause.] | | |
| 15 | Mr. <u>Greenberg.</u> We'll go on the record. | | |
| 16 | Mr. Donilon, what steps would you and other senior advisers around President Biden take if | | |
| 17 | President Biden was particularly tired? How would you handle that? | | |
| 18 | Mr. McQuaid. Jake, can we focus it on what he would do? I don't want to I mean, he | | |
| 19 | can't speak for other senior advisers. | | |
| 20 | Mr. <u>Greenberg.</u> Sure. I'm happy to focus on that. | | |
| 21 | BY MR. GREENBERG: | | |
| 22 | Q But I am interested to see to know what you would observe others doing as well. | | |
| 23 | A If he was tired? | | |
| 24 | Q I believe you were just discussing that with the minority. | | |

Well, my -- that I recall, as I -- I had a -- I had a particular focus on trying to cut back his

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Α

| 1 | schedule. | To me, that was the biggest issue. | thought he had a very busy, chock-full schedule |
|---|------------|--|---|
| 2 | throughou | t his entire Presidency, and I thought i | t would be a challenge for anyone to do it, no matter |
| 3 | their age. | I can't say I succeeded in it. | |
| 4 | Oth | ers may have focused on other things | . But to me, that was the primary thing I would |
| | | | |

Others may have focused on other things. But to me, that was the primary thing I would think about, which was how much we were asking him to do. And I -- some of that is the President. He was inclined to keep a heavy schedule.

But that was my view. My view was that the best approach for us would be to have lightened his schedule load, and I don't believe I, at least, ever had success.

Q And when you say lighten his schedule load, do you mean fewer events in the day?

Maybe you can expand on what you mean by that.

A Oh, yeah. Well, what I meant was, yeah, sometimes it would be fewer events in a day.

But sometimes it would be -- I mean, for example, the idea -- the fact -- this is what I recall.

The President flew from Italy to Los Angeles, and I don't think there was a day in between. I think he -- and so he's starting the day elsewhere in the world discussing with world leaders, and he's finishing his day on a stage fundraising.

I think that's a lot to ask, and I don't think it's useful. I mean, that's what I mean. And that was a problem.

I mean, for example, when the President went to France, he spoke on D-Day, on the 6th. I very much wanted him also to speak at Pointe du Hoc the next day. That was a lot to ask. It was two big, tough speeches in the middle of a lot of travel, and it might have been better if he hadn't.

Now, I thought he delivered both of them very effectively. But really, I just think about -- you can think about that idea of you wake up in the morning and speaking to the leaders of Italy or -- I don't know if Zelenskyy was there or who else was there -- and then, I don't know how many hours later, you're on a stage.

So that's what I mean by that. I just thought it was a very -- I thought that was common. I

| 1 | thought we frequently put him in that position. |
|----|--|
| 2 | Q And besides traveling around the world, when you were back in D.C. and working in the |
| 3 | White House, did you make attempts to lighten his load in other ways, just working out of the Oval |
| 4 | Office, working out of the West Wing? |
| 5 | A Well, I did not. |
| 6 | First of all, I should say, I didn't control the President's schedule. |
| 7 | Q Sure. |
| 8 | A I could make suggestions, for example, if I thought he should give a speech. But I |
| 9 | didn't, from my perspective, and I recall I don't I don't think I I mean, I would be asked. We |
| 10 | would have weekly schedule meetings and that sort of thing. But I would not have much of a role in |
| 11 | what his schedule is. |
| 12 | Q Sure. Understood. But did you ever, in your four years of working at the White |
| 13 | House, did you ever have a conversation with anybody and say something along the lines of, "We got |
| 14 | to give him a break. I mean, we got to let him rest, we got to" anything like that? |
| 15 | A Well, I would say this, that I there were a number of those conversations. One that I |
| 16 | remember, a specific one I do recall, was when Jeff Zients was named chief of staff. He met with |
| 17 | each I believe he met with each of the members of the senior staff [inaudible.] |
| 18 | The Reporter. I'm sorry, what was the end? |
| 19 | Mr. <u>Donilon</u> . I said he did that with everyone, you know, because he got a he was coming |
| 20 | in as chief of staff and was getting ready to lead the operation. |
| 21 | And he asked me what I believed was the most important thing to do. And I said I thought |
| 22 | the most important thing to do was to get better control of the President's schedule. I thought it |
| 23 | was a lot. |
| 24 | BY MR. GREENBERG: |

That "it was a lot," meaning the President had too much on his plate?

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Q

| 1 | A Meaning, I thought we were asking him to do something that was, if not humanly |
|----|---|
| 2 | impossible, something very difficult for anyone to do no matter how old. And it was a constant |
| 3 | struggle between things that we felt we had to do, things we should do, things he wanted to do. |
| 4 | And so you asked me how I thought about how to deal with the President being tired. |
| 5 | That's what I thought. |
| 6 | Q Understood. Thank you. |
| 7 | I want to step back and talk about some of these theories that are out there. And cognitive |
| 8 | decline, mental acuity, these are phrases that are in the news a bit. |
| 9 | And I just want to ask you, would it be a problem, in your mind, if President Biden was in |
| 10 | cognitive decline? |
| 11 | A Well, you're asking me a hypothetical I didn't believe. I didn't believe he was in |
| 12 | cognitive decline. |
| 13 | Q I want to actually ask you a follow-up on an article that I read this morning. I'll pass it |
| 14 | out and give you as much time as you need to read it. |
| 15 | Mr. Greenberg. Nick, you want us to pause, go off record or anything like that? |
| 16 | Mr. McQuaid. Yeah. Why don't we pause and go off the record for a second just so he can |
| 17 | take time to |
| 18 | Mr. <u>Greenberg.</u> Sure. |
| 19 | Mr. Jake, is this an exhibit? |
| 20 | Mr. Greenberg. Yes. Before we go off the record, I will mark this as exhibit 3. |
| 21 | [Donilon Majority Exhibit No. 3 |
| 22 | was marked for identification.] |
| 23 | Mr. Greenberg. Off the record. |
| 24 | [Discussion off the record.] |
| 25 | Mr. Greenberg. We'll go back on the record. |

| 1 | BY N | MR. GREENBERG: | |
|---|------------------|--|----------------------------|
| 2 | Q This is | s an article entitled, "What Kamala Harris's Decision No | t to Run for Governor |
| 3 | Means for 2028." | It's from The New York Times, dated July 30th, 2025. | I'm going to read from the |

second page, the last paragraph, actually.

"Ms. Harris, perhaps more than any other Democrat, would have to reckon with her support for Mr. Biden as his acuity deteriorated before the American public. She did not allow any daylight between herself and Mr. Biden while he was still running for re-election. Then, when she became the party's nominee, she said in an interview on 'The View' that there was nothing she could think of that she would have done differently from him."

Did I read that accurately, sir?

A Yes.

Q What struck me is, when I read this, is this isn't an opinion piece. This is just The New York Times news reporting on a current event. And it says, again, Mr. Biden's acuity deteriorated before the American public.

Do you disagree with this reporting, that President Biden's acuity deteriorated in front of the American public?

A Well, you've obviously just given us the -- so I'll give you my reaction.

Do I -- yes, I do disagree with that. And I believe this story is reflective of a basic issue in this conversation.

They assert something as a fact that I don't believe is a fact. They don't often back it up with any specific examples. They don't often back it up with other moments that would clearly put in dispute the assertion.

I think this conversation is very loose and ill-defined. As I've said, from what I saw, I was confident that Joe Biden could do the job of President, and I believed until the end he was the best person for President.

| 1 | So I | think there is a narrative here that is built on, I think, as I said, kind of an ill-defined | |
|----|---|--|--|
| 2 | definition of what they're talking about. And, as I said, as I sit here today, I come to you as | | |
| 3 | someone w | ho saw the President on a daily basis. | |
| 4 | | BY MS. HARKER: | |
| 5 | Q | What sort of evidence would support this assertion? | |
| 6 | Α | Well, as I say, I don't know because I don't share it. | |
| 7 | Q | Well, no cognitive exam was conducted of President Biden, so I guess the American | |
| 8 | people only | have their own eyes to rely on, right? | |
| 9 | А | Uh-huh. | |
| 10 | Q | Do you have any knowledge of President Biden's advisers weighing in on whether Dr. | |
| 11 | O'Connor sh | nould conduct a cognitive exam of the President? | |
| 12 | Α | What I recall is that, at least from my perspective, I believe that was a medical judgment | |
| 13 | for Dr. O'Co | nnor to make. | |
| 14 | Q | I couldn't hear you. | |
| 15 | Α | I believe that was a medical judgment for Dr. O'Connor to make. | |
| 16 | Q | Are you aware of any of President Biden's advisers weighing in on the decision whether | |
| 17 | or not to co | nduct a cognitive exam of the President? | |
| 18 | Α | Well, what I'm aware of is I can't point to a specific conversation. It's like there was | |
| 19 | conversatio | ns about whether about cognitive tests. There were a number of press inquiries | |
| 20 | about whet | her the President would take a cognitive exam. And my view, at least, was that that was | |
| 21 | a medical d | ecision for Dr. O'Connor. | |
| 22 | Q | Who was a part of those conversations? | |
| 23 | Α | I can't name specific people other than it would have been, I think, the members of the | |
| 24 | senior staff. | | |
| 25 | Q | What was your opinion about whether an exam should be conducted? | |

