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5 COMMITTEE ON OVERSIGHT AND GOVERNMENT REFORM,
6 U.S. HOUSE OF REPRESENTATIVES,
7 WASHINGTON, D.C.
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12 INTERVIEW OF: KATHRYN H. RUEMMLER
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16 Wednesday, July 15, 2026
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18 Washington, D.C.
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21 The interview in the above matter was held in Room 2247, Rayburn House Office Building,
22 commencing at 10:08 a.m.

23 Present: Representatives Comer, Higgins, Biggs, Burlison, Lynch, Krishnamoorthi, Stansbury,
24 Garcia, Crockett, Randall, Subramanyam, Ansari, Bell, Min, Walkinshaw, and Menefee.

1 Appearances:

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4 For the COMMITTEE ON OVERSIGHT AND GOVERNMENT REFORM:

5
6 DANIEL ASHWORTH, GENERAL COUNSEL

7 [REDACTED], UNDERGRADUATE FELLOW

8 HANNAH CATHEY, PROFESSIONAL STAFF MEMBER

9 MALLORY COGAR, CHIEF CLERK AND DEPUTY DIRECTOR OF OPERATIONS

10 JESSICA COLLINS, COMMUNICATIONS DIRECTOR

11 JACK EMMER, CHIEF COUNSEL FOR INVESTIGATIONS

12 EMILY FEYERABEND, COUNSEL

13 BILLY GRANT, DEPUTY CHIEF COUNSEL FOR INVESTIGATIONS

14 WILL HARNICE, PROFESSIONAL STAFF MEMBER

15 [REDACTED], UNDERGRADUATE FELLOW

16 MARK MARIN, STAFF DIRECTOR

17 LISA MORTIER, SENIOR ADVISOR

18 PETER SPECTRE, DEPUTY DIRECTOR FOR OVERSIGHT

19 ELLISON TOLAN, COUNSEL

20 ASHLEE VINYARD, DEPUTY STAFF DIRECTOR

21 [REDACTED], MINORITY DEPUTY STAFF DIRECTOR

22 [REDACTED], MINORITY STAFF DIRECTOR

23 [REDACTED], MINORITY SENIOR POLICY ADVISOR

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- 4 [REDACTED], MINORITY INTERN
- 5 [REDACTED], MINORITY PRESS SECRETARY
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1 For KATHRYN H. RUEMMLER:

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1 Mr. Grant. We will go on the record. It is 10:08 a.m.

2 Good morning.

3 This is a transcribed interview of Ms. Kathryn Ruemmler, conducted by the House Committee
4 on Oversight and Government Reform under the authority granted to it pursuant to House rule X.
5 Accordingly, House rule X grants the Committee broad jurisdiction for the Committee to conduct
6 investigations of any matter at any time.

7 This interview was requested by Chairman James Comer as part of the Committee's
8 investigation into the circumstances and subsequent investigations into the crimes of Jeffrey Epstein
9 and Ghislaine Maxwell, the operation of sex-trafficking rings and ways for the Federal Government to
10 effectively combat them, the ways in which Mr. Epstein and Ms. Maxwell sought to curry favor and
11 exercise influence to protect their illegal activities, and potential violations of ethics rules related to
12 elected officials.

13 Can the witness please state her name and spell her last name for the record?

14 Ms. Ruemmler. Yes. Kathryn H. Ruemmler, R-u-e-m-m-l-e-r.

15 Mr. Grant. Thank you.

16 I want to thank Ms. Ruemmler for appearing here voluntarily today.

17 My name is Billy Grant, and I am the deputy chief counsel for investigations for Chairman
18 James Comer.

19 Under the Committee on Oversight and Government Reform's rules, you are allowed to have
20 counsel present to advise you during this interview. Do you have counsel representing you in a
21 personal capacity present with you today?

22 Ms. Ruemmler. I do.

23 Mr. Grant. Will all counsel please identify themselves for the record?

24 Mr. Fishman. Paul Fishman from Arnold & Porter.

25 Ms. Cotton. Rachel Cotton, Arnold & Porter.

1 Mr. Kravis. Jonathan Kravis, Liu Shur Kravis.

2 Mr. Grant. Thank you all.

3 For the record, starting with majority staff, can the additional staff members please introduce
4 themselves with their name, title, and affiliation?

5 Ms. Tolan. Ellison Tolan, senior counsel, Chairman Comer.

6 Mr. Emmer. Jack Emmer, chief counsel for investigations for Chairman Comer.

7 Mr. Harnice. Will Harnice, professional staff member for Chairman Comer.

8 Ms. Feyerabend. Emily Feyerabend, counsel for Chairman Comer.

9 Ms. Cathey. Hannah Cathey, professional staff member, Chairman Comer.

10 Mr. Marin. Mark Marin, staff director, Chairman Comer.

11 Ms. Collins. Jessica Collins, communications director, Chairman Comer.

12 Ms. Vinyard. Ashlee Vinyard, deputy staff director, Chairman Comer.

13 Ms. Cogar. Mallory Cogar, director of operations and chief clerk, Chairman Comer.

14 Mr. [REDACTED]. [REDACTED], deputy chief counsel for the minority.

15 Mr. [REDACTED]. [REDACTED] fellow, Ranking Member Garcia.

16 Ms. [REDACTED]. [REDACTED], fellow, Ranking Member Garcia.

17 Mr. [REDACTED]. [REDACTED], operations specialist for Ranking Member Robert Garcia.

18 Ms. [REDACTED]. [REDACTED], senior counsel, Ranking Member Garcia.

19 Mr. [REDACTED]. [REDACTED], senior counsel, Ranking Member Garcia.

20 Mr. [REDACTED]. [REDACTED], chief counsel, Ranking Member Garcia.

21 Ms. [REDACTED]. [REDACTED], research assistant, Ranking Member Garcia.

22 Ms. [REDACTED]. [REDACTED], research analyst, Ranking Member Garcia.

23 Ms. [REDACTED]. [REDACTED], professional staff member, Ranking Member Garcia.

24 Ms. [REDACTED]. [REDACTED], senior policy advisor, Ranking Member Garcia.

25 Mr. [REDACTED]. [REDACTED], clerk intern, Ranking Member Garcia.

1 Mr. [REDACTED] [REDACTED], fellow, Ranking Member Garcia.

2 Mr. [REDACTED] [REDACTED], legal intern, Ranking Member Garcia.

3 Mr. [REDACTED] [REDACTED], staff director, Ranking Member Garcia.

4 Ms. [REDACTED] [REDACTED], deputy communications director, Ranking Member Garcia.

5 Mr. [REDACTED] [REDACTED] senior advisor, Ranking Member Garcia.

6 Mr. Spectre. Peter Spectre, director of oversight for Chairman Comer.

7 Mr. Ashworth. Dan Ashworth, general counsel for Chairman Comer.

8 Mr. Grant. Thank you all.

9 Will the Members of Congress please identify themselves for the record?

10 Chairman Comer. James Comer, Chairman, Kentucky.

11 Mr. Higgins. Clay Higgins, Louisiana.

12 Mr. Biggs. Andy Biggs, Arizona 5.

13 Mr. Grant. Thank you all.

14 Ms. Ruemmler, before we begin, I would like to go over the ground rules for this interview.

15 The questioning will proceed in rounds. The majority will ask questions for up to an hour, and
16 then the minority will have an opportunity to ask questions for up to an hour if they choose.

17 To the extent members have questions for the witness, they will be propounded during their
18 side's respective rounds.

19 The clock will stop if you need to confer with counsel, your counsel is speaking, and when
20 members or staff are speaking during the opposing side's rounds of questions.

21 We will alternate back and forth until there are no more questions.

22 Do you understand?

23 Ms. Ruemmler. I do.

24 Mr. Grant. There is a court reporter taking down everything I say and everything you say to
25 make a written record of the interview.

1 For the record to be clear, please wait until the staffer questioning you finishes each question
2 before you begin your answer, and the staffer will wait until you finish your response before
3 proceeding to the next question.

4 Further, to ensure the court reporter can properly record this interview, please speak clearly,
5 concisely, and slowly.

6 Also, the court reporter cannot record nonverbal answers, such as nodding or shaking your
7 head, so it is important that you answer each question with an audible, verbal answer.

8 Do you understand?

9 Ms. Ruemmler. I do.

10 Mr. Grant. Exhibits may be entered into the record. Majority exhibits will be identified
11 numerically. Minority exhibits will be identified alphabetically.

12 Do you understand?

13 Ms. Ruemmler. I do.

14 Mr. Grant. We want you to answer our questions in the most complete and truthful manner
15 possible, so we will take our time. If you have any questions or do not fully understand the question,
16 please let us know. We will attempt to clarify, add context to, or rephrase our questions.

17 If we ask about specific conversations or events in the past and you are unable to recall the
18 exact words or details, you should testify to the substance of those conversations or events to the
19 best of your recollection. If you recall only a part of a conversation or event, you should give us your
20 best recollection of those events or parts of conversations that you do recall.

21 Do you understand?

22 Ms. Ruemmler. I do.

23 Mr. Grant. Although you are here voluntarily, you are required by law pursuant to Title 18 of
24 the United States Code, section 1001, to answer questions from Congress truthfully. This also applies
25 to questions posed by congressional staff in this interview.

1 Do you understand?

2 Ms. Ruemmler. Yes.

3 Mr. Grant. If at any time you knowingly make false statements, you could be subject to
4 criminal prosecution. Do you understand?

5 Ms. Ruemmler. Yes.

6 Mr. Grant. This includes both knowingly providing false testimony but also stating that you
7 do not recall or remember something when, in fact, you do. Do you understand?

8 Ms. Ruemmler. Yes.

9 Mr. Grant. Furthermore, you cannot tell half-truths or exclude information necessary to
10 make statements accurate. You are required to provide all information that would make your
11 response truthful. A deliberate failure to disclose information can constitute a false statement.

12 Do you understand?

13 Ms. Ruemmler. Yes.

14 Mr. Grant. Is there any reason you are unable to provide truthful testimony in today's
15 interview?

16 Ms. Ruemmler. No.

17 Mr. Grant. Please note that if you wish to assert a privilege over any statement today, that
18 assertion must comply with the rules of the Committee on Oversight and Government Reform.

19 Pursuant to that, Committee rule 16(c)(1) states, "For the Chair to consider assertions of
20 privilege over testimony or statements, witnesses or entities must clearly state the specific privilege
21 being asserted and the reason for the assertion on or before the scheduled date of testimony or
22 appearance."

23 Do you understand?

24 Ms. Ruemmler. Yes.

25 Mr. Grant. Ordinarily we take a 5-minute break at the end of each hour of questioning, but if

1 you need a longer break or a break before that, please let us know, and we will be happy to
2 accommodate.

3 However, to the extent that there is a pending question, we would ask that you finish
4 answering the question before we take the break.

5 Do you understand?

6 Ms. Ruemmler. Yes.

7 Mr. Grant. Do you have any other questions before we begin?

8 Ms. Ruemmler. I do not.

9 Mr. Grant. We've had another Member of Congress join. Can he please identify himself for
10 the record?

11 Mr. Bell. Congressman Wesley Bell, Missouri's First District.

12 Mr. Grant. Thank you, sir.

13 I understand that you have an opening statement that you would like to read for the record.
14 You may do so now.

15 Ms. Ruemmler. Thank you very much.

16 Thank you all for the opportunity to appear before the Committee.

17 I have been a practicing lawyer for 30 years as a Federal prosecutor, as a defense attorney,
18 and as a general counsel.

19 I first met Jeffrey Epstein in July of 2014 when I was restarting my legal practice after having
20 served several years in government. Although Epstein was never my client, I got to know him when
21 he referred a financial-institution client to me for which he was a primary advisor.

22 There are two important points that I want to make up front: I did not see any evidence of
23 ongoing criminal conduct or misconduct of any kind by Mr. Epstein during the time I dealt with him.
24 Second, if I had seen or heard any evidence suggesting that he was abusing women or girls, I would
25 have immediately reported him to law enforcement.

1 If I knew then what I know now about who Epstein really was, I never would have accepted an
2 initial meeting with him. It was a mistake to deal with him, and I regret it.