| 1 | Α | My opinion was this was a decision for Dr. O'Connor. |
|----|---------------|---|
| 2 | Q | Did any political advisers recommend having a cognitive exam? |
| 3 | Α | That I can't say. I don't know. I don't want to speak for someone else. |
| 4 | Wha | et I again, I come back to something I said a few minutes ago, which is, look, I think this |
| 5 | is a very cor | mplicated issue. I think this term gets used I often don't know why and to my mind |
| 6 | this, an issu | e of acuity and cognitive decline, is a medical issue for an expert to decide. |
| 7 | Q | Do you know if any political advisers expressed an opinion as to whether President |
| 8 | Biden shoul | d or should not have a cognitive exam conducted? |
| 9 | А | I don't. I don't recall. |
| 10 | | BY MR. GREENBERG: |
| 11 | Q | But you do recall that there were discussions among the members of the senior staff. |
| 12 | Is that corre | ect? |
| 13 | Α | What I remember is that we were frequently receiving questions from the press about |
| 14 | whether the | President would take a cognitive exam, and there would be discussions about that, how |
| 15 | to respond | to that in the press. |
| 16 | But, | as I say, what I recall from my perspective, I, as I say, I treated this as a medical issue for a |
| 17 | doctor. | |
| 18 | Q | And I just want to be clear that when you are referring to members of the senior |
| 19 | staff beca | use, actually, we're going to talk about senior staff here in a second. But when you're |
| 20 | talking abou | ut members of senior staff, would that have included Annie Tomasini? |
| 21 | А | I can't recall specifically. |
| 22 | Q | Okay. And do you recall if that would have included Anthony Bernal? |
| 23 | Α | No, I can't recall. |
| 24 | Q | Would that have included Steve Ricchetti? |
| 25 | Α | I would say that would be again, I can't recall. |

| 1 | Q | Okay. One more. Would that have included Dr. Biden? |
|----|---------------|---|
| 2 | А | I can't recall that. |
| 3 | Q | Okay. Thank you. |
| 4 | Step | ping back, turning to your time in the White House, we understand that there were two |
| 5 | morning me | eetings. One occurred at 8 o'clock usually, and one occurred maybe around 8:30. |
| 6 | lt's r | my understanding that on the 8 o'clock call, that was the senior. Senior staff would have |
| 7 | a call, and t | hen more people would join for the 8:30. Is that how things worked? |
| 8 | Α | My memory is that at 8:15 there would be a small senior staff meeting, and at 8:40 |
| 9 | there would | be a bigger staff meeting. |
| 10 | Q | Okay. Who would be at the 8:15 meeting usually? |
| 11 | Α | Well, it would have been the chief of staff. He led that meeting. Steve Ricchetti |
| 12 | would prob | ably be there. Jake Sullivan might be there, depending on whether foreign policy was a |
| 13 | issue of the | moment. |
| 14 | Brud | e Reed probably would have been there if he wasn't traveling with the President. Some |
| 15 | press comm | nunications people probably would be there, press secretary, communications director. |
| 16 | And | Annie might Annie Tomasini might have been there, depending on her schedule and |
| 17 | whether sh | e was traveling. |
| 18 | That | 's what I can remember. |
| 19 | Q | Mr. Bernal, was he ever at those meetings that early meeting? |
| 20 | А | I believe he was at some of them, but I don't he could be at some of them, yes. |
| 21 | Q | I don't expect you to remember who all was at the 8:40 meeting. It sounds like there |
| 22 | were more | people at the 8:40 meeting. |
| 23 | But | just generally, what was the distinction between people the cast of characters at the |
| 24 | 8:15 meetir | ng and then the people at the 8:40 meeting? |
| 25 | А | Well, I don't know, because I didn't I didn't set the manifest. My sense was that the |

- 1 8:15 call was the -- the -- again, I don't know that you can say they're the highest ranking senior
- officials. But, again, I think it was -- it was a smaller group. Many of them had offices right in that
- 3 area.
- 4 And then the 8:40 meeting would be expanded to include, in particular, a lot of people who
- 5 had responsibility for, like, departments and issues.
- 6 Q When you made reference earlier to you were having conversations about the -- about
- 7 fielding questions about a cognitive exam from the press, would you discuss that at the 8:15
- 8 meeting? Is that where you'd be discussing that with the members of the senior staff?
- 9 A Well, it might have been at that or it may have been at a meeting called at some other
- 10 time of the day --
- 11 Q Okay.
- 12 A -- to deal with any questions.
- 13 Q It probably wouldn't be at the 8:40 meeting, though, with a larger group of people. Is
- 14 that right?
- 15 A That, I don't know. I don't -- I can't say with confidence it wasn't talked about there.
- 16 So I don't know.
- 17 Q Okay. Have you ever heard the term "Politburo" to refer to a group that included
- 18 yourself, Mr. Reed, and Mr. Ricchetti?
- 19 A I never heard of it until I read it in a book.
- 20 Q That book would be "Original Sin" by Mr. Tapper and Mr. Thompson. Is that the book
- you're referring to?
- 22 A Yes.
- 23 Q But before then, you had never heard that term used?
- 24 A I don't recall ever hearing that.
- Q Did you have -- did you ever hear the term "pooh-bahs," meant to refer to you or other

| 1 | group of people? | |
|----|---|----|
| 2 | A I don't recall that either. | |
| 3 | Q Did you ever hear the phrase "gray hairs" to describe yourself and any other people? | |
| 4 | A I don't recall that. | |
| 5 | Q And that's fine. But was there ever a shorthand in your time in the White House to | |
| 6 | refer to you, Mr. Ricchetti, and Mr. Reed? | |
| 7 | A I have no recollection of any shorthand for the three of us, no. | |
| 8 | Q Would you consider the three of you the closest advisers to President Biden? | |
| 9 | A Not necessarily. Senior staff is a very close adviser to the President. The National | |
| 10 | Security Advisor was a very close adviser to the President. The people in communications, they | |
| 11 | would be close. | |
| 12 | I don't and I thought he saw, for example, the people who led the National Economic | |
| 13 | Council, very close advisers. He spoke to them a lot, relied on them a lot, whether it was Brian | |
| 14 | Deese or later Lael Brainard. | |
| 15 | So my point is, I thought there were there were many more close advisers to the Preside | nt |
| 16 | than just the three of us. | |
| 17 | Q Okay. | |
| 18 | Mr. Spectre. Sorry for interjecting here, but just a question. | |
| 19 | Your opening statement, which we marked as, I believe, exhibit 2 earlier, did you all share | |
| 20 | that with anyone besides us? | |
| 21 | Mr. McQuaid. We have communications folks we work with who we shared it with so that | эt |
| 22 | they could, if they had a question about it, et cetera, they would you know, they could share it. | |
| 23 | But that's the only people we've shared it with. | |
| 24 | Mr. Spectre. We are just aware that members of the media have it, so is it did your | |
| 25 | communications staff potentially provide | |

| 1 | Mr. | McQuaid. I don't know if they did, but we had given a copy to them before we came in |
|----|--------------|---|
| 2 | the intervie | ew. |
| 3 | | BY MR. SPECTRE: |
| 4 | Q | And based on recent reporting, President Biden was receiving briefings regarding this |
| 5 | investigatio | n. Did he review your opening statement? |
| 6 | Α | He did not. |
| 7 | Q | Did you discuss it with him? |
| 8 | Α | I did not. |
| 9 | Q | Did you discuss your appearance here with President Biden? |
| 10 | Α | I made him aware that I received a letter from the Chairman and that I was my |
| 11 | inclination | was to go and do the interview. That's the only thing I told him. |
| 12 | Q | So you did not discuss the substance of the interview? |
| 13 | А | I did not discuss the substance of the interview with the President. |
| 14 | Q | Did you discuss the possibility of raising privileges during your testimony? |
| 15 | А | I did not. |

| 1 | BY MR. GREENBERG: |
|----|---|
| 2 | Q I want to just get into the process of how decisions were made in the White House. |
| 3 | It's been a learning experience for me throughout this process. |
| 4 | It's my understanding that a decision book full of decision memos would be compiled by the |
| 5 | staff secretary and then transmitted to Ms. Tomasini or somebody working under Ms. Tomasini while |
| 6 | she was head of Oval Operations. |
| 7 | Is that your understanding? |
| 8 | A I can't with any confidence speak about how the decisions or the books were put |
| 9 | together for the President. I had no role in it. |
| 10 | Q No role in that. |
| 11 | Did you ever prepare a decision memo, or is that not part of your responsibilities? |
| 12 | A I don't recall preparing any decision memo for the President. |
| 13 | Q Okay. And recognizing that it's not your role, just trying to understand what you've |
| 14 | seen. |
| 15 | Have you ever seen President Biden with the decision book? |
| 16 | A I hadn't heard the phrase "decision book" before you. I don't think I've heard it. |
| 17 | What I have seen what I saw is sometimes the President would be presented a decision |
| 18 | memo. Maybe there was a decision book, but I always thought of it as a memo he'd be given. It |
| 19 | would be in a folder. And that that's how it was carried out. |
| 20 | Q And who would give President Biden that decision memo in the folder? |
| 21 | A Again, I can't say for certain. My sense is it was whoever had responsibility for that |
| 22 | issue. |
| 23 | Q Whoever had responsibility for that issue. |
| 24 | A For example, Jake Sullivan was familiar with decision memos dealing with foreign policy, |
| 25 | so they would go off and do that. Bruce Reed would sometimes have decision memos he would |

- 1 give him. I assume that's how it worked.
- 2 Q And understanding still that this is not your area of expertise, it's my understanding that
- 3 there would basically be a card attached to that memo where the President could check "yes" or "no"
- 4 or "needs more" -- "need more information."
- 5 Is that your understanding, or is it different?
- A I didn't think there was a card. I thought maybe right on the memo there was a place
- 7 to say "yes," "no," or "more information." So I really was not -- it wasn't my responsibility.
- 8 Q Sure. And then would you ever see -- let's back up.
- 9 Did you have access to the residence, the White House residence?
- 10 A Did I have access to it?
- 11 Q Yeah. Would you ever go meet with the President in the residence?
- 12 A Well, I had access in the sense that -- at least what I recall is they would ask me to come
- over. But I didn't -- I don't remember. Maybe I did. I don't remember just getting up and
- walking over to go into the residence, that sort of thing, to talk to him.
- 15 But, yes, I would go there, and we would have meetings, but it would be because somebody
- 16 called me and said, "The President wants to see you, we're doing a meeting there."
- 17 Q And do you remember -- it's okay if you don't -- do you remember if any time that
- decision memos or a folder with a decision memo in it was handed to the President while you were
- 19 over in the residence?
- 20 A I can't say with certainty. I think there may have been in the Map Room, there may
- 21 have been in -- he has an office on the second floor. I don't remember the name of it.
- Those are the places where we would meet usually. So they may have come in there.

| 1 | [1:57 P.M.] |
|----|---|
| 2 | Mr. Greenberg. But your recollection is that these memos would just be kind of at the |
| 3 | President's convenience given to him. When you could catch the President, they would be handed |
| 4 | to him and maybe he would sign off then or maybe he would take it. Is that your understanding of |
| 5 | how it went? |
| 6 | Mr. McQuaid. It's a lot of |
| 7 | Mr. <u>Greenberg.</u> I can |
| 8 | Mr. McQuaid. Just ask him what he knows or doesn't know? |
| 9 | BY MR. GREENBERG: |
| 10 | Q I'm just trying to understand what you've already told me actually, which is I believe you |
| 11 | were saying that with these decision memos, the people responsible for the decision would just hand |
| 12 | them to the President when they could catch the President. Is that right? |
| 13 | A No. That is not what I'm saying. |
| 14 | Q Okay. |
| 15 | A What I'm saying and I don't I didn't see it as a matter at the President's convenience. |
| 16 | What I saw was my sense of it was there would have been a series of meetings and memos where |
| 17 | the issue would have been discussed and debated. |
| 18 | That would go through several iterations. And then at some point the staff, or whoever was |
| 19 | the lead on it, would present to the President a decision memo. Because my sense of things was it |
| 20 | wasn't going to happen until he made those decisions. And he made those decisions. |
| 21 | And he might say, "I'm not ready to make a decision." Or he may say, "I want more |
| 22 | information." |
| 23 | But it was I don't think it was a matter of when you could catch him. I thought it was a |
| 24 | matter of there had been a process. That process has been followed. It had come to a decision |

point. And then that had to be presented to the President in order for there to be a decision

| because he had to make it. |
|---|
| Q Understood. |
| Did you have any conversations regarding the clemency or pardons of anyone during your |
| time in the White House? |
| A Yes. I was part of a group of people who would my opinion would be asked, and |
| they were given. |
| Q And just so I understand your role, was that for every pardon or just some pardons? |
| A What I recall is I don't think it was for every pardon. There was a process. It was |
| led by the White House Counsel's Office. They may or may not have included me in the discussion |
| about it. |
| Then there would be a discussion with the President. I may or may not have been included |
| in that. |
| So that's but I can't say that I was in every conversation, no. |
| Q Were you involved in any conversations regarding the President's pardon of his son, |
| Hunter Biden? |
| A The President made the decision to pardon Hunter, and he did that, to my memory, |
| without speaking to me. And I think he my memory is he had made that decision, and he had |
| made that clear to the staff, that that was his decision. |
| Q Do you recall when he made that decision? Recognizing that you can't read the |
| President's mind. But do you remember when you became aware that the President was going to |
| do that? |
| A Well, I became aware of it after he had done it. And my memory is he did it, I think, |
| over Thanksgiving, I believe, around that time. |
| Q I believe that's right. |
| |

And he made the decision, and that's when I became aware of it.

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| 1 | Q | Did you participate in any conversations regarding the pardons of any other members of |
|----|--------------|---|
| 2 | President B | Biden's family? |
| 3 | Α | Again, my recall is no, I did not. Again, he he made that decision my memory or |
| 4 | my recall | that was very late. I think it might have been on the last day or two he was President. |
| 5 | And I had n | o advanced knowledge he was going to do it. |
| 6 | Q | And did you have any conversations with anyone about the pardons of Dr. Fauci, |
| 7 | General Mi | lley and I'll break it up or members and staff of the January 6th committee? |
| 8 | Α | I'm sorry. Can you repeat it? |
| 9 | Q | Sure. I'll go one by one. |
| 10 | Did | you have any discussions about the pardon that was issued for Dr. Fauci? |
| 11 | Α | Yes. I was at a couple of meetings where the pardon for Dr. Fauci was discussed. |
| 12 | Yes. | |
| 13 | Q | And who else was at that meeting? |
| 14 | А | My memory is the White House counsel, Ed Siskel; Jeff Zients, chief of staff |
| 15 | Mr. | McQuaid. Jake, are you going to tie this to a question? This seems like it's pretty off |
| 16 | topic. | |
| 17 | Mr. | Greenberg. I actually am. And I can do it now. |
| 18 | | BY MR. GREENBERG: |
| 19 | Q | I'm just wondering if President Biden felt adamantly about these decisions or if this was |
| 20 | coming fro | m somewhere else? |
| 21 | Α | So the meeting I was just talking about with Dr. Fauci, President Biden was there. And |
| 22 | he was pre | sented the case for it, the case against it. White House counsel spoke about the merits |
| 23 | of it and an | y concerns. He always raised any concerns that any pardons might trigger. |
| 24 | The | president heard the case, and the President made the decision to pardon. |
| 25 | Q | And is that the same process that went with General Milley? |

| 1 | A That is my memory, it was the same process. |
|----|---|
| 2 | Q And is that the same process that occurred for members and staff of the January 6th |
| 3 | committee? |
| 4 | A I recall that it is. |
| 5 | But my memory is the President considered Dr. Fauci and General Milley in one meeting. |
| 6 | And the discussion about the January 6th people, that group of people he was thinking about |
| 7 | pardoning, I don't remember being in that meeting or no. |
| 8 | But, fundamentally, yes, the same process for it. The individual or group that was under |
| 9 | consideration would be put forward; the case for it, the case against it, concerns that might arise |
| 10 | around it. The President would hear the case, and he would make the decision to grant it or not. |
| 11 | Q And did the President come up with the idea to pardon these individuals or was that |
| 12 | raised by somebody, maybe in the White House counsel's office? To the extent you know. |
| 13 | A I don't know. My sense of the process was White House counsel organized the proce |
| 14 | and presented the names. That's my sense. But it's possible that there were meetings with Whit |
| 15 | House counsel and the President that could have discussed it long before I was engaged. |
| 16 | Q Do you know anything about the use of autopens to sign documents or executive order |
| 17 | or pardons? Anything. |
| 18 | A I don't recall having any knowledge of the autopen. |
| 19 | Q Did you know an autopen was in use for some documents? |
| 20 | A I didn't know what the autopen was being used for. I mean, over the years, you woul |
| 21 | hear it had been used for, you know, constituent response and that sort of thing. But I don't |
| 22 | remember any conversation about the autopen. |
| 23 | Mr. Greenberg. I think we'll actually unless you guys have any questions. |
| 24 | Ms. <u>Harker.</u> Did you ever see President Biden receive an IV infusion of anything? |
| 25 | Mr. <u>Donilon.</u> An IV infusion? |

| 1 | Well, I recall I have a memory that so I was with the President when he came down with |
|----|---|
| 2 | COVID for the second time. We were at a restaurant in maybe Las Vegas. I'm not sure. We were |
| 3 | at a restaurant. And he had been speaking to people and walking around. |
| 4 | And then COVID came on, and we moved him to a back room with his doctor and his nurse, |
| 5 | and I was there. I'm trying to I don't remember with certainty if he had gotten an infusion there. |
| 6 | But I remember he was he had really been hit hard by COVID. |
| 7 | So that I can't think of another I can't recall another and I can't recall with certainty that |
| 8 | it would have been an IV. But he certainly was he was hit hard by COVID in that setting. |
| 9 | Ms. <u>Harker.</u> Thank you. |
| 10 | Mr. <u>Greenberg.</u> Do you ever recall seeing President Biden in a wheelchair? |
| 11 | Mr. <u>Donilon.</u> In a wheelchair? I don't recall seeing President Biden in a wheelchair. |
| 12 | What I recall, quite ironically, is he saw me in a wheelchair, and that was not I didn't think that was |
| 13 | great. |
| 14 | But I don't have a memory of seeing him in a wheelchair. I don't know when where it |
| 15 | would be. I don't know. |
| 16 | Mr. Spectre. Do you recall any conversations about the possible need for President Biden to |
| 17 | have a wheelchair at some point during his term? |
| 18 | Mr. <u>Donilon.</u> I don't recall any of those conversations. |
| 19 | Mr. Spectre. None with Dr. O'Connor or any of his staff? |
| 20 | Mr. <u>Donilon.</u> I don't recall that conversation, no. |
| 21 | Mr. Greenberg. Do you remember any conversations about having to make any kind of |
| 22 | physical accommodation for President Biden's physical aging? |
| 23 | Mr. <u>Donilon.</u> Well, what I recall is and I can't tie it to a specific moment what I recall is |
| 24 | the President broke his foot between the time of being elected and taking the oath of office and it |
| 25 | never healed properly. I don't know if that was because he didn't do what he was supposed to do |

| 1 | or whether that's just the nature of what happened. | | |
|----|--|--|--|
| 2 | It had a profound impact on the President, the Presidency, because previous to that, no one | | |
| 3 | noticed any issue with Joe Biden's gait or his walk. I don't remember any of that coming up in the | | |
| 4 | 2020 campaign. And after that, it was a I think it was a big part of the perception of the | | |
| 5 | President's age. | | |
| 6 | I say that because I know at some point I don't remember when at some point there was | | |
| 7 | a decision made that he would use the shorter steps to go into Air Force One than there's one | | |
| 8 | that's quite steep, and there's one that's less so. And I think that's why it was made, because he | | |
| 9 | was less steady on his feet. | | |
| 10 | That's what I recall. | | |
| 11 | BY MR. SPECTRE: | | |
| 12 | Q That was a question specific about specifically about physical accommodations. But | | |
| 13 | in terms of other types of accommodations, I know you talked a little bit about teleprompter use | | |
| 14 | earlier in your testimony. | | |
| 15 | But was there a change in the amount of teleprompter use over the course of the Biden | | |
| 16 | administration for President Biden? For instance, during Cabinet meetings? | | |
| 17 | A Oh. I don't recall a teleprompter being used during Cabinet meetings. | | |
| 18 | Q Did you attend every Cabinet meeting? | | |
| 19 | A Oh, I don't know if I attended every one. I attended some, maybe several. My | | |
| 20 | memory was he had a book in front of him and that I don't remember there being a teleprompter. | | |
| 21 | Q And did that book, to your knowledge, contain sort of prearranged questions and | | |

BY MR. GREENBERG:

Q Do you remember -- do you ever recall a teleprompter being used at a fundraising

My memory is yes. It was a very -- it was -- the text was written for the meeting.

answers between him and the -- between the President and the Cabinet members?