3 But many people assume that, given everything we know now about Epstein, everyone who
4 dealt with him before his 2019 indictment must have known everything then. In my case, that
5 assumption is completely wrong.

6 When Epstein cold-called me at my law firm in July of 2014, I had never heard of him and
7 knew nothing about him. He told me that he was working with Bill Gates to set up a large
8 donor-advised fund and that he and Mr. Gates were looking for someone to quarterback the myriad
9 legal issues involved in establishing and administering this fund.

10 Though that donor-advised fund ultimately did not materialize, within weeks Epstein referred
11 another important client which did retain me and which I represented until I left my law firm in 2020.
12 Epstein was already a primary advisor to that client, a role he maintained throughout my time in
13 private practice, and I had substantial dealings with him as a result. He also referred other clients to
14 me. And even though I wasn't his lawyer, he sought my advice from time to time, as many people
15 do.

16 I was friendly with him in that context, and I dealt with him in my ordinary course -- casually,
17 informally, and sometimes irreverently.

18 Shortly after meeting Epstein, I came to understand that he had pleaded guilty 6 years earlier
19 to two prostitution-related offenses, including solicitation of a minor for prostitution, and had
20 received a non-prosecution agreement from the Department of Justice.

21 I learned from him that he had received an 18-month sentence, of which he served
22 13 months, much of that time on work release.

23 Epstein told me that, while a small number of the women he had solicited for prostitution
24 turned out to be under the age of consent, he had not known that any of them were underage.

25 Epstein appeared to be quite open about the conduct leading to his conviction, or so he led

1 me to believe. He expressed remorse, embarrassment, and regret for his conduct, which he
2 described as paying money for sex to women he believed to be over the age of 18.

3 Notwithstanding his conviction, by the time I met him he had active relationships with an
4 extensive group of respected professionals in business, academia, politics, and the arts. And given
5 the nature of my law practice, I routinely dealt with compromised or controversial people, including
6 those facing criminal or other allegations of wrongdoing.

7 To be clear, at no time did I endorse or excuse the conduct for which Epstein had pleaded
8 guilty in 2008. As a former prosecutor, I relied on the resolution reached by Federal and State
9 prosecutors and validated by a judge as being a proportionate and final resolution of his criminal
10 conduct.

11 In light of everything we know now, that resolution was deeply flawed. But at the time, given
12 my experience, the resolution seemed consistent with his description, that he was a customer, or a
13 "John," and had never intentionally targeted minors.

14 Epstein also provided me with a letter that one of his attorneys in that matter, Stephanie
15 Thacker, had written to the Deputy Attorney General's Office at DOJ in 2008 appealing the Miami
16 U.S. Attorney's requirement that Epstein enter a non-prosecution agreement.

17 Although I did not know Ms. Thacker personally, I knew of her reputation as a judge on the
18 United States Court of Appeals and as a respected and experienced former supervisory prosecutor in
19 DOJ's Child Exploitation and Obscenity Section.

20 Ms. Thacker's lengthy and substantive letter stated that the evidence gathered by State and
21 Federal investigators showed that Epstein sought commercial sex only from people who were of age.
22 As we know now, his conduct was much worse and more sinister, but at the time I reviewed
23 Ms. Thacker's letter, it strongly supported and corroborated Epstein's explanations to me.

24 And based on my experience as a former senior DOJ official, I also knew that the U.S.
25 Attorney's Office in Miami had a reputation for aggressive, hard-nosed prosecution. I believed that

1 those prosecutors would have charged him with targeting minors for commercial sex if they had
2 sufficient evidence to support such charges.

3 My communication with Epstein ended in July 2019 after he was indicted for sex trafficking
4 minors. I was shocked by the indictment, which alleged that Epstein had intentionally enticed and
5 recruited minor girls to engage in sex acts with him in exchange for cash.

6 Those horrific allegations, which covered conduct that had occurred almost 10 years before I
7 met Epstein, contradicted what I had understood about the nature and scope of that prior conduct.

8 There has been much media attention around my email communications with Epstein and
9 gifts that he gave me. Many of my emails with Epstein have been taken out of context, or do not
10 mean what some have speculated or suggested. With that said, given what I now know about him, I
11 wish I never would have dealt with him at all, much less emailed with him.

12 With respect to gifts, I didn't ask for them, I didn't need them, and I didn't view them as
13 particularly personal or consequential. I accepted them graciously, as I saw no reason not to, but the
14 gifts weren't important to me, and I declined to accept some of them. In any event, nothing he gave
15 me caused me to deal with him any differently than I otherwise would have.

16 Epstein was a masterful liar, and he clearly lied to me. I can see now that he used me and
17 other respectable people to legitimize his standing, and I know now that he often exaggerated his
18 relationship with me to others.

19 I understand how frustrating and hurtful it must have been for anyone victimized by Epstein
20 to see him going about his life without facing the type of accountability and consequences that he
21 deserved. I am angry that he hurt so many people, and I regret ever having anything to do with him.

22 I look forward to answering the Committee's questions.

23 Mr. Grant. Thank you, Ms. Ruemmler.

24 The time reads 10:23, and the majority's time will begin now.

25 EXAMINATION

1 BY MR. GRANT:

2 Q Thank you for that opening statement. Of course, just to make sure that we have a
3 thorough transcript of today's interview, some of these questions will, of course, elicit what you just
4 brought up in your opening statement, so I want to apologize in advance for that.

5 A Understood.

6 Q I want to briefly begin with discussing your background.
7 So where did you attend undergraduate school?

8 A The University of Washington in Seattle.

9 Q And what degree did you graduate with?

10 A A Bachelor of Arts degree in English.

11 Q And where did you attend law school?

12 A Georgetown University Law Center.

13 Q And when did you graduate from Georgetown?

14 A 1996.

15 Q When were you admitted to practice law?

16 A 1998.

17 Q And what jurisdictions do you currently hold a bar license?

18 A The District of Columbia, the State of Virginia, and State of New York.

19 Q Are your licenses currently in good standing?

20 A Yes.

21 Q And can you briefly just go through your professional background from when you
22 graduated law school until current day?

23 A Sure.

24 Right after law school, I clerked on the United States Court of Appeals for the Third Circuit.

25 Then I worked at a litigation boutique here in Washington, D.C., where I specialized in

1 white-collar criminal defense.

2 From there, I went to the White House, where I worked as Associate Counsel to the President
3 for President William Jefferson Clinton.

4 From there, I worked briefly at a law firm in Washington, D.C., the law firm of Latham &
5 Watkins. And I left Latham & Watkins when I had the opportunity to go and work in the U.S.
6 Attorney's Office in D.C. as an assistant U.S. attorney.

7 I worked in that office for a few years, and then I had the opportunity to go on detail to Main
8 Justice, where I spent close to 4 years working on the investigation and prosecution of executives at
9 Enron after its collapse.

10 I then returned to private practice as a partner to the law firm of Latham & Watkins, where I
11 again specialized in white-collar criminal defense. I was there for 2 years.

12 And then I returned to government in January of 2009 in a senior management role at the
13 Justice Department. I served as the Principal Associate Deputy Attorney General until 2010.

14 In 2010, I moved to the White House, where I became Principal Deputy White House Counsel
15 for President Barack Obama. In June of '11, I was promoted to White House Counsel for President
16 Barack Obama. I served in that role until May of 2014.

17 And I returned to private practice at Latham & Watkins in July of 2014, where I became the
18 global chair of the White Collar Defense and Investigations Practice at Latham.

19 I worked in private practice in that capacity until April of 2020 when I moved to go to
20 Goldman Sachs. My first position at Goldman Sachs was global head of regulatory affairs. I then was
21 -- I moved to become -- or I was promoted to become the chief legal officer and general counsel of
22 Goldman Sachs in March of 2021.

23 And in February of 2026, I announced that I would be stepping down from those roles at the
24 end of June. And I currently am in an advisory role at Goldman Sachs.

25 Q Thank you. A very illustrious career.

1 A Thank you.

2 Q What were your primary responsibilities when you were the White House Counsel?

3 A You know, there's a -- the very first White House Counsel was appointed by
4 then-President Franklin Delano Roosevelt. And he was asked -- this is -- I don't know if this is
5 apocryphal, but this is the story. He was asked by a member of the media what this White House
6 Counsel was going to do, and he said, "Legal stuff." And that, I think, is still a pretty apt description of
7 the job.

8 As White House Counsel, there are a number of responsibilities that I think are very
9 particularized to the role. You are responsible for judicial nominations, making recommendations to
10 the President for judicial nominations and shepherding those, along with the Office of Legislative
11 Affairs, through the Senate confirmation process.

12 You are -- at least when I was working for President Obama, I had responsibility for making
13 clemency recommendations to the President, advising on legality of matters relating to domestic
14 policy, national security, congressional oversight.

15 It's been quite a few years since I've been up here with the House Oversight Committee. I've
16 typically always been a lawyer, so this is my first go-around as a witness and not being a lawyer here.
17 But that was a significant part of my responsibility -- responding to Congress and liaising with the
18 general counsels of the other agencies.

19 So it's a very broad portfolio.

20 Q Thank you.

21 Mr. Emmer. We've had another member join. Can he please announce himself for the
22 record?

23 Mr. Walkinshaw. James Walkinshaw, Virginia's 11th District.

24 Ms. Stansbury. Good morning. Melanie Stansbury, New Mexico's First Congressional District.

25 Mr. Grant. Thank you.

1 BY MR. GRANT:

2 Q Ms. Ruemmler, when did you first meet Jeffrey Epstein?

3 A I met him in July of 2014 when he cold-called Latham & Watkins and asked to speak to
4 me.

5 Q And prior to that cold call, you had no other interactions?

6 A None.

7 Q No in-person meetings?

8 A No. I had not -- I didn't know who he was prior to receiving the message that this
9 person named Jeffrey Epstein had called and asked for me to return his call relating to a potential
10 legal matter.

11 Q And, at this time, were you aware of any of his previous legal troubles?

12 A At that time, no.

13 Q And what was the reason for this cold call?

14 A What he said -- so I returned the call. What he said was that he was working with Bill
15 Gates to put together a large donor-advised fund that would allow people to pool their resources for
16 philanthropy and therefore be -- you know, sort of, potentially have a greater impact.

17 This was an idea that he told me he had been working on with Mr. Gates and that there were
18 a number of legal issues that would be involved. There would be tax issues and securities issues;
19 there would be the establishment of the fund.

20 And while I didn't have particular expertise in, you know, these particular legal subjects, what
21 he said was, "I understand that you are a, you know, excellent generalist lawyer, and we need
22 someone to quarterback these various legal issues that will come into play."

23 Q And are you aware of somebody referring him to you?

24 A I didn't know that at the -- no, I didn't know why he was reaching out to me.

25 Q Have you subsequently learned if someone referred him to you?

1 A When I met with him the first meeting -- so he asked me in that first phone call if I
2 would meet with him to discuss it further. And in that first meeting, to the best of my recollection,
3 he mentioned a couple of people who we knew in common.

4 Q And who were those people?

5 A Larry Summers I recall him mentioning and Reid Weingarten, who was a prominent
6 criminal defense attorney.

7 Q And for the first phone call you mentioned -- the "cold call" I'll refer to it as -- was
8 anyone else present on this call with you?

9 A No.

10 Q And in this first in-person meeting with Mr. Epstein, was there anyone else present at
11 that meeting?

12 A Not during the meeting, no.

13 Ms. Tolan. And you said you had just started working at Latham & Watkins in July 2014 as
14 well. Was that correct?

15 Ms. Ruemmler. Yes. In fact, when he called the law firm, I hadn't actually started working
16 yet. It was in the public that I was going -- I was leaving the White House and I was going to return to
17 Latham & Watkins, but I actually hadn't formally started yet. And so when he called the main
18 receptionist in New York, it was routed to somebody else, and then that person said, "Hey, this
19 person has a potential new matter."

20 So it was right before I started, but I actually hadn't technically started yet. I didn't have an
21 office yet, I didn't have a computer, I didn't have a Latham & Watkins email, I didn't have a phone
22 number yet.

23 Ms. Tolan. Yeah. And was it just a few days or a couple weeks or --

24 Ms. Ruemmler. It was when -- when I had the first meeting with him, I believe it was the
25 Friday before I started at the firm on a Monday.