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| 1 event? | That's my | question. |
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2 A Yes, I do.

- 3 Q Even rather small fundraising events, maybe 30 or 40 people, was a teleprompter used?
- A I don't remember the -- if there was a cutoff. You know, I think sometimes it would depend on the size of the room and how intrusive that would be if it was a very small gathering.

But I do remember moving to teleprompters for fundraisers. And my memory is -- what I recall is one -- we did it because -- again, it was a -- you know, I think what at least I saw it as was a discipline.

One of the things that is not uncommon for political candidates is to say things at fundraisers that are particularly problematic. So I thought it was a good discipline for him to do that.

And the second reason was, again, it had the nature -- it had to do with the nature of the different demands of the job. And so it's -- I mean, I would think it would be hard to go from a national security meeting about Ukraine to then go into a fundraiser in Potomac, Maryland.

So I think it would -- you would use it to help get his mind reset on this is a political event, this is -- that's my memory of it.

Q And you made reference to problematic statements that a teleprompter can avoid -- help avoid. What kind of problematic statements would you be concerned about from President Biden specifically?

A Well, I mean, I can't remember with specificity. But I can say that over the years the President would say some things that would generate a lot of attention. I mean, for example, the one that I remember is actually -- I think it was in the 2008 campaign. I.

I believe he was on the West Coast at a fundraiser, and he made a comment that Barack Obama was going to be tested because he was young. And it caused a firestorm because there were a lot of concerns about whether or not Barack Obama at that time had the experience to be President. So it stepped into a controversy that no one saw coming.

- And so, as I say, I know there were a couple of things he said in '24. I can't say specifically what they were. But I do remember the one with reference to President Obama because I remember how much controversy it caused at the time because it went to a particular concern that the campaign had about whether Barack Obama would be seen as ready to do the job.
- Q And you said that the teleprompter helped reset the President's mind. Did you notice you having to do that more often from 2020 to 2024?
- A No. I didn't see any difference than I saw -- I mean, I -- my sense of that was that was true in 2008 and it was true in 2012. In the reelection campaign, again, Joe Biden was in a fundraiser. Again, I believe he was on the West Coast. And again, he made some comments which caused some controversy.
- And so this is a -- I think it's a common problem to all candidates. And when I say "reset the mind," what I'm saying is that you are, especially when you're President, I mean, you're moving from questions about NATO to now questions in a fundraiser. And I would think that -- it just helps to remind you, at a minimum, that you are in a political setting.
- Q But vis-à-vis teleprompters, would you say that there was no change in use with them at fundraisers from 2008 to 2024 for Joe Biden?
- A Oh. I don't know. I can't recall whether they were used in a -- I don't think they were used in '8. I have a memory. I recall that they were used in 2020. But, remember, 2020 was an unusual campaign. It was COVID. Much of the campaigning was done on Zoom. And so if I had to guess, that they probably were used again, but I can't say with certainty.
- Q Do you think that the unusual aspect, the unusual nature of the 2020 campaign being conducted by Zoom benefited then-Vice President -- then-former Vice President Biden?
- A Well, again, from my perspective, I thought it would benefited him and I thought it hurt him. What I mean by that is this.

| 1 | As I've said, I think, several times today, Joe Biden has a tendency to talk for a long time. |
|----|--|
| 2 | And he has a tendency to go off script. |
| 3 | So I think it's surprising I believe this to be a fact, I've never fully checked it it is surprising |
| 4 | to me that his acceptance speech at the Democratic National Convention was the shortest |
| 5 | acceptance speech ever. And the reason for that was he did it alone in a studio into a camera. He |
| 6 | didn't do it in front of 20,000 people. |
| 7 | So I find that and I think that was helpful. I thought it provided a real discipline and focus, |
| 8 | that that so I think that helped. |
| 9 | But I think it hurt for this reason. As you mentioned earlier in this interview, you asked me |
| 10 | questions about whether Joe Biden was energized by meeting people. I think one of his greatest |
| 11 | strengths as a political candidate is the personal interaction he has with people. |
| 12 | That was all taken away in 2020. So in some ways the single greatest strength that Joe |
| 13 | Biden has in politics was denied to him in 2020 because he couldn't be with people. |
| 14 | Mr. <u>Greenberg.</u> Thank you. |
| 15 | That ends our hour. We'll go off the record. |
| 16 | [Recess.] |
| 17 | Mr. All right. We'll go back on the record. The time is 2:35. |
| 18 | Mr. Donilon, during the last hour with my Republican colleagues you referenced a meeting |
| 19 | that you had with oncoming Chief of Staff Mr. Zients about what you said was a need to get better |
| 20 | control of his schedule. Is that an accurate characterization of that? |
| 21 | Mr. <u>Donilon.</u> That's fair, yeah. |
| 22 | Mr. McQuaid. His schedule, I think, was a reference to the President, not Jeff Zients' |
| 23 | schedule. |
| 24 | Mr. Thank you. |
| 25 | BY MR. |

| 1 | Q | Yes. In reference to the President's schedule. |
|----|--------------|--|
| 2 | А | Uh-huh. |
| 3 | Q | And, apologies, can you remind me when that meeting between you and Chief of Staff |
| 4 | Zients appr | oximately happened? |
| 5 | А | I can't recall when I the time frame I remember was I believe it was after Jeff was |
| 6 | announced | but before he actually started the job. |
| 7 | Q | Okay. |
| 8 | А | I have a memory of him coming to my office and him saying something like, "What do |
| 9 | you think is | the most important thing for me to do?" |
| 10 | Q | And how did you respond? |
| 11 | А | Well, as I recall, I responded along the lines I just said that I said, "Jeff, I think" "I |
| 12 | think the Pr | esident's schedule is very heavy, and I think it'd be great if we could make it more |
| 13 | reasonable | n - |
| 14 | Q | And when you say the President's schedule was heavy, what do you mean by "heavy"? |
| 15 | Α | Well, from my perspective, what I recall is I thought his days were back-to-back-to-back |
| 16 | with a lot o | f continued work in the evenings and that of course, that's not even I don't I didn't |
| 17 | have a wind | low into when he read his books. |
| 18 | So - | and I thought he, because of what was going on in the world, he had a lot of hard travel. |
| 19 | And so I jus | t, as I say, I looked at his schedule, and it seemed to be I thought it'd be demanding for |
| 20 | anybody. | |
| 21 | Mr. | Thank you. |
| 22 | | BY MS. |
| 23 | Q | Mr. Donilon, just a few questions for the record. |
| 24 | То у | our knowledge, are you aware of any instance where an executive order issued during the |
| 25 | Biden Presi | dency was signed without President Biden's knowledge or authorization? |

| 1 | Α | To my memory, I have no knowledge of that, no. |
|----|---------------|--|
| 2 | Q | And to your knowledge, are you aware of any instance in which a bill signed into law |
| 3 | during the | Biden Presidency was signed excuse me a bill signed into law during the Biden |
| 4 | Presidency | was done without President Biden's knowledge or authorization? |
| 5 | Α | I have no knowledge of that, no. |
| 6 | Q | And again, to your knowledge, are you aware of any incidents in which any pardon |
| 7 | issued durii | ng President Biden's Presidency was issued without his knowledge or authorization? |
| 8 | Α | I don't have any knowledge of that. |
| 9 | Q | And to your knowledge, are you aware of any instance in which excuse me any |
| 10 | instance in | which any order granting clemency issued during the Biden administration was done |
| 11 | without Pre | esident Biden's knowledge or authorization? |
| 12 | А | I have no knowledge of that. |
| 13 | Q | And then, apart from any instances in which President Biden delegated authority to Vice |
| 14 | President H | larris while he was undergoing a medical procedure, did anyone, to your knowledge, ever |
| 15 | step in to ca | arry out the duties of the Presidency in Joe Biden's place because he was unable to do so? |
| 16 | А | From my perspective, I never saw that. |
| 17 | Q | Thanks. |
| 18 | And | I want to go back to an issue the majority raised in regards to accommodations made for |
| 19 | President B | iden. |
| 20 | ls it | fair to say that these accommodations regarding the stairs on Air Force One were not an |
| 21 | effort to co | nceal mental decline on the part of the President? |
| 22 | Α | Well, I believe that's fair to say. I believe it was an accommodation for a physical I |
| 23 | thought it v | vas about yeah, I don't think it had anything to do with his cognitive issues, none. |
| 24 | Q | And rather, it was a physical |
| 25 | А | I thought it was a physical issue regarding his his walk, how stable he was, and the fact |