1 BY MR. GRANT:

2 Q And between this cold call and the first meeting that you had with Mr. Epstein in
3 person, what did you know about Mr. Epstein leading into that meeting?

4 A I don't remember knowing anything about him. I had never -- I'd never heard of him
5 before. And so, you know, walking into that meeting, I just don't have any specific recollection of
6 knowing much about him at all.

7 I remember, the first meeting, you know -- there were a number of things that were striking
8 about that first meeting that I remember quite well.

9 Q And what were those things?

10 A He -- so he held, you know, his meetings at this townhouse that he lived in in New York.
11 And it was a very large townhouse, extremely large and, you know, imposing from the street. And I
12 recall that there were the -- you know, he -- at the outside of the townhouse, it had two initials. It
13 was a bit strange, was a bit unusual to me. I hadn't seen that before. People typically have their
14 house numbers, but the initials were "JE."

15 And then when I went into the townhouse, I was asked to go to meet him in his office. And
16 the office was enormous. It took up the entire front of the -- you know, street-front of the mansion.
17 And there was an enormous taxidermied tiger on the floor. So that was, I thought -- was something I
18 remember quite well.

19 Q And when you arrived for this meeting, did someone invite you into the house? Was it
20 Mr. Epstein or someone else?

21 A There was -- there is a buzzer outside -- so, like, a, you know -- announcing your arrival.
22 And I believe someone opened -- someone on the staff opened the door for me.

23 And then there was a small office on the first floor, and that was, sort of, if you think about it
24 like a secretarial office. And he had an executive assistant who sat there.

25 So I believe I sat there waiting for the appointment, if you will, and then was told that my --

1 you know, the meeting would start, and I was asked to walk up a set of stairs to his office.

2 Q And do you recall who that secretary was at that time?

3 A I believe it was Leslie Groff.

4 Q What did you --

5 A But I certainly came to see her, you know, several times when I would have meetings at
6 the townhouse.

7 Q And --

8 A That was her office, was my understanding.

9 Q Understood.

10 And so you mentioned some of the impressions you got from this first meeting at
11 Mr. Epstein's New York home. What were your first impressions of Mr. Epstein from this meeting?

12 A He struck me as extremely arrogant. He was a high-energy person. You know, he was
13 a -- he struck me as eccentric. I don't think I'd ever seen anyone's office that size. It was probably
14 three times the size of any -- I mean, it was bigger than the Oval Office. And, you know, I thought to
15 myself, "Who has a stuffed tiger, like, sitting on their office floor?"

16 The rest of the -- well, I'll let you ask the next question.

17 Q What did you -- you've mentioned that the cold call was about setting up this fund with
18 Mr. Gates. Is that the only thing that was brought up during this in-person meeting as well, or were
19 there other things discussed?

20 A The meeting was like an interview. That's how it felt to me. He was interviewing me for
21 this potential role.

22 It was a role that, had it materialized, would have been, you know, a great role for a lawyer,
23 and it would've been a great -- it would've been a great matter for my law firm, because my law firm,
24 you know, it's one of the largest -- it is today, but even then was, you know, one of the largest law
25 firms in the world, and so you have lots of different lawyers with very specific types of subject-matter

1 expertise. And so, given the size of the project as being described, it would've required a lot of
2 different lawyers to be involved. And so those are -- those are the kinds of matters that law firms
3 tend to really like.

4 Q Understood.

5 And what did you understand Mr. Epstein's job to be at this time?

6 A I understood, you know, just generally, that he was someone who had a lot of financial
7 expertise and acumen and had acted as an advisor to, you know, wealthy people and families.

8 Q And obviously he had this gigantic mansion that you went to, but did you already
9 understand Mr. Epstein to be a wealthy man when you first met him?

10 A I didn't know anything other than the size of the house, and no normal person lives in a
11 house like that.

12 Q Understood.

13 And you mentioned that he had done some sort of -- or it was your impression he had done
14 some sort of financial work for families or other individuals. Do you know how -- did you know how
15 he acquired his money?

16 A I didn't.

17 Q At the time of your first meetings with him, did you learn who any of his clients were or
18 purported to be?

19 A No.

20 Q When did you first learn who his clients were?

21 A I knew -- I don't remember exactly when I learned, you know, over the course of time.
22 And I didn't know the exact nature of the client relationship. It wasn't -- other than what I observed
23 about my own -- the client I did come to represent, who he was the primary advisor for. But I
24 didn't -- I didn't have any insight, if you will, into his relationships with other clients.

25 Q And who was that mutual client of yours?

1 A It was the Edmond de Rothschild Bank.

2 Q Switching gears a little bit --

3 Mr. Emmer. We've had another member join. Can he please announce himself for the
4 record?

5 Mr. Garcia. Sure. Ranking Member Robert Garcia.

6 Mr. Emmer. We've also had additional staff members join. Can they please announce
7 themselves for the record?

8 Ms. [REDACTED], comms director, Ranking Member Garcia.

9 Mr. Emmer. Thank you all.

10 BY MR. GRANT:

11 Q Switching gears a little bit, can you just briefly describe the nature and extent of your
12 relationship with Mr. Epstein through the years?

13 A Sure.

14 I knew him professionally as a lawyer. The foundation of my relationship and interaction and
15 dealings with Epstein were as a lawyer.

16 As I said, within the first few weeks of meeting him, he asked whether I was available -- or
17 whether I could be available to work on a representation for a client of his, which was a Swiss bank
18 that, like every other Swiss bank, had a problem with the U.S. Justice Department. And he was in a
19 primary advisory role with that client throughout my period of time in private practice. And I
20 continued to represent that client throughout my private practice.

21 In addition, he referred other clients to me over the years, and I was friendly with him in the
22 context of a business relationship.

23 Q Roughly how many other clients did he refer to you over the years?

24 A I don't remember exactly. It was probably three or four.

25 Q And who were those clients?

1 A There were two matters -- there were two matters that he referred to me that I had a
2 conflict at the law firm, so I was not able to do them.

3 One was a matter that was -- it was a civil dispute for Apollo, the hedge fund.

4 The second one relates to an individual, so I would, respectfully, prefer not to identify the
5 individual's name, because that, I think, is probably confidential in the context of a, you know,
6 potential representation.

7 Mr. Emmer. We've had more members join. Can they please announce themselves for the
8 record?

9 Mr. Burlison. I'm Congressman Eric Burlison from Missouri.

10 Ms. Ruemmler. Good morning.

11 Mr. Subramanyam. I'm Congressman Suhas Subramanyam, Virginia.

12 Mr. Grant. Thank you all.

13 BY MR. GRANT:

14 Q How frequently would you say you communicated with Mr. Epstein?

15 Actually, let me back for up a second. The relationship started in, I believe you said, July of
16 2014, roughly?

17 A That's right.

18 Q And when did your relationship with Mr. Epstein end?

19 A In July of 2019, when he was indicted on sex-trafficking charges by the U.S. Attorney's
20 Office in the Southern District of New York.

21 Q And through this time period of July of 2014 to July of 2019, how frequently did you
22 communicate with Mr. Epstein, roughly?

23 A It's hard to say. He was a -- it sort of seemed to me that he spent, kind of, all day every
24 day calling people, emailing people, you know, sort of connecting people.

25 So, you know, he was someone who was very pushy and insinuating and, I think, was always

1 trying to -- my impression was he was always trying to make stuff happen and sort of put people
2 together and, you know, see if he could make deals happen and, you know, somehow figure out how
3 to monetize that activity of putting businesspeople together.

4 Q So would you say that your personal communications with Mr. Epstein -- were they
5 daily? Weekly? Monthly? Depended on what you guys were working on?

6 A I couldn't say. I mean, he communicated with me a lot. He emailed me a lot. And, you
7 know, he was just a very, kind of, persistent guy in that way. And, you know, I am -- by nature, I'm a
8 responsive person, and so I generally tried to be responsive.

9 He was such a, sort of, relentless person, it was, frankly, hard to be responsive all the time,
10 particularly because throughout this period of time I had a very active law practice that had
11 absolutely nothing to do with Jeffrey Epstein.

12 So, you know -- but, yes, I mean, he -- I emailed with him frequently, I would say, you know,
13 throughout the 5-year period that I knew him.

14 Q And was email the primary method of your communication?

15 A Yes.

16 Q Would you also have phone calls with Mr. Epstein?

17 A Yes.

18 Q Did you take in-person meetings often with Mr. Epstein?

19 A I did, but I would not characterize those as "often" because he did not live in New York,
20 and so -- like a lot of people who maintain a residence in New York but don't live in New York, they
21 have to count their days. And so he would come to New York, you know, every couple of months,
22 was my impression. And when he did, he would ask people -- you know, he would reach out to
23 people and ask them to come and have meetings.

24 And so, if I met with him in person, it would be at his -- typically in the dining room of his
25 Manhattan townhouse.

1 Q And can you estimate how many in-person meetings you would've had with
2 Mr. Epstein?

3 A I really can't. But, again, just knowing -- just knowing his general frequency of coming to
4 New York -- like, let's say he came, you know, six times a year. If I happened to be in New York --
5 which I wasn't always -- and he asked me to come for a meeting, you know, I typically would do that.

6 And so, you know, this is just a guess, but I'd say, you know, I maybe met with him in person,
7 like, 20 times over the 5 years.

8 Q During your relationship with Mr. Epstein, was there any point in time where you
9 communicated more frequently?

10 A I think that I communicated -- I haven't done an analysis of that, so -- but certainly
11 during the first couple of years that I knew him, when I was actively working on the Rothschild
12 representation -- and, again, you know, he was primary advisor. So he was sort of, if you think about
13 -- he was sort of the primary relationship conduit, and I was sort of the secondary, if you will. And
14 over time I developed an independent relationship with the bank and the client, but, you know, he
15 was always there.

16 In the later years, he would -- in the later years, my recollection is that I became less
17 responsive because he became pushier and I had an independent relationship with the Rothschild
18 client at that point and I was really busy doing a lot of other legal work.

19 Q At any point during your association with Mr. Epstein, would you consider him to be a
20 friend?

21 A I considered him to -- I was friendly with him, but I considered my relationship with him
22 to be based on the fact that I was a lawyer in private practice. And if I hadn't been a lawyer in private
23 practice, I would've had no reason to deal with him and he would've had no reason to deal with me.

24 Q And you've referred -- in emails released by the Department of Justice, you've referred
25 to Mr. Epstein as "sweetie," "older brother," "Uncle Jeffrey."

1 Was your relationship ever romantic with Mr. Epstein?

2 A Absolutely not.

3 Q Did you ever have a sexual relationship with Mr. Epstein?

4 A Absolutely not.

5 Q If there wasn't a romantic relationship, why did you refer to Mr. Epstein in these terms?

6 A Well, we can take them one by one, if you would like.

7 Q Okay.

8 A And there's --

9 Q So the first one I mentioned was "sweetie."

10 A Yeah.

11 So the context I remember -- there's an email in which I call him "sweetie." The context of
12 that was that he sent me an email comparing his prior criminal conduct to the conduct that had been
13 alleged publicly right around that time against Harvey Weinstein.

14 And he said something to the effect of, "My conduct was money in exchange for sex. This guy
15 was dangling jobs over people and, you know, basically pretending as if" -- again, this is in reference
16 to -- I'm paraphrasing, but this is what I understood him to be saying in his
17 not-very-grammatically-correct email to me, okay?

18 That "Harvey Weinstein -- like, what's being said about him is really bad, because these are
19 women who are coming forward and saying he was sort of dangling these opportunities to be in
20 movies, and young actresses, and he was deceptive. It was this element of, like, deceptiveness. And
21 he was using his power within the movie industry to sort of coerce or assault -- you know, assault
22 women. But, by contrast, all I did was pay for sex. And this was just a strictly commercial
23 transaction, and everybody was consenting. And so what I did wasn't so bad."

24 And so I responded, and I said in a very -- in a way that was designed to tell someone
25 something that they didn't want to hear, in a patronizing way -- the court reporter is not going to get

1 this. But my tone was, "sweetie," like I was patting him on the head. "Hey, sweetie, your conduct
2 involved abuse of power too."

3 So it was far from an indication of affection. It was me speaking to him and correcting him
4 from trying to minimize his own prior criminal history against Mr. Weinstein's, and I said it in a way,
5 over email, that was designed to make the medicine go down a little bit easier.

6 Q Understood. Thank you for that.

7 The next term I mentioned was "older brother."

8 A Yes. So that was an email that I sent to his executive assistant.

9 At the time that I sent -- that I used those words, I didn't know Epstein. I'd only known him
10 for a couple of months. He had referred a -- as I said, he had referred this important client to me. It
11 was a -- it was a big matter. It was a good matter. We did great work for that -- for the bank. And I
12 was traveling, I think for the first time, is my recollection, from New York over to Geneva, which is
13 where the bank was based. And, again, he was the primary advisor.

14 And if I'm recalling this email correctly, he had asked for his executive assistant to upgrade me
15 on the flight. And I said -- or it was some other thing that he was asking -- it was something involving
16 my flying to Geneva or he was asking his executive assistant to do for me.

17 And to show my appreciation -- which, again, I didn't ask for it. I didn't need it. He knew I
18 was traveling there because he had this primary advisory relationship with the client. And I was
19 saying, you know, "He doesn't really need to do this." And she's like, "No, he just wants to be nice."
20 And I said, "Oh, he's" -- I think I said something like, "I adore him. He's like an older brother."

21 Again, he was -- I didn't need any of these things from him, but he -- what I thought at the
22 time was that he was being nice; this was insignificant to him, in terms of the value. I wasn't paying
23 for the flight anyway, because it was a business trip. And that was the context in which I made that
24 reference.

25 Q Thank you for that explanation.

1 And the third term I mentioned to you was "Uncle Jeffrey."

2 A Yes.

3 So Mr. Epstein was -- as I said a few minutes ago, he was extremely arrogant. He was a
4 mansplainer. He was pushy. He was avuncular.

5 And as a joke and, frankly, to poke fun of those qualities -- you know, again, at this point in
6 time -- you know, it's 10 years ago, 12 years ago -- I'm in my, you know, early 40s, I'm a relatively
7 accomplished professional, okay? And he's constantly offering me all sorts of unsolicited advice, you
8 know, et cetera, and I -- about -- by the way, about a whole host of things that even, frankly, he
9 didn't really know much about. That didn't stop him from offering his opinions.

10 And, in that context -- and I think it was in response to, you know, again, something that he
11 had sent me, you know, as a gift -- that I, sort of, in a teasing way, referred to him, you know, as
12 "Uncle Jeffrey," in a way to not be -- to sort of call him out for the way that he could be quite
13 patronizing as a -- you know, we all -- we all sometimes have relatives like that. And that's what --
14 that's what I meant.

15 Q And then did Mr. Epstein ever meet any of your family members?

16 A No.

17 Q Are you aware of Mr. Epstein having any children of his own?

18 A Not that I was aware of.

19 Ms. Tolan. Apart from your in-person meetings with Mr. Epstein that you mentioned, did you
20 ever socialize with him in any other context?

21 Ms. Ruemmler. No.

22 BY MR. GRANT:

23 Q And you mentioned that the relationship ended in July of 2019?

24 A Yes.

25 Q When was the last time you communicated with Mr. Epstein?

1 A The last time I communicated with him was when he called me after he was arrested.

2 Q And what was the nature of that conversation?

3 A Again, to the best of my -- to the best of my recollection, it was a very short
4 conversation, probably less than a minute. And, to the best of my recollection, the only thing that he
5 said was that he'd been arrested. And my response was, "You obviously need to call your lawyer."

6 Q He didn't ask you for any legal advice at that time?

7 A Not at that time.

8 Mr. Emmer. Were you aware that he had been arrested prior to this phone call?

9 Ms. Ruemmler. No. That was what alerted me to the fact that he was arrested, was his call.

10 BY MR. GRANT:

11 Q Did he describe any of the facts surrounding why he was being arrested on this call?

12 A Not that I remember. I don't believe so.

13 Q Did he ask you to call or reach out to anyone else on his behalf?

14 A No.

15 Q When was the last time you saw Mr. Epstein in person?

16 A It was at his arraignment in July of 2019.

17 Q And where did that occur?

18 A It was at the Federal courthouse in Manhattan.

19 Q And why did you decide to go to his arraignment?

20 A I wanted to understand what was going on. You know, this is someone who I had dealt
21 with over the prior 5 years. I was absolutely shocked that he had been arrested. It was -- you
22 could've knocked me over with a feather, I was so shocked by it. And I didn't understand, you know,
23 what he was being charged with.

24 And, you know, in Federal court, there aren't any cameras allowed in the court. And I knew --
25 obviously, I was still -- I was still representing the Rothschild Bank. I had come to have a personal

1 relationship with Ariane de Rothschild, and so I knew that she would want to know, like, what exactly
2 was going on. And so the way to find out exactly what was going on is actually to be there in the
3 courtroom.

4 And so I went with a partner of mine from the law firm, and we sat in the back of the
5 courtroom to watch the -- just, you know, to see the proceedings and to see exactly what the nature
6 of the charges were.

7 Q And who was that partner from the law firm?

8 A Chris Clark.

9 Q Clark, C-l-a-r-k?

10 A Uh-huh.

11 Q Did you get the opportunity to have a conversation with Mr. Epstein before or after his
12 arraignment proceedings?

13 A I did not have the opportunity to talk to him in the courtroom. And I don't believe that
14 he saw me in the courtroom, because I only saw the back of his head.

15 Q And did you have any other conversations with Mr. Epstein after this arraignment
16 proceeding?

17 A I did not.

18 Q Did he ever try to reach out to you that you're aware of?

19 A Did he try to reach out to me to communicate with me? No. He -- at some point in the
20 days after his arraignment, I was asked whether or not I would consider joining the defense team.

21 Q And who asked you that?

22 A My best recollection is that Mr. Indyke, Darren Indyke, who was Mr. Epstein's lawyer,
23 asked me.

24 Q And what did you say to Mr. Indyke about the ask?

25 A I declined to join the defense team.

1 Q And why did you decline?

2 A Well, I had no interest in being involved in that defense.

3 Q And why is that?

4 A At that time, I had now seen the indictment. The charges were -- the charges covered
5 the timeframe 2002 to 2005, so a good, you know, decade-plus since I had met him. So it covered,
6 you know, a period of time that I believed had been investigated thoroughly by the State and Federal
7 prosecutors in Florida.

8 And, again, my understanding is that the conclusion reached as a result of that investigation
9 was that Mr. Epstein did not intentionally recruit minors for commercial sex. And the Southern
10 District of New York indictment specifically alleged that he had intentionally enticed and recruited
11 minors, that this was something that they had evidence that they had presented to a grand jury. And
12 that was a wholly different, worse, and more sinister conduct than I had understood.

13 I had no interest in being involved in the defense.

14 Q And you mentioned you saw the 2019 indictment. You had re-seen facts of the
15 2002-2005 timeframe, the State investigation in Florida, the Federal investigation then, which led to
16 his incarceration in Florida. You had talked to him about his previous legal issues, as you mentioned
17 earlier.

18 What did Mr. Epstein convey to you about what happened in his first Florida legal issues?
19 What were your impressions of what had happened?

20 A Well, I can tell you what he told me, and then I can tell -- well, let me tell you what he
21 told me. And, again, this is something that he told me, to the best of my recollection, within -- I don't
22 believe it was the first meeting, but it was certainly the second or third meeting.

23 He told me that he had -- at his home in Palm Beach, that he had arranged for women to
24 come to his home and provide massages to him and that some of those massages were sexual in
25 nature and that he had -- that he, you know, had paid for each of these massages, he paid cash for

1 each of the massages, and that some of -- a small number of the masseuses or the women who were
2 coming to his home were -- turned out to be under the age of 18, but that he did not have knowledge
3 of that, and that the women, as he described to me, you know, many of them worked in local
4 massage parlors in Florida.

1 [11:08 a.m.]

2 BY MR. GRANT:

3 Q And did you believe his story?

4 A I believed it, not because that's what he told me; I believed it because, based on my
5 experience as a Federal prosecutor, I knew that the State -- the State Attorney's Office in Florida, and
6 in particular the chief of the Sex Crimes Division there, had led the investigation of Epstein, and that
7 the conclusion of that investigation was a single -- an indictment for a single count of solicitation of
8 prostitution, and that, then, the Federal Government, the U.S. Attorney's Office in Miami, which
9 based on my experience -- my long experience in the department and in particular my service as the
10 principal associate deputy attorney general, the Miami office reputationally was a very aggressive
11 office. And, in fact, particularly during the period of time that I was working on the Enron
12 investigation, Main Justice was very frequently recruiting people from Miami to come up to Main
13 Justice because it was viewed as, like, you know, the hard charging office.

14 And I understood that they had investigated the case, you know, for a lengthy period of time
15 with all of the tools available to prosecutors, you know, search warrants, I didn't know whether they
16 used wire taps or whatever. But, you know, that -- and the result of that investigation, the outcome
17 of that investigation was a decision not to prosecute Epstein and to, you know, require him to enter
18 into a nonprosecution agreement.

19 And then he told me, which I, you know, knew through factual sources -- I mean, through the
20 record in the matter, that he had received an 18-month sentence. He received 12 months on one
21 count, 6 months on another count. He had served 13 months of that sentence, and most of that 13
22 months, it had actually been served on work release. So what he told me about the case was
23 consistent with the outcome.

24 And then in addition -- I should say this. What he told me about his conduct in the case, and
25 the key issue in my mind being, did this guy intentionally target minors for, you know, for commercial

1 sex or was he more -- was he like a customer or a "John" and this is a prostitution case where some
2 of the individuals were underage but that he didn't know that? Okay?

3 And, importantly, he provided me with this letter that was a lengthy -- a lengthy submission
4 by an attorney named Stephanie Thacker, who I knew to be a sitting -- at the time I read the letter, I
5 knew to be a sitting Federal Court of Appeals judge. And the importance to me about the letter,
6 which I read at the time, was that it wasn't just that it was an advocacy piece that a defense lawyer
7 submitted, but it was written to the Deputy Attorney General's office and it was a analysis and a --
8 about the evidence that had been uncovered in the case.

9 And she stated unequivocally that there was not evidence that Epstein had targeted minors
10 for sex. And she wouldn't -- you have to remember that, you know, I was the Principal Associate
11 Deputy Attorney General, and so those kinds of letters came to me when I sat in that seat, those
12 types of letters. Obviously not this letter. I wasn't there then. But the last thing a lawyer would do is
13 go to the Justice Department and say "the evidence shows this" to the people who know what the
14 evidence actually is, because if you did that and you were misstating the evidence, you would have
15 zero credibility.

16 So that letter was -- really formed the basis of my understanding of what his prior conduct in
17 Florida was, and that letter was consistent with what he told me and corroborated what he told me.

18 Q Were you shocked at all that Mr. Epstein was granted pretty compassionate work
19 release?

20 A I didn't know anything about the circumstances of that. You know, I didn't -- I certainly
21 -- "compassionate release" in law enforcement circles has a particular -- it has a very specific
22 meaning, and it typically has to do with poor health or something like that. I didn't understand it to
23 be anything along those lines. I believed that the State -- you know, ultimately, this was a State
24 resolution that the Federal Government, you know -- the Federal Government had made a decision
25 not to prosecute him, but it was a State resolution. And the inference that I drew as a former Federal

1 prosecutor is that they reached the conclusion that he wasn't, you know, some kind of threat to the
2 community.

3 And, again, that was also something that was consistent with someone who the evidence
4 showed didn't intentionally target minors for sex. So it was just another factor, if you will, that,
5 again, drawing on my experience, suggested to me that this case was a case in which he was a -- you
6 know, he was a customer of -- a prostitution customer.

7 Q Thank you.

8 Mr. Emmer. We've had another member join. Can he please announce himself for the
9 record?

10 Mr. Menefee. Yeah. Congressman Christian Menefee, Texas 18.

11 Mr. Grant. Thank you, sir.

12 BY MR. GRANT:

13 Q Switching gears a little bit -- we're coming towards the end of our first hour here -- have
14 you ever met Ghislaine Maxwell?