1 that for anyone -- I don't know how many people in this room have been on Air Force One, but I 2 found going up the steps tricky. So that's -- I think it was done for a physical reason. 3 Q And other Presidents have had problems going up the stairs. 4 Α Yes. Okay. Yeah. 5 Q I believe they have. 6 Α 7 Q Okay. 8 And last one. You're not -- you were never a part of Dr. O'Connor's medical staff, correct? 9 Α I was not a part of Dr. O'Connor's medical staff. 10 O Did you ever advise Dr. O'Connor not to administer a cognitive test to President Biden? 11 I did not. I have no memory doing that, no. Α 12 And you weren't responsible for President Biden's medical care, correct? Q Correct. I was never responsible for his medical care. 13 Α 14 Q And you did not determine which medical tests should be performed on President Biden, correct? 15 16 Α Correct, I did not, as I remember this. 17 BY MR. 18 Q Just one last question. 19 Going back to the pardons that you discussed with my majority colleagues, you mentioned 20 that you were part of the process in issuing those pardons. Is that fair to say? 21 I guess what I'm getting at --22 I think that -- I think that exaggerates my role. I was a voice, that people may or may Α 23 not have asked my opinion. I wasn't -- I had a limited role. 24 Fair enough. And what I'm getting at, ultimately, the decision to issue any pardon was Q

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President Biden's. Is that right?

| 1 | A From what I saw, I believe all the decisions for the pardons, clemency, were made by |
|----|--|
| 2 | President Biden. |
| 3 | Q President Biden himself? |
| 4 | A President Biden well, President Biden. I mean, others were there, but he made the |
| 5 | decision. |
| 6 | And my view was, for all four years, I never had any doubt for a single moment, and I never |
| 7 | sat in a meeting anywhere, where it wasn't clear to me who the President of the United States was. |
| 8 | And it was Joe Biden. |
| 9 | And he I saw he never I never saw anyone in any situation where it wasn't clear to me |
| 10 | and everyone else in the room he was the President, he would make the decision, and he did. |
| 11 | Mr. Thank you. We'll go off the record. |
| 12 | [Pause.] |
| 13 | Mr. <u>Greenberg.</u> We'll go on the record. |
| 14 | BY MR. GREENBERG: |
| 15 | Q Just returning to the conversation that you had with Mr. Zients, what was his reaction to |
| 16 | your suggestion to lighten the President's load? |
| 17 | A I don't remember that he had a response. I think he was in the mode of just asking |
| 18 | people their opinion. You know, Jeff, he's a remarkable manager, and I'm not. I would not |
| 19 | pretend to know how to do that. |
| 20 | So I don't know. I just know I had a view and I conveyed it to him. |
| 21 | Q Thank you. |
| 22 | And I said we'd return to the debate, the 2024 debate. I want to do that. I don't think we |
| 23 | need to dwell on it. But I do just want to know, do you recall where you were when you were |
| 24 | watching the debate? |
| 25 | A My memory is what I recall is I was in Atlanta. And I believe I was in a holding room |

- watching it, I think. I don't think I was actually in the hall where -- that's my memory, that I
 watched it in a holding room.
- 3 Q Do you remember anyone who was in that room with you?
- A I don't remember. I don't remember. I think Ron traveled to Atlanta. I don't know if he was in the room. I don't know who was in the room. I'm sorry.
- 6 Q Do you have any recollection if Steve Ricchetti was in the room with you?
- A I don't have that recollection. Steve did not travel often. I'm not -- so I don't have a recollection of whether he was in the room, no.
- Q There is an anecdote that Mr. Klain semi-confirmed -- he couldn't remember

 exactly -- where, at the point where President Biden said something along the lines of, "We finally

 beat Medicare," Mr. Klain stood up and said, "We're effed," but he didn't say "effed."
- 12 Do you remember anything like that occurring?
- 13 A I don't. I don't. I know Ron had strong reactions in the debates. I don't remember 14 him saying that. No, I don't.
 - Q Do you remember -- and I'm asking just generally -- what the people or what the mood was around you while you were watching that debate?
 - A My memory of the mood in the room?
- 18 Q Yes, sir.

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- 19 A Is that people were concerned. The moment that you're referencing was the worst
 20 moment in the debate. And it had, in my view, a big impact -- and obviously lasting impact -- on the
 21 perceptions of the debate.
 - And so as I watched the debate -- and I've watched it since -- I thought that answer was a problem. I actually thought on much -- and many of the exchanges that followed -- because if my memory is right, that was a relatively early moment in the debate.
- Q Yes, sir.

| 1 A | I actuall | v thought | President | Biden | had | pretty | good | answers. |
|-----|-----------|-----------|-----------|-------|-----|--------|------|----------|
|-----|-----------|-----------|-----------|-------|-----|--------|------|----------|

Stylistically, I was worried about his voice. And I had been around enough debates and campaigns to know that sometimes a moment or a feel can drive the narrative about the debate when I think a fairer assessment of what happened would be different.

Q And Mr. Klain used the phrase "uniquely bad" during his interview with us to describe -- he was describing -- I had asked the question, "Had you ever seen President Biden behave this way?" And his answer, in short, was, to summarize, "No. It was uniquely bad." Mr. Ricchetti had agreed with that, that that was a uniquely bad moment for President Biden.

Did you see President Biden ever behave the way that he did during the time of the debate around the "We beat" -- "We finally beat Medicare moment"? Had you ever seen that before?

A Well, I can't recall seeing another moment like that in a -- you know, that, I can't. I looked at the debate quite a bit. My sense is what he wanted to say was, "We beat big pharma," and he said, "We beat Medicare."

Again, I thought it was a bad moment. But I felt there are a number of exchanges that followed that were pretty good.

I was not blind to the fact that there was a strong likelihood that there would be a runaway narrative against us.

But remember, one of the things -- look, we've -- at least I -- we had been through tough debates with Joe Biden before. Joe Biden nearly lost the nomination in 2020 because of a debate. We came back from it.

So, no, I'm not saying it was the same circumstance. What I am saying, though, is we had had tough debates. We had had rough moments that posed a mortal threat to the candidacy. I mean, people forget it now, but Joe Biden almost lost the nomination in, I think, the summer of 2019 after a debate.

And so we were -- you know, this is how you erase -- this is more damaging, but it was -- no,

| 1 | I I hadn't seen Joe Biden have a moment as bad as that. |
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| 2 | BY MR. SPECTRE: |
| 3 | Q The New York Times reported in 2022 or reported later but that in 2022 you told |
| 4 | President Biden that, quote, "Your biggest issue is the perception of your age." Do you recall saying |
| 5 | that to President Biden? |
| 6 | A Well, I can't say I recall saying specifically that or when I said it. What I can say is I did |
| 7 | convey to him that I believed that his age was the biggest thing we had to overcome. |
| 8 | The age issue was a big issue in 2020. There were a lot of people in 2020 who said he |
| 9 | couldn't run because he was too old. That was a common point of attack. |
| 10 | And so I look, I had a clear sense throughout his Presidency, and I conveyed it to him, about |
| 11 | what I believed to be these kind of sort of observational problems that people were latching on: |
| 12 | That his voice wasn't as strong. That his gait was wasn't as strong. |
| 13 | And so it's fair to say that early in his Presidency and I look, one of the reasons I think |
| 14 | President Biden trusted me was because I didn't talk about our conversations. I didn't. And |
| 15 | so and I'm not comfortable doing it. That's just that's how I that's how I worked. |
| 16 | But, yes, it is fair to say that I had conversations with him about what I had believed to be the |
| 17 | perceptions of his age and how it continued to be an issue. |
| 18 | Q And some of the other folks that have testified have pointed to having the debate |
| 19 | earlier being a way to quell concerns from the American people about his age. |
| 20 | Was that part of the calculus of having the debate at all, or especially having it earlier in the |
| 21 | cycle than had been done before? |
| 22 | A Well, from what I recall, from my perspective, because you referenced others, that |
| 23 | others said this, I don't know that others said it. |
| 24 | What I thought was that it could be an opportunity for the American people to see him on |
| 25 | stage and to reassure them about his age. Yes. |

| Q | Do | you | think | that in | t did | reassure | them? |
|---|----|-----|-------|---------|-------|----------|-------|
| | | | | | | | |

A Well, I think if you look at polling and focus groups on the night of the debate and the days that followed, what I think the public reaction was -- I think they felt Donald Trump had won the debate. I think they had concerns about the President's age. I think they had strong concerns about President Trump. And from what I saw, there was little change in the vote choice in the race.

And then, in fact, if you go back -- again, this is by memory. I hope I'm right. I think I am. I remember getting a report the night of the debate along those lines. I remember following the public polls in the days that followed. My memory is that the FiveThirtyEight aggregator actually had the race tighten by a point or two.

So you asked me what the public response was. And I think the public response, as I've said before, was measured. I think when people looked at the debate, the conversation was solely focused on President Biden in terms of the press and punditry.

I think the voters evaluated both candidates, and I think they walked away from that debate with concerns about both. And I do not believe with the voters that it produced a substantial change in the horse race.

- Q You spoke at a Harvard Institute of Politics event in February of this year. Is that right?
- 17 A Yes.

Q And it was reported that you said that the Democratic primary voters chose Joe Biden to be the nominee of the Democratic Party, but that, quote, "The Democratic Party leadership and the biggest funders in America didn't."

Is that what you're sort of getting at in your last answer, that the American people didn't lose faith in Joe Biden's ability to be President, but it was that the media or the elites or the funders that drove the narrative?

A Well, no. I don't think that's what I was getting at in the last answer. I think in the last answer, what I was getting at is you asked me, what was the -- as I heard it -- what was the

impact of the debate on voters? What did they take away?

And my read of the data was they had a measured response, that it did not fundamentally change the race, that President Trump had clearly won the debate, concerns were created about President Biden, and concerns were created about Donald Trump. So that's what I thought I said.

Q Sort of delineating, though, that the polling in terms of the differential between the two candidates, to me -- and certainly, you're the expert in polling -- but to me that sounds like a different question than whether the American people were more concerned about President Biden's age or, in my view, the things that come with age, I think is underlying that. Do you not see those two things as separate?

A Well, what I see is that I think when people make a -- express a view about who they're going to support, that that is a -- they have taken inside that a measure of the things they like and the things they worry about for either candidate.