15 A Yes.

16 Q And when did you first meet Ms. Maxwell?

17 A I've only met her once. The context of meeting her was that she was involved in civil
18 litigation, and her lawyer -- there was either -- the litigation was in New York, and her lawyer -- there
19 was some type of proceeding in the case. And as is very common in practice, her lawyer asked
20 whether she could -- they could use a conference room as a professional courtesy at my law firm
21 because her lawyer didn't have an office in New York. And so when they came to use the conference
22 room, I went by to say hello as a professional courtesy.

23 Q Did Mr. Epstein inform you that she would have a lawyer reaching out to you?

24 A No. No. The lawyer had asked, again, if -- her lawyer had asked whether she could use
25 a conference room at my law firm as a professional courtesy and, of course, I said yes.

1 Q And roughly when was this?

2 A Gosh, I don't remember. I don't remember what year that was.

3 Q Were you aware of Ms. Maxwell's relationship with Mr. Epstein at this time?

4 A I knew that he knew her, and I knew that she had been the subject of public allegations
5 at the time. But I didn't know anything about, you know, what his relationship was with her.

6 Q Did Mr. Epstein discuss those public allegations of Ms. Maxwell with you?

7 A About Ms. Maxwell or about -- there were -- yes, insofar as they were part of a set of
8 allegations that were made by a woman who said she had been victimized by Epstein and many
9 others. So they were all related to allegations put forth by, you know, one victim, and the allegations
10 were extensive.

11 Q And did Mr. Epstein discuss those allegations with you?

12 A Yes.

13 Q And --

14 A He did to the extent that there were media inquiries around -- arising from those
15 allegations. So it was in the context of media inquiries that he, you know, he talked to me about it or
16 asked my point of view about it.

17 Q And did he explain any of the details or facts to you or try to make a case to you of why
18 they were or were not true?

19 A He just told me that they weren't true. There wasn't quite -- you know, just quite
20 unequivocally.

21 Q And then other than this one time Ms. Maxwell used the office at your law firm, did you
22 have any other interactions with Ms. Maxwell?

23 A No.

24 Q Any other communications?

25 A No.

1 Q Meetings?

2 A No.

3 Q Were you aware that Mr. Epstein regularly entertained young women at his residences?

4 A Entertained? No.

5 Q When around Mr. Epstein, how did Mr. Epstein act towards the young women or girls
6 that were around him?

7 A I never saw any girls. I never saw any girls around him at all, if you -- by that you mean
8 anyone under the age of 18.

9 Q Any young women at all? Twenties? Low thirties?

10 A Well, I wouldn't refer to women in their twenties as girls, so I'm just trying to be precise
11 as to language. I never saw anybody under the age of 18 in Mr. Epstein's presence, with the
12 exception of a meeting where I was attending with my client and my client's -- one of my client's
13 daughters.

14 Q Did Mr. Epstein ever discuss his relationships with young women in your presence?

15 A He did not discuss his relationships with women. I knew he -- he had a girlfriend that I
16 met on one or two occasions when I went to his townhouse for meetings. And his girlfriend was the
17 same girlfriend for the entire period of time I knew him, and she was -- I didn't ask how old she was,
18 but to my eye, she looked 30.

19 Q And who was that girlfriend?

20 A Her first name is Karyna. I can't remember her last name.

21 Q Did you ever witness Mr. Epstein engage in any sexual contact?

22 A Absolutely not.

23 Q Did you ever witness Mr. Epstein have sexual contact of any kind with any young woman
24 or girl?

25 A No.

1 Q Did you ever witness Mr. Epstein sexually abuse or assault young women or girls?

2 A No.

3 Q Did Mr. Epstein ever discuss sexual acts of any kind with you?

4 A No.

5 Mr. Fishman. Except for what she's already described.

6 Ms. Ruemmler. Except for the historical conduct --

7 Mr. Grant. Understood.

8 Ms. Ruemmler. -- that led to his guilty plea in Florida.

9 Mr. Grant. Understood.

10 BY MR. GRANT:

11 Q Did you ever witness Mr. Epstein receive a massage from a young woman or girl?

12 A No.

13 Q Did you ever witness Mr. Epstein pay women for massages?

14 A No.

15 Q Did you ever witness Mr. Epstein giving cash to young women or girls?

16 A No.

17 Q Did you ever hear about Mr. Epstein receiving massages?

18 A No, other than what we previously talked about, the conduct arising to his -- that gave
19 rise to his guilty plea.

20 Q Did Mr. Epstein ever discuss getting massages?

21 A No, other than, again, what he told me about the conduct that caused him -- that forced
22 him to plead guilty in 2008.

23 Q Did you ever receive any massage from any young woman or girl brought to you by or
24 introduced to you by Mr. Epstein?

25 A Absolutely not.

1 Q Have you ever been contacted by any law enforcement agency concerning Jeffrey
2 Epstein or Ghislaine Maxwell?

3 A No.

4 Q Have you ever been interviewed by any law enforcement agency concerning Jeffrey
5 Epstein or Ghislaine Maxwell?

6 A No.

7 Q Have you ever provided any information to any law enforcement agency concerning
8 Jeffrey Epstein or Ghislaine Maxwell?

9 A No.

10 Q Did Jeffrey Epstein ever inform or represent to you that he was working with any
11 intelligence service of any nation, including the United States?

12 A No.

13 Q Did Ghislaine Maxwell ever inform or represent to you that she was working with any
14 intelligence service of any nation, including the United States?

15 A No.

16 Q During your relationship with Jeffrey Epstein or Ghislaine Maxwell, did you ever suspect
17 either of them being affiliated with any intelligence agency?

18 A I had no relationship with Ghislaine Maxwell. The answer to both of them is no.

19 Q And at any time, have you had an affiliation with any intelligence agency?

20 A Well, by affiliation, I was a White House counsel and a senior Justice Department
21 official. In that capacity, I dealt with the DNI, the CIA, the NSA --

22 Q But you did not formally work --

23 A -- DOD.

24 Q You did not formally work --

25 A Senate Intelligence Committee, House Intelligence Committee.

1 Q You did not formally work for any of those agencies?

2 A I did not, no.

3 Mr. Grant. And we've had another Member of Congress join us. Could she please introduce
4 herself for the record?

5 Ms. Ansari. Yassamin Ansari, Arizona's Third District.

6 Mr. Grant. Thank you.

7 And that will conclude our first hour.

8 [Recess.]

9 Mr. [REDACTED]. Let's go back on the record.

10 Ms. Crockett. And for purposes of the record, Representative Jasmine Crockett, Texas 30, is
11 present.

12 Mr. [REDACTED]. Mr. Lynch, could you please introduce yourself for the record?

13 Mr. Lynch. Sure. Congressman Steve Lynch, Eighth Congressional District of Massachusetts.

14 Mr. [REDACTED]. I just have one note before we begin. To the extent that any of our questions
15 or your answers contain the names of survivors or their identifying information, we would ask that
16 the majority redact that information prior to releasing the transcript publicly. And with that, let's get
17 started.

18 EXAMINATION

19 BY MR. [REDACTED]:

20 Q So, Ms. Ruemmler, in the majority's first hour, you talked a bit about attending
21 Mr. Epstein's 2019 arraignment --

22 A Yes.

23 Q -- and hearing the charges --

24 A Yes.

25 Q -- and learning about those charges in the indictment. Do you remember what those

1 charges were?

2 A I do. In general, it was conspiracy to engage in sex trafficking. I believe it was two
3 counts. One was a conspiracy count, and the second one was, you know, what we would call a
4 substantive count of sex trafficking. And in particular, the indictment alleged that Epstein had
5 enticed and recruited minors, minor girls, for sex in exchange for cash.

6 Q Do you recall what he used to entice or recruit those minors?

7 A Well, not specifically. I don't remember that the indictment was specific in that regard.
8 You know, typically, for a Federal indictment, there would need to be some instrumentality of
9 interstate commerce so, you know, a phone call, you know, an email or something like that. So that
10 certainly would have been present, you know, in some respect.

11 Q And at the arraignment you were at, the government told the court that Mr. Epstein's
12 victims were, quote, initially recruited to provide massages to the defendant which would be
13 performed nude or partially nude, would become increasingly sexual in nature, and would typically
14 include one or more sex acts. That sound familiar?

15 A That is consistent with my understanding of what the charges were, yes. If I don't
16 remember those specific words, yes.

17 [Ruemmler Minority Exhibit A
18 was marked for identification.]

19 BY MR. [REDACTED]:

20 Q I will now introduce minority exhibit A, which is a February 2016 email between you and
21 Mr. Epstein.

22 A Yes.

23 Q Mr. Epstein asked you, quote, "we all set for a day of joy?"

24 A Yes.

25 Q Can you read for the record what you responded to Mr. Epstein?

1 A Yes. I said, "Best massage ever but not your kind of massage."

2 Q And he replied, "Shame."

3 A Yes.

4 Q By February 2016, were you aware that Mr. Epstein had used massage appointments to
5 entrap the girls and women he victimized?

6 A What I understood -- you know, as I stated this morning, I certainly knew that he had
7 pled guilty to two prostitution-related offenses and that those -- that those involved -- that conduct
8 involved sexualized massages.

9 What I understood about the nature and scope of that conduct was that the vast majority of
10 the women who had engaged in this activity with Mr. Epstein were over the age of 18, that some
11 small number had turned out to be under the age of 18 but he had believed them to be over the age
12 of 18. So --

13 Q Let's pause for a second.

14 A Sure.

15 Mr. Lynch. I'm sorry. I just want to understand, are we going to see the exhibits?

16 Ms. Crockett. I was just going to ask, do you mind speaking up just a little bit?

17 Ms. Ruemmler. Oh, sure.

18 Ms. Crockett. You kind of faded off towards the end of your last statement.

19 Ms. Ruemmler. Okay. No problem. Absolutely.

20 Mr. [REDACTED]. We'll go back on the record.

21 Ms. Ruemmler. Okay. So as I was saying, I was certainly aware that he had pled guilty to
22 prostitution-related offenses that involved sexualized massages. I knew that -- he was open to me --
23 with me about it, or so I believed, about the nature of his conduct, as I discussed at some length this
24 morning.

25 So what I was making here was an offhanded joke that, certainly sitting here in 2026, is in

1 extraordinarily poor taste, but it was a joke about his prior criminal history.

2 BY MR. [REDACTED]:

3 Q So when you wrote "Best massage ever, but not your kind of massage," you were
4 referring to how he used massage to entice his victims?

5 A No, that's not what I'm saying at all. Again, as we discussed at length this morning, I
6 understood that the conduct that Mr. Epstein had engaged in, as stated by Ms. Thacker in the letter
7 to the deputy attorney general, was that Mr. Epstein was in essence a customer or a "John." Okay?

8 Taking a step back for a second, I had been a prosecutor in the D.C U.S. Attorney's Office, and
9 as a young, you know, prosecutor in that office --

10 Q Before we take a step back, let's take a step forward.

11 A Okay.

12 Q What kind of massage were you referring to?

13 A For me?

14 Q When you wrote "Best massage ever, but not your kind of massage" to Jeffrey Epstein,
15 what was his kind of massage?

16 A Let me explain the context of this email.

17 Epstein had, I believe as a holiday Christmas gift, had given me a half day spa day at The
18 Peninsula Hotel. Okay? And that's what he's referring -- when he's saying, "we all set for a day of
19 joy?", he's saying are you going to have a nice day at the Peninsula spa, where I was able to, you
20 know, to pick -- again, it was a gift -- I was able to pick whatever I wanted to do at the Peninsula spa,
21 which is a lovely place in New York, if you haven't --

22 Q That's right. Your emails -- the emails between Mr. Epstein and his assistant, Lesley
23 Groff, they call it Kathy Ruemmler's pampered weekend. And then Ms. Groff and you email, and you
24 told Ms. Groff, quote, "Jeffrey's so thoughtful as always." So yes.

25 A Okay. So yes. And so he then asks me, basically, you know, are you all set to go have a,

1 you know, nice day at the spa, essentially.

2 Q "A day of joy."

3 A A day -- and so then after I go to the spa -- so it's the following day. I had gone on a
4 Saturday. I believe I went on a Saturday morning. And so I wrote back and said, you know, "Best
5 massage ever," meaning I had a very nice massage at the spa. And I said "but not your kind of a
6 massage." Yes. That was a joke to him about the fact that he had engaged in the crime of
7 prostitution where the act, again, as I understood it, was that he had paid women to give him
8 sexualized massages.

9 Now, what I wanted to say, taking a step back -- so, again, as I stated, I wish I had never met
10 Jeffrey Epstein. I wish I never dealt with the guy. It was a mistake to deal with him. I wish I --
11 certainly wish I'd never emailed with him. And sitting here, you know, 10 years later, in light of
12 everything we know now, this is a joke where I'm -- I am using humor to basically, again, sort of call
13 him out on the fact that he had this conviction. And it's in poor taste.

14 But when I was a -- when I was a prosecutor and I was doing prostitution cases, at this -- in
15 the period of time -- so this -- when I was doing prostitution cases, it would have been, you know,
16 2001, 2002. In the District of Columbia, the crime of prostitution is the agreement between an
17 individual who is seeking sex and someone who was willing to provide sex for money. The crime is
18 the agreement. Okay?

19 And we were instructed -- it was, you know, the policy of the office at the time that because
20 the crime was the agreement, that both the "John" -- and I'm using the law enforcement terms -- the
21 "John" and the prostitute were both prosecuted. They were both prosecuted equally.

22 Q Can a minor be a prostitute?

23 A Absolutely not.

24 Q You told Jeffrey Epstein that --

25 A Absolutely not.

1 Q -- at least on one occasion. Is that right?

2 A Under the law, a minor -- under State law, a minor cannot consent to prostitution. Yes.
3 I agree with you entirely.

4 Q You mentioned this letter from a lawyer, Thacker, that you refer to a lot.

5 A Yes.

6 Q We will talk about that later. But that letter references massage, I don't know, 18 times.
7 It recounts allegation after allegation of how Mr. Epstein used massage to entice victims.

8 A Yes.

9 Q So that's more than just Jeffrey Epstein paying for sex one time in 2007, right?

10 A Oh, I have never suggested that I believed he had paid for sex for one time.

11 Q So then were you -- so what were you referring to? Were you referring to the full range
12 of his alleged conduct that you were aware of?

13 A This was an offhand remark -- I certainly wasn't referring to the full range of his conduct,
14 you know, in a one-sentence, offhand joke that, as I've said to you sitting here today, was in very
15 poor taste.

16 Q Did you think one of the issues here -- he bought you this massage. This was not the
17 first or last massage that he had bought you, nor was it the only time you discussed massages with
18 him. So given what you knew then, why did you accept any massages from Jeffrey Epstein --

19 A Okay. Wait, wait, wait, wait, wait, wait, wait, wait.

20 Q -- and why were you joking about what he did with them?

21 A He gave me as a gift, okay, so -- he gave me as a gift a half day at the spa at The
22 Peninsula Hotel in New York City. I think I also got a facial that day. I don't remember. But in any
23 event, when I go to the spa -- which I have gone to many, many, many times over the course of my
24 life, and I have gone to spa resorts. A lot of women go to spas. And in 99 percent of those cases, I've
25 paid for my own massage. As a gift, he gave me a half day at the Peninsula spa, and I got a massage.

1 That is what this is.

2 Q You knew he was a registered sex offender at that time, right?

3 A Yes.

4 Q So why were you accepting gifts of massages from a registered sex offender whose
5 offenses including getting massages?

6 A I can't even follow the logic of your question.

7 Mr. [REDACTED]. What part don't you understand?

8 Ms. Ruemmler. I don't understand -- I don't understand the question.

9 Mr. [REDACTED]. Do you want to repeat the question?

10 Mr. [REDACTED]. Let me ask it differently.

11 BY MR. [REDACTED]:

12 Q Did you ever think of his underage victims at any point and think, "Hey, I'm not going to
13 accept a massage from Jeffrey Epstein," or "I'm not going to joke about Jeffrey Epstein's history of
14 massage," or "I'm not even going to talk about massages with Jeffrey Epstein"?

15 A As I said, I didn't accept a massage from Jeffrey Epstein. He bought me, as a gift, a day
16 at a very well-established hotel spa in New York City. And I accepted it because, as I stated, he was
17 the primary advisor to a client of mine. There was no reason not to accept it. It was a nice gesture,
18 and I accepted it.

19 Q Let's move on.

20 A It's not more complicated than that.

21 Q So the 2019 indictment, at the arraignment the government said that Mr. Epstein
22 engaged in a years-long scheme to sexually abuse underage girls, paying minor girls to themselves be
23 abused, and also paying certain victims to recruit other girls to be subject to the defendant's sexual
24 abuse.

25 [Ruemmler Minority Exhibit B]

was marked for identification.]

BY MR. [REDACTED] :

Q Let's introduce as minority exhibit B an email exchange between you and Mr. Epstein from September 19th, 2014. In it, Mr. Epstein wrote, quote, "girls?, careful, I will renew an old habit." Page 4.

A Yes. I see it.

Q We've already established that you were aware of the allegation against Mr. Epstein because you had read the Thacker letter at this point. Did you consider whether Mr. Epstein was referring to his past sex crimes involving young girls when he said, "girls?, careful, I will renew an old habit"?

A Okay. First of all, I don't know whether I had read the Thacker letter in September of 2014. I had, you know -- I'd only met with Mr. Epstein, I think, twice at that point. So just to put that in characterization -- in the proper context.

But I remember this email very -- notwithstanding it was 12 years ago, I remember this email very specifically. And during either the first or the second meeting that I had with Epstein, in the course of the conversation, and it may have actually been in reference to -- reference to me, he referred to women as girls. Okay? And I said to him, Don't refer to women as girls. Unfortunately, I'm now 55 years old, and I've been, you know, a practicing lawyer for a long time, and I have been referred to as a girl by many men in many contexts. And I said, Don't do that.

And so I write "Most girls do not have to worry about that crap." I'm basically, in my email, referring back to that conversation. Okay? Like, "Hey, knucklehead." I'm referring to myself here. "Most girls don't have to worry about this crap." Then he responds, "girls, question mark, careful, I will renew an old habit."

Q So it was something of an inside joke between the two of you?

A About language.

1 Q Got it.

2 [Ruemmler Minority Exhibit C
3 was marked for identification.]

4 BY MR. [REDACTED]:

5 Q All right. Let's move on to minority exhibit C. This is Bates number EFTA02510803. This
6 is a March 4th, 2015, email exchange. And the portion I'd like to talk about is on page 1.

7 Mr. Fishman. Can you give us a minute? Takes us a while to get it down the table.

8 Mr. [REDACTED]. Do you see where you wrote to him, "Darling, I am not one of your young
9 things"?

10 Ms. Ruemmler. Yes, I do.

11 Mr. [REDACTED]. What were you referring to?

12 Mr. Fishman. Do you mind if she looks at the whole document first?

13 Mr. [REDACTED]. Absolutely.

14 Ms. Ruemmler. So the context here is that I was doing a lot of international travel in the
15 course of my law practice. And I can tell that -- I can tell from the context here that I had just -- I had
16 just landed in China, because I had -- I say I had a loaner BlackBerry that makes outgoing calls. So as
17 any of the members in the room who have traveled to China know, that's typically the protocol that
18 you would use when traveling to China. And he, again in very typical fashion, in a -- I am complaining
19 about the fact that I'm tired from all of the travel. And he patronizingly tells me that I can figure out
20 a way to travel better.

21 BY MR. [REDACTED]:

22 Q And then you reply?

23 A And then I reply, again, in sort of a snarky way, you know, I'm not one of your young
24 things. Remember, he had a -- his girlfriend was probably 15 years younger than me and -- at that
25 time. And I said, I've been doing this for 20 years, and despite well-honed skills, it still sucks.

1 Q So there was his girlfriend, but you said "your young things." So --

2 A Well, he also had --

3 Q -- who are you referring to?

4 A He also had staff, you know, several women in their, you know, late 20s, early 30s, who
5 were on his staff who traveled with him. And so I'm basically saying, don't -- again, Don't mansplain
6 me. I'm cranky. Again, he's asking for something. He wants me to call him or something. And I've
7 just landed in China --

8 Q What do you remember --

9 A -- where I probably didn't want to be.

10 Q -- about those staff?

11 A Pardon?

12 Q The staff you just mentioned, what do you remember about them?

13 A I remember that he had quite a large staff, and he had, you know, women and men on
14 his staff. And he had some assistants, personal assistants.

15 Q Do you know if all the women on his staff were American? Were any of them foreign?

16 A Some of them were Russian and Eastern European, yes.

17 [Ruemmler Minority Exhibit D

18 was marked for identification.]

19 BY MR. [REDACTED]:

20 Q All right. Let's introduce minority exhibit D, Bates number EFTA02395303. This is a June
21 2016 email exchange --

22 A Yes.

23 Q -- between you and Mr. Epstein regarding a possible opportunity for you with a hedge
24 fund called Citadel. In this exchange, Mr. Epstein suggested that Citadel CEO Ken Griffin, quote,
25 "might just be interested in a woman." You responded, quote, "Oh, Jesus -- meaning you are going

1 to trade one of your Russians for my comp?", end quote.

2 What did you mean by, quote, "one of your Russians"?

3 A I think I'm looking at a different email exchange.

4 Ms. Cotton. Yeah. I think you skipped some lines or we have the wrong version.

5 Ms. Ruemmler. We have a different version of the email.

6 Mr. [REDACTED]. Let's go off the record for a second.

7 [Discussion off the record.]

8 Mr. [REDACTED]. Let's go back on the record.

9 What did you mean by, quote, "one of your Russians"?

10 Mr. Fishman. Again, do you mind if she reads the entire chain?

11 Mr. [REDACTED]. Absolutely.

12 Ms. Ruemmler. Okay. The context of this is that I had received outreach from the soon-to-be
13 retiring chief legal officer of Citadel about whether I would be willing to take a meeting about
14 potentially accepting that job. I didn't know anything about Citadel, frankly. You know, I'd spent the
15 vast majority of my career in public service at this point, and I certainly wasn't -- at this point in time,
16 I certainly wasn't, like, a Wall Street person.

17 And so Epstein was the finance guy. He was like the Wall Street guy. So I asked him, you
18 know, what do you -- I asked him, I infer from this email over the phone, what do you know about
19 Citadel? And, again, in typical Epstein fashion, he immediately jumps in to, I can negotiate your
20 compensation. So I didn't ask him -- I didn't have an offer from Citadel, and he's already talking
21 about how he's going to negotiate my compensation.

22 BY MR. [REDACTED]:

23 Q That's clear he is jumping in to talk about helping you, hypothetically, get this job at
24 Citadel and negotiating your compensation.

25 A No, no, no. He's not --

1 Q But why did you say --

2 A No. No, no, no, no, no.

3 Q Why did you say "one of your Russians"?

4 Mr. Fishman. I'm sorry, Mr. --

5 Mr. [REDACTED]. What do you mean by "one of your Russians"?

6 Mr. Fishman. She was giving an answer --

7 Mr. [REDACTED]. I know.

8 Mr. Fishman. -- and you then made a statement about what was in the emails. She's entitled
9 to answer, to respond --

10 Mr. [REDACTED]. Well, let's just ask the question.

11 BY MR. [REDACTED]:

12 Q What did you mean when you wrote "one of your Russians"?

13 A Again, he wasn't -- I wasn't asking him to help me get a job, okay? I was asking him
14 what he knew about the firm. He then immediately jumps in to what -- that he can negotiate a
15 compensation package, which I haven't even been offered. And so I then deflect and say, "Trust me,
16 this is way below his and your pay grade to be negotiating."

17 And so then he says, "there is the off chance that Griffin might just be interested in a
18 woman." I understood him to be referring that he was interested in a woman for the position of the
19 chief legal officer. I found that offensive. So I make, again, a casual, somewhat irreverent remark by
20 saying, "I ain't no affirmative action." So I found it, frankly, insulting that someone would suggest
21 that I was being offered a job purely because I was a woman.