So I do not dispute that the debate -- that there were concerns about the President's age as a result of the debate. What I'm saying is for the voters, they had those concerns, and they weighed them with a number of other factors, and that it didn't change the vote support levels, at least to my mind.

Q You also reportedly told colleagues that -- colleagues who fretted about President

Biden's age that, quote, "He's going to get elected again, even with people thinking he's too old."

Is that what you're getting at there as well, that the American people were very concerned about the President's age but that that wasn't a problem?

A No. I don't think that's a fair statement.

I think what I am intending to say there, I think, was that I thought that there would be people who would vote for Joe Biden, even with concerns about his age, because they supported his agenda, because they thought his record was good, because they thought he shared their values more, because they thought he was a better President.

| 1 | So I think you frequently see I don't know of any candidate who gets elected without |
|----|--|
| 2 | people having some concerns about them. |
| 3 | So I think that's what I was saying, is that I do I thought as I said, I thought people were |
| 4 | worried about the President's age. I thought, over the course of the campaign, that we could have |
| 5 | gotten the majority in electoral margins, that President Biden could have won. |
| 6 | Q Did you think it was necessary to hide the signs of President Biden's age, or things that |
| 7 | come with age, to hide them from the American people? |
| 8 | A Well, there had been I don't I don't believe I felt that. In fact, like, one of the |
| 9 | ironies of this is, as you mentioned, Joe Biden didn't have to debate. |
| 10 | In theory, he didn't have to debate. Just speaking for me, I wanted him to get in front of the |
| 11 | American people. That's what I wanted. I have long believed, and I said to many people, that if |
| 12 | the American people could see the President I saw every day, I thought they would be reassured. |
| 13 | So the notion that you're trying to hide a President and then willingly put him on stage in |
| 14 | front of 20, 30, 40 million people in the summer, that doesn't add up to me, to say that that reflects a |
| 15 | concern or a desire to keep him hidden. |
| 16 | Really, I believed as I said, I thought my operating view with the President was for people |
| 17 | to see more of who he was, not less. And that's why I can't say I came up with the idea to do the |
| 18 | debate, but I supported it. |
| 19 | And to me, the fact that the debate took place is a statement, at least from my perspective, |
| 20 | that we wanted people to see Joe Biden. We did not want to hide him. |
| 21 | BY MR. GREENBERG: |
| 22 | Q Was it really feasible, though, to not have a debate or have a later debate if there were |
| 23 | questions that you wanted to put to bed about the President's age? I mean, those wouldn't have |
| 24 | been ameliorated at all if Joe Biden had refused to debate Mr. Trump, right? |

Well, as I heard, there's two parts to your question, to me.

25

Α

| 1 | Q Sorry. I do that. |
|----|--|
| 2 | A That's okay. |
| 3 | You said essentially, was it feasible not to do a debate or do a debate. It was clearly feasible |
| 4 | not to do it early. That was a choice, right? We could have had that debate in September or |
| 5 | October. |
| 6 | So I think the answer to, "Was it feasible to have done the debate later?" I think the answer |
| 7 | to that is at least in my mind is clearly yes. It was the earliest debate ever, and it was a choice. |
| 8 | So now, as to your other part of your question, was it feasible not to debate? That was a |
| 9 | debate in the campaign and in the party. There were some people who believed he didn't have to |
| 10 | debate. I believed he was going to have to debate, okay? |
| 11 | But was it feasible for him not to debate? I think there are, yes, I think there are a number |
| 12 | of people who will tell you they didn't think he should debate. |
| 13 | So it wasn't my view. But as I say, he certainly could have debated later. And, to my mind, |

I thought he was going to have to debate.

| 1 | [3:07 p.m.] |
|----|---|
| 2 | BY MR. GREENBERG: |
| 3 | Q Was part of the reason for having an early debate due to a consideration that the |
| 4 | debate might not go well and you would have more time to fix the fallout of that debate if it were |
| 5 | held earlier? |
| 6 | A Well, I think I said it earlier, as I think about this, my memory, my recall is I did have a |
| 7 | concern about what I thought was the history of bad debates for incumbent Presidents in general |
| 8 | elections. I thought that was more common than not. So, from my view, I thought, if that was |
| 9 | going to happen, it would that it happened earlier than say October 20th. So, yes, in part, in my |
| 10 | view, seeing how previous debates are going for incumbents, I thought there could be an advantage |
| 11 | in Arizona |
| 12 | Q After the debate I don't want to spend too much time on it, but I do want to |
| 13 | understand the time period between the debate and July 21st, when the President drops out of the |
| 14 | race. Were you encouraging the President to stay in the race during this time period or, |
| 15 | alternately, had the President said he's staying in the race, and you saw it merely as your duty to |
| 16 | execute on what your boss wanted to do? |
| 17 | Mr. McQuaid. You want to just break that down to one at a time? |
| 18 | Mr. <u>Greenberg.</u> Sure. |
| 19 | BY MR. GREENBERG: |
| 20 | Q Were you encouraging the President to stay in the race after the debate? |
| 21 | A My memory is my view was that I wanted him to stay in the race. |
| 22 | Q And the second part of my question is simply, did President Biden also say that he |
| 23 | wanted to stay in the race? |
| 24 | A My recollection is yes. |
| 25 | Q And you saw it as your job to do what you could to make President Biden's election |

- 1 chances as favorable as possible. Is that fair?
- 2 A It's fair to say that it was my job. I had made a political judgment that I thought he was
- 3 the best -- even after the debate, he was the best Democrat to run. I had a strong substantive view
- 4 that I thought he would be the best President. I thought his experience working in legislation, his
- 5 experience on the world stage, his proposals for the future I thought they're the best for the country.
- 6 I guess what I'm saying is I thought he would be the best President.
- 7 Q And, at this time, you were working on the campaign itself or at the White House?
- 8 A I was on the campaign.
- 9 BY MR. SPECTRE:
- 10 Q How much were you paid for your role in the campaign in 2024?
- 11 A I was paid just a little bit short of \$4 million.
- 12 Q I am sorry? How much?
- A \$4 million.
- Q And was -- and I'm not familiar with how these sorts of pay arrangements work on Presidential campaigns. Was that all guaranteed upfront, or was it dependent on any given advertisements, or was it paid out throughout the campaign? How does that work?
- 17 A Well, in this situation, it was paid out in monthly payments in the campaign.
- Q And were those payments dependent on the campaign continuing, or were you
 guaranteed the \$4 million through the end of the race regardless of whether President Biden finished
 the race?
- 21 Mr. McQuaid. Counsel, are you going to tie this to mental acuity?
- 22 Mr. <u>Spectre.</u> Yes.
- 23 Mr. McQuaid. How?
- 24 Mr. Spectre. We'll get to it.
- 25 Mr. McQuaid. Okay. Well if you could, you know, explain how you are going to tie it?

| 1 | | BY MR. SPECTRE: |
|----|---------------|--|
| 2 | Q | Well, I'm just curious because you're saying that you believe that the President should |
| 3 | stay in the r | race, and then you advocated for that. And I think, you know, I'm just curious if your |
| 4 | own final st | ake in the matter had any was a factor in any way in your advice to the President? |
| 5 | Α | Well, I don't believe that. I don't believe it was a factor in my advice to the President. |
| 6 | I had given | the President advice for a long, long time, and I believed in him. And so that's my view. |
| 7 | Q | Just to be clear, would the amount of pay you received for your role on the campaign, |
| 8 | would that | have changed, depending on how far into the race President Biden made it? |
| 9 | Α | My sense is that, that he in my view, the money was it was a guarantee, the |
| 10 | campaign, t | that we had a negotiation, and that's my memory of the agreement. |
| 11 | | BY MS. HARKER: |
| 12 | Q | You never received a bonus depending on the way the campaign went, was that a |
| 13 | possibility? | |
| 14 | Α | How the campaign went? |
| 15 | Q | Were there any circumstances in which you would have received a bonus? |
| 16 | Α | Yes, it was. |
| 17 | Q | What were those circumstances? |
| 18 | Α | That Joe Biden would have been reelected President of the United States. |
| 19 | Q | What would the bonus have been? |
| 20 | Α | I believe it would have been \$4 million. |
| 21 | Q | In addition to the \$4 million that you were already paid? |
| 22 | Α | Yes. |
| 23 | | BY MR. SPECTRE: |
| 24 | Q | Do you consider \$4 million to be a significant sum of money? |
| 25 | А | I thought it was a I thought it was a fair agreement that we had reached. |

| 1 | Q | Do you think that the prospect of a significant payday, say, of \$4 million could impact | | |
|----|--------------------------------|--|--|--|
| 2 | someone's judgment in general? | | | |
| 3 | Α | Well, I think, under the circumstances you're discussing, the incentive was to keep the | | |
| 4 | President ir | the race. At the end, I gave him my judgment that he should withdraw. | | |
| 5 | Q | At what point did you determine that you believed he should withdraw? | | |
| 6 | Α | Well, I think that judgment on the weekend that he made that decision. | | |
| 7 | Q | So, up until that point, you continued to advocate that he stay in the race? | | |
| 8 | Α | Yes. | | |
| 9 | | BY MR. GREENBERG: | | |
| 10 | Q | Mr. Ricchetti do you know how many children Mr. Ricchetti has? | | |
| 11 | Α | I I don't. I think three. | | |
| 12 | Q | He has four. | | |
| 13 | Α | Ricchetti? Okay. Fine. | | |
| 14 | Q | Do you know how many worked in the Biden administration? | | |
| 15 | Α | I don't. I know his daughter worked in the administration. I don't remember who | | |
| 16 | else might l | nave. | | |
| 17 | Q | Yeah, he let us know yesterday it was it was four. | | |
| 18 | Was | Mr. Ricchetti also advocating for President Biden to stay in the race? | | |
| 19 | Α | Well, I don't my sense is that Steve supported him staying in the race, but I don't want | | |
| 20 | to speak for | r him. | | |
| 21 | Q | At what point and you can speak as much as you'd like about what you were facing | | |
| 22 | during this | time period did you come to the conclusion that the President should withdraw from | | |
| 23 | the race? | | | |
| 24 | Α | I came he got out of the race, I believe, on the 21st? | | |
| 25 | Q | Yes, sir. | | |