22 So then he writes back and says, "I meant romantically." So I think -- I think that he's
23 suggesting somehow that this person wants to date me. And so again, I -- which is also offensive, by
24 the way. So again I deflect and I say -- I say, So you're going to trade one of your Russians, meaning
25 one of your adult Russian assistants, who you're going to set up on a date. This has nothing to do

1 with sex. This has -- this is a confused back-and-forth where, again, he was insinuating himself into a
2 way that he was going to make himself relevant about negotiating compensation for a job offer that I
3 didn't have and I wasn't going to take.

4 Q So you were just saying that you were making a joke, an offhand joke, about Mr. Epstein
5 trading one of his Russian assistants to Ken Griffin in exchange for your compensation?

6 A Yes.

7 Q Okay.

8 A And as I said, I regret emailing him. And this is a -- this is a joke that certainly doesn't
9 land very well today.

10 Q All right. We're going to cover some ground that the majority covered. The way these
11 formats go, sometimes our questions overlap. We will be conscious of that.

12 A Okay.

13 Q Let's go back to that arrest and the phone call.

14 A Okay. Okay.

15 Q Jeffrey Epstein called three people.

16 A Yes.

17 Q Two of his lawyers --

18 A Yes.

19 Q -- and you.

20 A Yes.

21 Q Why do you think he called you?

22 A I think he called me because, not to be immodest, but I was the chairperson of the
23 defense and investigations practice at one of the largest, most profitable law firms in the world. I
24 was well-regarded as a defense attorney, and I think that's why he called me. And obviously I knew
25 him.

1 Q Earlier that year, he had written to you, quote, "I only trust you." Later than that, he
2 said, quote, "I only trust your advice."

3 Mr. Fishman. I'm sorry. Are you reading from documents?

4 Mr. [REDACTED]. We will introduce those documents right now as exhibit E. Those documents
5 are Bates number EFTA02634222 and EFTA02634758.

6 [Ruemmler Minority Exhibit E
7 was marked for identification.]

8 Mr. Fishman. We just have one of them so far.

9 Mr. [REDACTED]. Front and back.

10 Ms. Ruemmler. Oh, I see.

11 Mr. Fishman. Oh, okay.

12 Mr. [REDACTED]. They are two different documents as one exhibit.

13 Mr. Fishman. Oh. Okay. So they're not connected to each other in that way.

14 Mr. [REDACTED]. No.

15 Mr. Fishman. Okay.

16 BY MR. [REDACTED]:

17 Q So Jeffrey Epstein called you because he trusted you? Is that what you're saying?

18 A I don't know whether he trusted me or not, but I can say -- I can tell you that -- I think
19 I'm a good lawyer who gives pretty straightforward advice.

20 Q Just so I'm clear, did you give him any advice on that call after he was arrested?

21 A No.

22 Q Did he ask for your help?

23 A Again, I don't remember much about that call other than it was extremely short. He
24 told me that he had been arrested. And I said either, You have to call your lawyer, or, I assume
25 you've called your lawyer, something -- I don't recall whether, you know, he said that he already had

1 or he hadn't or, you know, this or that.

2 Q Before Mr. Epstein was arrested, had he communicated to you about being concerned
3 about new criminal charges being brought against him?

4 A No.

5 Q Not at all?

6 A He had not.

7 Q Mr. Epstein was arrested at the Teterboro Airport. He'd flown back from Paris on a
8 private jet. Had you known he was abroad?

9 A I don't remember whether I knew he was -- I do remember that he -- I do remember
10 knowing that his arrest happened at Teterboro Airport. I don't know whether he told me that or
11 whether I came to learn that later.

12 Q And before he returned from Paris, did he ask you your advice about whether it was
13 safe to come back to the United States?

14 A No.

15 Q In 2019, did he ever ask your advice about whether it was safe to travel to any foreign
16 country?

17 A No, he didn't ask my advice on those things.

18 Q He never asked about your advice on whether it was safe to return to the United States
19 at any point in 2019?

20 A No, not that I remember.

21 [Ruemmler Minority Exhibit F
22 was marked for identification.]

23 BY MR. [REDACTED]:

24 Q Let's do exhibit F. This is a February 23rd, 2019, email between you and Mr. Epstein.
25 Mr. Epstein writes you, "Like preparing for a hurricane, I'm focused on how to protect myself.

1 Hunkered down but vigilant, well prepared, et cetera. I very much appreciate our friendship."

2 In response, you wrote, quote, "Me too. We will get you through this storm."

3 A Yes.

4 Q What was the, quote, "storm" you told him you were going to get him through?

5 A That was a reference to the media storm.

6 Q The media. Two days before that, a court ruling had put his 2007 nonprosecution
7 agreement in jeopardy in a case brought by a number of his victims asserting their rights under the
8 Crime Victims' -- the CVRA, the Crime Victims' Act.

9 You don't think this email had any reference to that?

10 A I don't remember whether -- I was certainly -- I was certainly aware of that litigation in
11 Florida, and I was aware of the legal issues that were presented to the court in that case, yes. I don't
12 know -- but this -- my best recollection is that this related to a media storm.

13 Q And who did you mean when you wrote "we," when you wrote "We will get you
14 through this storm"?

15 A I tend to use the term "we" in all sorts of different contexts. So I think that was my
16 effort to express, you know, some empathy and support to him at the time.

17 As I stated earlier, what I -- what I understood all through the period of time when I was
18 interacting with him up until the time that the indictment was returned in July of 2019, I understood
19 that his conduct that predated my knowing him by at least a decade had been extensively
20 investigated by State and Federal prosecutors and had been finally resolved. And so in our system of
21 justice, typically, when someone resolves a criminal case through a guilty plea and -- and/or in this
22 case a separate agreement with the Federal Government and they comply with it, and they
23 otherwise fulfill all of their obligations, they accept responsibility, that they are entitled to reenter
24 society. That's the way it works.

25 And so that's what I believed the situation was with Mr. Epstein for the entirety of the time

1 that I was dealing with him, again, up until he was indicted in July of 2019. And then the conduct
2 described in that indictment, even though it predated me knowing him by 10 years, described
3 conduct that was very different than I had understood him to have been involved in.

4 Q So back to that email, you said you understood the storm to be referring to negative
5 media.

6 A That's right.

7 Q Had you been working with anyone else to help Mr. Epstein deal with that negative
8 media?

9 A Mr. Epstein's MO was to ask a lot of different people their opinions on things.

10 Q That is very evident from the emails, but what about, were you working with anyone to
11 help Mr. Epstein deal with the negative media?

12 A Do you mean like a communications specialist or someone like that? I'm not sure what
13 you mean.

14 Q You knew Mr. Epstein much better than the rest of us. You knew what you were doing
15 and who you were talking with much better than the rest of us. So were you working with anyone to
16 help Mr. Epstein with his negative media?

17 A He asked my opinion about media -- about, you know, media inquiries, media issues
18 from time to time, and he was represented by counsel and that counsel was his legal advisor.
19 Ultimately, any decisions that were made about responses to media inquiries, et cetera, were going
20 to be decided by his lawyer, not by me. But as he did with lots of other people, he asked my point of
21 view and my opinion on stuff all the time, including relating to his media issues.

22 Mr. [REDACTED]. And with that, we will pause.

23 Mr. [REDACTED]. And I believe some of our members have questions.

24 Ms. Ansari.

25 Ms. Ansari. Sure. Thank you so much for being here today.

1 As has been discussed through both hours so far, you maintained a friendship with Jeffrey
2 Epstein for years. What do you think was your biggest mistake in maintaining that relationship and
3 staying so close to a known predator, and why did you not cut ties with him sooner?

4 Ms. Ruemmler. I knew him professionally, and I was friendly with him in that context. We
5 were not -- we were not social friends. I didn't socialize with him. I didn't travel with him. I didn't go
6 on vacation with him. I didn't go to concerts with him. I didn't go out to dinner with him. So when
7 you say I had a longstanding friendship, I would characterize it a bit differently. Those are the types
8 of things that I do with my friends.

9 Mr. Epstein and I had a shared client, and so I had a lot of interaction with him relating to
10 that. And, of course, the interaction and just the natural, you know, course of life went into other
11 topics, including topics relating to his historical conviction and media attention arising from that
12 historical conviction.

13 At the time when I was interacting with him, he had a broad set of relationships with many
14 prominent people in the business community, in academia, in, you know, the arts and entertainment
15 and politics. And it was very natural for me to maintain good interaction with him given what I was
16 doing professionally at the time.

17 And again, importantly, as he was, you know, a primary advisor to a client that he had
18 referred to me in the very, you know, just few weeks after I had, you know, gone back into private
19 practice, to restart my private practice, and so he, of course, was someone who I wanted to maintain
20 a good relationship with.

21 Ms. Ansari. Okay. But even at the time, he was a known predator; you knew that. You knew
22 of his record. Obviously, ultimately, we know that Epstein and Maxwell, who I heard you say you
23 didn't know personally --

24 Ms. Ruemmler. Right.

25 Ms. Ansari. -- committed systemic abuse against more than 1,000 young girls, as well as boys

1 and men. I guess, how do you begin to express remorse for cultivating those ties even if they were
2 strictly professional and not a personal relationship as you just laid out?

3 Ms. Ruemmler. Well, I certainly didn't, again, know what we now know about the nature and
4 scope of his conduct. That's the first and foremost. But it is very important to understand that, you
5 know, I was a lawyer in private practice, and my area of expertise -- my primary area of expertise was
6 representing people who were either accused of crimes or accused of other wrongdoing. So that was
7 -- that was very much a part of sort of, you know, my daily existence, if you will.

8 I certainly -- I feel terrible for anybody who this man victimized.

9 Ms. Ansari. Have you ever met with any of the victims or survivors?

10 Ms. Ruemmler. I have not.

11 Ms. Ansari. Is there a reason you have not?

12 Ms. Ruemmler. I've never been asked to.

13 Ms. Ansari. Okay.

14 Ms. Ruemmler. And as I said before, he lied to me. And he lied to me about his conduct. He
15 led me to believe -- and again, it wasn't just that I believed him, what he said, you know, on its face,
16 but what he said, again, was all very consistent with the way that investigation in Florida by both
17 State and Federal authorities had been resolved.

18 Ms. Ansari. Thank you.

19 Mr. Subramanyam. I may have missed this, but were you ever -- Jeffrey Epstein was never a
20 legal client of yours in any way?

21 Ms. Ruemmler. He was not.

22 Mr. Subramanyam. So you never had any sort of agreement with him or any sort of
23 engagement --

24 Ms. Ruemmler. I did not.

25 Mr. Subramanyam. Did you ever receive any compensation from him?

1 Ms. Ruemmler. No.

2 Mr. Subramanyam. Did you ever receive any cash from him or any --

3 Ms. Ruemmler. No.

4 Mr. Subramanyam. -- transfer -- money transfers from him? Just gifts?

5 Ms. Ruemmler. Yes, I did receive gifts from him, but I did not receive compensation.

6 Mr. Subramanyam. But not any money from him. And then did you ever -- you weren't
7 representing him, but did you ever attend any of his court proceedings?

8 Ms. Ruemmler. As we discussed, I was present, you know, as a member of the public at his
9 arraignment in July of 2019.

10 Mr. Subramanyam. Thank you. And apologies if this has already been asked, but the reason
11 for that was because of your friendship, or what was the reason for attending that?

12 Ms. Ruemmler. The reason was that this is someone who I had dealt with over, you know,
13 the prior period -- I mean, the prior, you know, 5-year period, and he was and -- he was and
14 remained at that time -- well, up until that time -- a primary advisor for an important client of mine.
15 And I wanted to understand exactly -- you know, I wanted to understand what was going on and
16 what he was charged with and what the conduct was. And I anticipated that my client would also
17 want to understand that.

18 Mr. Subramanyam. Do you believe he ever used the relationship you had with him -- you
19 know, it's not a friendship. I guess a business relationship, perhaps -- when reaching out to other
20 people? We have heard from other folks that he would often use a name -- name drop, essentially
21 [inaudible] do you feel that happened with you?

22 Ms. Ruemmler. I didn't know that at the time, but I now know because I've seen, you know,
23 references in documents that have been released where he name drops me. But I didn't know he
24 was doing that at the time.

1 [12:22 p.m.]

2 Mr. Subramanyam. And I apologize if this was already asked, but were you aware that you
3 were designated as an executor of his estate?