| 1 | Α | I came to that view on the 20th. |
|----|--------------|--|
| 2 | Q | Did President Biden himself, coming to that conclusion, perceive your conclusion? |
| 3 | А | My memory of the weekend is that I gave the President a clear and honest view of the |
| 4 | situation. | I told him that I thought he could still win. I told him I thought it would be difficult. |
| 5 | And then, y | ou know, I raised the issue of I thought it would be a divided party if he stayed. And my |
| 6 | read of him | was that he didn't want to divide the party. |
| 7 | Sov | who got there first? I mean, in part I I could have left that weekend. And I still |
| 8 | believed he | e could have won. But he made the decision. And I told him, based on what I had said |
| 9 | and saw in | him, that I felt, given his views about a divided party, that he shouldn't go forward. |
| 10 | Q | When did you arrive at Rehoboth to that weekend of the 20th/21st? |
| 11 | А | My memory is I arrived midday on the 20th. |
| 12 | Q | Who was there, if you recall? |
| 13 | А | I recall that "there" meaning? |
| 14 | Q | At the Rehoboth residence? |
| 15 | Α | My memory is Annie Tomasini and Anthony Bernal, Steve Ricchetti, myself, the First |
| 16 | Lady, the P | resident. I think that was it. I mean, as you probably know, there's always the |
| 17 | President h | as a lot of staff and Secret Service around him. So there were others. |
| 18 | Q | How many discussions were there about possibly dropping out of the race on the 20th |
| 19 | and the 21 | st, if you can remember exactly; if not, just an estimation? |
| 20 | А | Oh, I haven't discussed this. I guess the way I would think about it is I think that the |
| 21 | conversation | on went on for several hours. And it was my memory it was we had a long |
| 22 | conversation | on throughout the day, broke for dinner, and came back. |
| 23 | Q | And, by this ongoing conversation, was every one of the people that you |
| 24 | listed you | urself, Ms. Tomasini, Mr. Bernal, Mr. Ricchetti, Dr. Biden, and the President were they al |
| 25 | participatir | ng in this conversation? |

| 1 | Α | My memory is that Steve Ricchetti was in the conversation, I was in the conversation, | | | | |
|----|--|---|--|--|--|--|
| 2 | the First Lady was in the conversation, and the President. | | | | | |
| 3 | Q | Did at any point any member of the President's family besides Dr. Biden join the | | | | |
| 4 | conversatio | n, either in person or remotely? | | | | |
| 5 | Α | My memory is that Hunter Biden joined it by phone. | | | | |
| 6 | Q | And were you and Mr. Ricchetti both on the same page regarding the advice that you | | | | |
| 7 | were provio | ling to the President? | | | | |
| 8 | Α | I can't say with, you know, certainty. I think we were. But, you know, Steve and I, we | | | | |
| 9 | had very di | ferent roles. You know, I looked at it especially as the president of the polling and data. | | | | |
| 10 | And Steve, | of course, had a lot of contact with Members of Congress. So, again, I don't want to | | | | |
| 11 | speak for hi | m, but I so I shouldn't. | | | | |
| 12 | Q | And what was Hunter Biden's advice or contribution to this conversation? | | | | |
| 13 | Α | My memory is he was supportive of the idea that the President should withdraw from | | | | |
| 14 | the race. | | | | | |
| 15 | Q | And the First Lady, what was her perspective? | | | | |
| 16 | Α | My memory is she was going to support whatever decision the President made. | | | | |
| 17 | Q | Sitting here today we're more than a year out from that weekend do you think | | | | |
| 18 | President B | iden should have withdrawn from the race? | | | | |
| 19 | Α | It's hard to speculate. As I've said, he was in a difficult spot, but I thought he could | | | | |
| 20 | have won. | I also know how much he did not want the party to be divided. | | | | |
| 21 | Q | Do you, sitting here today and with the benefit of hindsight, and also recognizing that | | | | |
| 22 | the Preside | nt has the former President has announced his cancer diagnosis, do you believe | | | | |
| 23 | President B | iden was physically and mentally capable of serving another 5 years as | | | | |
| 24 | President | another 4 beginning with his term? | | | | |
| 25 | А | Well, you're and you're stipulating things I learned about at the time. But my view is | | | | |

| 1 | that he cou | ld've been President for 4 more years. |
|----|--------------|---|
| 2 | | BY MS. HARKER: |
| 3 | Q | Neurologist Dr. Kevin Cannard visited the executive mansion eight times in 8 months |
| 4 | between 20 | 023 and 2024. Are you aware of those visits? |
| 5 | Α | I don't recall being aware of those visits, no. |
| 6 | Q | Did you have a role in drafting President Biden's speech for the 2024 State of the Union? |
| 7 | Α | The 2024 State of the Union? Yes, I did. |
| 8 | Q | What was your role? |
| 9 | Α | My role was I was I was one of the speech persons. |
| 10 | Q | Did you help President Biden prepare to deliver the speech? |
| 11 | Α | Yes. |
| 12 | Q | How did you help prepare him? |
| 13 | Α | Well, we were at Camp David for mostly and then back at the White House. And we |
| 14 | had both | we had a series of meetings about the substance of the text. And then we had a series |
| 15 | of practices | s where he read the speech. |
| 16 | Q | Do you have any knowledge about the medical care that President Biden received in the |
| 17 | weeks and | days leading up to the 2024 State of the Union address? |
| 18 | Α | I don't believe I had any knowledge. |
| 19 | Q | Do you have any knowledge do you know if, in the weeks or days between the 2024 |
| 20 | State of the | Union, White House staff discussed the need to medically treat the President so that he |
| 21 | would be a | ble to deliver the address to the Nation? |
| 22 | Α | I have no recollection of that. |
| 23 | Q | Do you know if, in the weeks or days before the 2024 State of the Union, President |
| 24 | Biden took | any amphetamines or stimulants? |
| 25 | А | I have no knowledge of that. |

| 1 | Q | Thank you | ı . | | | |
|----|---------------|-------------------|----------------------|------------------------|-----------------------|----------------------|
| 2 | Mr. | <u>Spectre.</u> F | or the record, wh | o was responsible fo | r President Biden's ı | medical care? |
| 3 | Mr. | Donilon. | Well, from my per | spective it was Dr. Ke | evin O'Connor. | |
| 4 | Mr. | Spectre. A | And, for the record | , he pled the Fifth in | this investigation. | So I just wanted to |
| 5 | state that th | nere. | | | | |
| 6 | | BY MR. (| GREENBERG: | | | |
| 7 | Q | Do you kn | ow if any member | of President Biden's | family who was a d | loctor, a medical |
| 8 | doctor, eve | r provided a | any kind of medica | tion or treatment to | President Biden? | |
| 9 | Α | I I don't | know that. | | | |
| 10 | | BY MR. S | SPECTRE: | | | |
| 11 | Q | We spoke | a little bit about " | Original Sin" by Jake | Tapper and Alex Th | ompson earlier. |
| 12 | Did you eve | r speak witl | h, write with, or o | herwise correspond | with Jake Tapper ar | nd/or Alex |
| 13 | Thompson f | for their boo | ok "Original Sin"? | | | |
| 14 | Α | I spoke to | Jake Tapper. | | | |
| 15 | Q | What did | your conversation | consist of? | | |
| 16 | Α | He came t | o interview me. | We spoke about an I | hour. | |
| 17 | Q | Do you re | call when that was | ? | | |
| 18 | Α | I believe it | t was in January, v | ery close to the end b | pecause I remembe | r he came to my |
| 19 | office, and a | all of the pic | ctures and furnitur | e were gone. | | |
| 20 | Q | Were you | a source for that I | oook? | | |
| 21 | Α | Well, I dor | n't believe I was a | source of that book. | I did have a conve | ersation with him. |
| 22 | Q | My apolog | gies if you answere | d this earlier, but ha | ve you read "Origin | al Sin"? |
| 23 | Α | I have rea | d much of it, yes. | | | |
| 24 | Q | Do you re | call what the subs | ance of your conver | sation with Mr. Tap | per, what it focused |
| 25 | on specifica | IIv? | | | | |

| 1 | Α | Well, I can't you asked me a lot of questions in over an hour. He so I mean he |
|----|-------------|---|
| 2 | asked me a | bout well, as I say, it was a wide range of conversation. |
| 3 | Q | Do you know any of the names of the unnamed sources that Jake Tapper and Alex |
| 4 | Thompson | quoted in "Original Sin"? |
| 5 | Α | I don't believe I do. |
| 6 | Q | Similarly, did you ever speak with, write with, or otherwise correspond with Chris |
| 7 | Whipple fo | r his book "Uncharted: How Trump Beat Biden, Harris, and the Odds in the Wildest |
| 8 | Campaign i | n History"? |
| 9 | Α | Yes, I believe I had one conversation with Chris Whipple. |
| 10 | Q | Do you recall when the conversation with Mr. Whipple occurred? |
| 11 | Α | That I don't. It was before the one with Jake Tapper. So it was probably a week or |
| 12 | two before | , but I don't remember. |
| 13 | Q | Do you remember if you were a source for that book? |
| 14 | А | I don't. As far as a source for the book, the extent of my involvement with these books |
| 15 | was one co | nversation with the author. I had one conversation with Whipple, and I had |
| 16 | conversatio | on with Tapper. I don't know what you mean by "source." |
| 17 | Q | Have you read "Uncharted"? |
| 18 | А | Uncharted? |
| 19 | Q | The book by Mr. Whipple, have you read it? |
| 20 | Α | I've read some parts of it, yes. |
| 21 | Q | In the parts you've read, the discussions you had with Mr. Whipple, do the contents of |
| 22 | those discu | ssions appear in the book? |
| 23 | Α | I don't recall. |
| 24 | Q | And, finally, the same question for the book by Josh Dawsey, Tyler Pager, and Isaac |
| 25 | Arnsdorf, " | 2024: How Trump Retook the White House and the Democrats Lost America." Did you |

| 1 | correspond | with those authors? |
|----|--------------|---|
| 2 | Α | I had. I spoke to Tyler Pager on the phone. |
| 3 | Q | And the same question, I guess I'll be more specific to start out with. Have you read |
| 4 | that book? | |
| 5 | Α | I've read parts of it, yes. |
| 6 | Q | And, to the conversation you had with the author, does the substance of that |
| 7 | conversatio | n appear in the book? |
| 8 | Α | Well, it appears in the sense that he asked to quote me, and he ran the quote and asked |
| 9 | me and ask | ed if it was accurate, and I said yes. |
| 10 | Q | Do you know what quote that was? |
| 11 | Α | I believe it was along the lines of saying that I thought there had been a strong |
| 12 | overreactio | n to the debate and that I thought the President could have won. |
| 13 | Q | And, finally, have you spoken with Ms. Jean-Pierre for her upcoming book? |
| 14 | Α | Her upcoming book? I don't believe I've talked to her about it. |
| 15 | Q | Any other books about the Biden administration? |
| 16 | Α | I don't think so, no. |
| 17 | | BY MR. GREENBERG: |
| 18 | Q | Can I just ask, I think that, the earlier part of this interview, you expressed some degree |
| 19 | of reticence | about speaking with the media throughout the course of your career. What motivated |
| 20 | you to spea | k with these authors at this time? |
| 21 | Α | In each case, my memory is that communications people in the White House felt that it |
| 22 | would be he | elpful if I did that. So I did it because they asked me to. That's my memory. |
| 23 | Mr. | Greenberg. Do you have anything? |
| 24 | We | will go off the record. Thanks. |
| 25 | [Red | ess.] |

| 1 | Mr. | We'll go on the record. The time is 3:52 p.m. |
|----|--------------|---|
| 2 | | BY MR. |
| 3 | Q | Mr. Donilon, I want to thank you again for appearing today. I know it's been a long |
| 4 | day, but we | e appreciate you answering our questions. |
| 5 | I'm | going to jump around a bit, and we'll be covering a few different topics. So if you could |
| 6 | just bear w | ith me over the next few minutes, I'd really appreciate it. |
| 7 | А | Sure. |
| 8 | Q | So, first of all, I'd like to circle back to after President Biden participated in the |
| 9 | Presidentia | I debate. And I just want to make sure the record's clear. It was not your view that, |
| 10 | following th | ne debate, President Biden was incapable of serving as President. Is that right? |
| 11 | А | That was not no, that was not my opinion. In fact, I had the exact opposite view. |
| 12 | believed he | was capable of being President. |
| 13 | Q | And, in fact, you saw a pathway to victory after the debate. Is that accurate? |
| 14 | А | Yes. |
| 15 | Q | Now, again, apologies; I'm jumping around a little bit. Did anyone, to your knowledge, |
| 16 | ever step ir | to carry out the duties of the Presidency in Joe Biden's place because he was unable to |
| 17 | do so? | |
| 18 | А | I don't believe that ever happened. |
| 19 | Q | Did Hunter Biden ever carry out Presidential duties on his father's behalf? |
| 20 | А | I don't think that ever happened. |
| 21 | Q | Did he ever make official decisions for his father? |
| 22 | А | I don't I don't believe that happened. I no, I just don't think any of that happened. |
| 23 | Q | Do you believe there was an effort by Hunter Biden to usurp the Presidency? |
| 24 | А | I I don't believe that, no. |
| 25 | Q | How about Dr. Biden? |

| 1 | Α | I no, I do not believe that. | |
|----|--|--|--|
| 2 | Q | And did you, sir, ever step in to carry out the duties of the Presidency in Joe Biden's | |
| 3 | place becau | use he was unable to do so? | |
| 4 | А | I did not do that, no. | |
| 5 | Q | Are you aware of a conspiracy among senior staff to cover up President Joe Biden's | |
| 6 | mental con | dition while he was in the White House? | |
| 7 | А | I don't believe that happened. No. | |
| 8 | Q | In the last hour, my Republican colleagues touched on a bit about your compensation | |
| 9 | with the Pr | esidential campaign. | |
| 10 | Α | Uh-huh. | |
| 11 | Q | And, again, just so the record's clear, did your compensation from the Biden campaign | |
| 12 | have any bearing on your views as to whether President Biden should have continued with or | | |
| 13 | withdrawn | from the Presidential race? | |
| 14 | Α | I don't believe it did. | |
| 15 | Q | Did it have any bearing on the counsel you provided to Joe Biden during the campaign? | |
| 16 | Α | It did not have any bearing on it, no. | |
| 17 | Q | Did it have any bearing on what information you gave Joe Biden during the campaign? | |
| 18 | Α | It did not, no. | |
| 19 | Q | Did it have strike that. | |
| 20 | Did the compensation from the Biden campaign have any bearing on your views as to | | |
| 21 | whether President Biden had the mental acuity to serve as President? | | |
| 22 | Α | It did not. I believed I believed throughout his Presidency until the last day, I | |
| 23 | believed he | e was capable of being President. | |
| 24 | Q | And I believe you said during the last hour as well as earlier in the interview that you | |
| 25 | held the belief that he was the best person to be President. Is that fair to say? | | |

| 1 | A I do believe that. |
|----|---|
| 2 | Q Jumping around again, my colleagues raised with you a series of books that have been |
| 3 | written about the 2024 Presidential campaign, and one of those was the "Uncharted" book written |
| 4 | by Chris Whipple. Do you recall that? |
| 5 | A Yes. |
| 6 | Q In a recent Fox News interview, Mr. Whipple stated that there is, quote, "no evidence |
| 7 | that Biden was unable to fulfill the duties of Commander in Chief." |
| 8 | Do you agree with that statement? |
| 9 | A I agree with that statement. |
| 10 | Q And, in the same interview, Mr. Whipple went on to state, quote, "The notion that this |
| 11 | was somehow, you know, Biden's last year was 'Weekend at Bernie's' and that there was non |
| 12 | compos mentis and there was a cabal running the country with an autopen is just silly." |
| 13 | He also stated, quote, "The notion that they're going to be able to prove that this was a |
| 14 | dastardly coverup on the part of Biden's inner circle is just crazy to me. I think the answer is that |
| 15 | this thing goes nowhere." |
| 16 | And, finally, Mr. Donilon, on my end, you were asked about "Original Sin" by Jake Tapper. |
| 17 | Do you believe that book is a complete and accurate reflection of the 2024 campaign? |
| 18 | A I don't believe that's a fair and accurate description of the campaign or the Presidency |
| 19 | or the President. |
| 20 | Ms. Mr. Donilon, I am marking as exhibit A a Truth Social post by President Trump in |
| 21 | which President Trump quotes the use of autopen during the Biden administration as, quote, |
| 22 | "treason at the highest level" end quote, and writes that, quote, "Something very severe should |
| 23 | happen to these treasonous thugs," end quote. |
| 24 | [Donilon Minority Exhibit A |
| 25 | was marked for identification.] |

| 1 | BY MS. | | |
|----|--|--|--|
| 2 | Q Mr. Donilon, are you aware of that Truth Social post? | | |
| 3 | A Well, I don't know that I was aware of it before. I am aware now. | | |
| 4 | Q Okay. | | |
| 5 | And that social media post is dated May 20th. And 2 days later, Chairman Comer sent his | | |
| 6 | first round of letters requesting transcribed interviews in this matter. Were you aware of that? | | |
| 7 | A I was not aware of that, no. | | |
| 8 | Q And then on June 4th, 2025, Chairman Comer also sent you, Mr. Donilon, a letter | | |
| 9 | requesting your appearance at a transcribed interview. | | |
| 10 | On the very same day, on June 4th, 2025, President Trump issued his memorandum directing | | |
| 11 | an investigation into President Biden's mental health. | | |
| 12 | Were you aware that those two items were issued on the same day? | | |
| 13 | A No, I was not aware of that. | | |
| 14 | Q And, lastly, I am marking as exhibit B a July 23rd, 2025, Punchbowl News article stating, | | |
| 15 | quote, "The GOP-controlled House is an arm of the White House. We don't want to harp on this fo | | |
| 16 | too long because it's so evident if you're a Congress watcher. Under Johnson and Trump, the Hous | | |
| 17 | simply isn't an independent branch of government anymore. Whether it's on Russia sanctions, the | | |
| 18 | Jeffrey Epstein files, or voting for a \$5 trillion debt-limit increase, House Republicans do whatever | | |
| 19 | Trump tells them to do," end quote. | | |
| 20 | [Donilon Minority Exhibit B | | |
| 21 | was marked for identification.] | | |
| 22 | Mr. Thank you again, Mr. Donilon. | | |
| 23 | We'll go off the record. | | |
| 24 | [Whereupon, at 3:59 p.m., the interview was concluded.] | | |

| 1 | Certificate of Deponent/Interviewee | | |
|----|---------------------------------------|------------------------------------|-----------------------------------|
| 2 | | | |
| 3 | | | |
| 4 | I have read the foregoing | pages, which contain the correct t | transcript of the answers made by |
| 5 | me to the questions therein recorded. | | |
| 6 | | | |
| 7 | | | |
| 8 | | | |
| 9 | | | - |
| 10 | | Witness Name | |
| 11 | | | |
| 12 | | | |
| 13 | | | - |
| 14 | | Date | |
| 15 | | | |