4 Ms. Ruemmler. I learned that later, that I was listed as a backup executor.

5 Mr. Subramanyam. Did you consent to this in any way?

6 Ms. Ruemmler. I didn't know about it.

7 Mr. Subramanyam. Okay. So there was never a conversation about this?

8 Ms. Ruemmler. With Epstein?

9 Mr. Subramanyam. Or anyone.

10 Ms. Ruemmler. I don't remember having any conversation with Epstein about it. I was
11 surprised when I saw the document when it was released last year.

12 Mr. Subramanyam. Have you done anything with his estate and --

13 Ms. Ruemmler. No.

14 [Crosstalk.]

15 Mr. Subramanyam. -- association --

16 Ms. Ruemmler. No.

17 Mr. Subramanyam. When was your name removed?

18 Ms. Ruemmler. I don't know exactly, but it -- that was in a draft. That was in, you know, a
19 draft document, and the final document does not -- I'm not identified.

20 Mr. Subramanyam. When did you learn about being named as an executor?

21 Ms. Ruemmler. Again, I believe the document was provided to this Committee and then
22 made public, I believe, in 2025.

23 Mr. Subramanyam. Do you have any sort of speculation as to why you were named as an
24 executor?

25 Ms. Ruemmler. My only speculation is that I'm a lawyer and, I think, someone who he

1 believed to be an honest person.

2 Mr. Subramanyam. Okay.

3 That's all I have.

4 Mr. [REDACTED]. Did you ask to be taken off the will?

5 Ms. Ruemmler. No.

6 Mr. Menefee. Good afternoon.

7 I was kind of struck by your statement here that you and Mr. Epstein only had a professional
8 relationship.

9 You know, since I've been sitting here, we've seen a number of emails -- in 2014, where he
10 says to you, "Girl, careful, I will review an old habit"; in 2015, where you say to him, "Darling, I am not
11 one of your things"; in 2016, where he says that Griffin may be interested in women and you say, "I
12 ain't no affirmative action," so it's -- that's an unprofessional way of having a conversation. He says,
13 "I meant romantically," and you reference Russians. And then it all culminates in 2019 when he says,
14 "I very much appreciate your friendship."

15 So your statement here today is that you all weren't friends?

16 Ms. Ruemmler. What -- no, I didn't say that. I said I knew him professionally and I was
17 friendly in that context. But the foundation of my dealings with him were -- was that I was a lawyer
18 in private practice. And that's why he dealt with me, and that's why I dealt with him. And, in that
19 context, I was friendly with him.

20 And I believe this effort or attempt to create a binary construct -- you're either friends or
21 you're professional -- it's just not real life. And there are, you know -- you probably -- you're working
22 with other Members as a professional relationship, but you're probably friendly with them too. And
23 that's the way that I was with him.

24 But, again, I didn't -- I have a number of personal friends who I spend time with on the
25 weekends, we go out to dinner, we go to concerts, we might go on vacation, we might go to a spa

1 together, and those are the people who I count as my personal friends.

2 So I've tried to be as precise and descriptive as I can about, really, the nature of my
3 interactions in dealing with him.

4 Mr. Menefee. So more of a hybrid situation. I practiced at a large law firm too; I never called
5 anybody "darling" in a communication.

6 So this would be more of a hybrid situation where -- maybe not completely professional,
7 maybe not completely personal?

8 Ms. Ruemmler. What I would say is, I was friendly -- you know, I knew him professionally; I
9 was friendly with him.

10 And, you know, with respect, you may not like the words I used, and, as I said before, I regret
11 it that I even knew this guy, much less was emailing with him, but I tend to be a pretty casual person.
12 I sometimes am a bit irreverent. I'm sometimes a bit sarcastic. And those references that you're
13 pointing to are examples of that.

14 [Ruemmler Minority Exhibit G

15 was marked for identification.]

16 Mr. Menefee. I'm introducing what is marked as minority exhibit G. It begins with Bates
17 number EFTA02610779. And we have copies being passed around now.

18 Bottom of page 1, going into page 2 -- and this is an email from you, dated December 16th,
19 2018. The subject line is, "My edited version."

20 Am I capturing that correctly?

21 Ms. Ruemmler. Yes.

22 Mr. Menefee. So it looks here that you edited a draft written article written by Mr. Epstein's
23 lawyer, Ken Starr. Is that what this is?

24 Ms. Ruemmler. I don't recall who drafted -- who drafted this originally, but I was asked to
25 look at it. And -- but, again, I believe this was something that was going to be provided in response

1 to media. It was a media response, and I was asked to look at it and to either provide my -- my
2 thoughts.

3 Mr. Menefee. So EFTA02610779 reflects a statement for Mr. Epstein's benefit that you
4 edited.

5 Ms. Ruemmler. It was a -- what I understood that was being contemplated here was that
6 there was -- I don't remember the specifics, but there were allegations in the media that Mr. Epstein
7 had received a so-called sweetheart deal in Florida arising, you know, from the Federal and State
8 prosecutions, and this was contemplated to be a media response that would be ultimately signed or
9 authored by his attorneys --

10 Mr. Menefee. So --

11 Ms. Ruemmler. -- of which -- who I was not one.

12 Mr. Menefee. -- can we look down to the bottom of page 2? The last full paragraph, so the
13 second-to-last paragraph on the page there, the second-to-last sentence starts with, "Jeffrey
14 accepted full responsibility for his conduct."

15 Do you see that?

16 Ms. Ruemmler. I do.

17 Mr. Menefee. Okay.

18 The last sentence on the page: "For over 10 years, he" -- that being Mr. Epstein -- "has lived a
19 good and law-abiding life."

20 Do you see that?

21 Ms. Ruemmler. I do.

22 Mr. Menefee. Turn the page. The final paragraph, we're looking at the third sentence. It
23 begins with, "But Jeffrey, an exemplary employer."

24 Do you see that?

25 Ms. Ruemmler. I do.

1 Mr. Menefee. So were you trying to change the public's perception of Mr. Epstein in this
2 document?

3 Ms. Ruemmler. No.

4 Again, what this was was something that had been drafted by one of Mr. Epstein's lawyers to
5 respond to suggestions in the media at that time that Mr. Epstein had received a so-called
6 sweetheart deal in Florida and that the reason -- what I recall during this time is that the media
7 implication -- or, actually, the media assertion was that that sweetheart deal was the result of
8 something of undue influence or some type of corruption. And this was intended to be a response
9 authored by his lawyers who were involved in that very resolution setting forth the facts as they
10 understood it.

11 And I was not involved in that investigation in any way, shape, or form. And I was asked just
12 to read it and give my thoughts for, sort of, tone and style.

13 Mr. Menefee. But, as you sent this back, did you believe at the time that Mr. Epstein had
14 accepted full responsibility for his conduct and that he had lived a good and law-abiding life in the
15 preceding 10 years?

16 Ms. Ruemmler. At the time, yes, that's what I understood.

17 Mr. Menefee. Do you believe that today?

18 Ms. Ruemmler. Today, we have a very different understanding. And, again, what I -- what I
19 know is that he was indicted in July of 2019 and that those prosecutors had presented evidence to a
20 grand jury. It wasn't -- the allegations were not proven, but they certainly presented evidence to a
21 grand jury, and a grand jury agreed that there was evidence that he had intentionally enticed and
22 recruited minors for commercial sex.

23 That is a very different -- that's a very different set of allegations than I understood he had --
24 that there was evidence of when he resolved his case in Florida.

25 Mr. Menefee. Okay.

1 Mr. Lynch. Let's pick up right there.

2 However, as you indicated earlier, you knew of Mr. Epstein's offenses. He was a registered
3 sex offender --

4 Ms. Ruemmler. Yes.

5 Mr. Lynch. -- from those previous offenses --

6 Ms. Ruemmler. That's right.

7 Mr. Lynch. -- which are very, very serious.

8 One of the other aspects of this, again, focusing on your relationship with Jeffrey Epstein:
9 During this investigation, we find people who were very, very, very close to Jeffrey Epstein -- friends
10 indeed, coworkers who worked several feet from him -- yet, when they come before this panel, they
11 didn't know him; he was a stranger.

12 And, you know, reading all these emails, as my colleagues have already identified, you know,
13 there are references to you calling him "darling," "Uncle Jeffrey," "sweetie," and then -- which would
14 -- which indicate a much closer relationship.

15 And, also, you may call it humor, but dismissing his offenses by saying -- referring to "Jeffrey's
16 type of massage," which refers back to his abuse of those younger women for which he was a
17 registered sex offender, there's a connection there, as well, when you sort of dismiss -- you dismiss
18 those offenses by joking about it, you know, joking about the Russians or "your young things" or
19 "victim's rights, my ass," sort of dismissing the attorneys and the legal team who were trying to
20 defend the accusers and the victims.

21 Is that a way that you -- that you gained his trust?

22 Ms. Ruemmler. I appreciate the question, and I understand why, you know, sitting here in
23 2026, the emails can come across as if there is a callousness to victims. That's not what I intended at
24 the time. It wasn't my state of mind at the time.

25 I feel terrible that he victimized women and girls, and, you know, if I could have done

1 anything, traveled back in time and stopped him from doing that, I would like to think I would've.

2 And, you know, he clearly lied to me. I think he lied to a lot of people. And, as I said, I regret,
3 you know, ever knowing him, much less, you know, emailing with him.

4 But I think one of the things that is important to -- or I would ask you to at least try to
5 understand from my perspective is that, you know, I had a very different understanding of the
6 conduct at the time when I was joking, or seemed to be joking, and I certainly never intended --

7 Mr. Lynch. You knew he was --

8 Ms. Ruemmler. -- to be insensitive.

9 Mr. Lynch. -- a sex offender, though, a registered --

10 Ms. Ruemmler. I did.

11 Mr. Lynch. -- sex offender.

12 Ms. Ruemmler. Yes, I did. I did.

13 Mr. Lynch. Yeah.

14 Ms. Ruemmler. And --

15 Mr. Lynch. Let me move on.

16 Ms. Ruemmler. -- I don't -- again, as I said, I regret dealing with him, much less emailing with
17 him.

18 Mr. Lynch. I understand.

19 So Leon Black is the former CEO of Apollo Global and a longtime friend of Mr. Epstein's.
20 During his transcribed interview before this Committee, he mentioned your name in a list of people
21 he claimed to have met through Mr. Epstein.

22 Do you believe that's accurate?

23 Ms. Ruemmler. That he met me through Mr. Epstein?

24 Mr. Lynch. That he met -- he said during his -- he mentioned your name in a list of people
25 that he claimed, Mr. Black claimed, to have met through Mr. Epstein.

1 Ms. Ruemmler. Yes. Mr. Epstein did introduce me to Mr. Black.

2 Mr. Lynch. Okay. When did you first meet Mr. Black?

3 Ms. Ruemmler. I don't recall what year it was.

4 Mr. Lynch. A range? Between?

5 Ms. Ruemmler. It probably was in the 2014-2015 timeframe.

6 Mr. Lynch. I see. What was the frequency of the interactions there between yourself and
7 Epstein and Mr. Black?

8 Ms. Ruemmler. I only recall meeting Mr. Black on two or three occasions.

9 And what Mr. Epstein would typically do, as I said, he would come into New York, where he
10 didn't -- he had a house, but that wasn't his residence -- he would come into New York, and he would
11 set up a bunch of meetings with people, which he would hold in his dining room at a table, believe it
12 or not, that's even bigger than this one.

13 And so, if I, for example, were coming to a meeting at 2 o'clock, that was my scheduled time
14 to meet with him, I would, you know, sit in the secretarial office space until such time as Mr. Epstein
15 was, you know, ready for the meeting with me. And he would, you know, typically have the person
16 who was coming into the meeting -- in this example, me -- at the same time that the person he was
17 meeting before was exiting.

18 And so it was in that context --

19 Mr. Lynch. I see.

20 Ms. Ruemmler. -- where I've met Mr. Black.

21 Mr. Lynch. Okay. Did Mr. Epstein ever talk to you about the nature of his dealings with
22 Mr. Black?

23 Ms. Ruemmler. I understood they had a business relationship, but I didn't know any more
24 details than that.

25 Mr. Lynch. Yeah. What -- in any particular business?

1 Ms. Ruemmler. No, I didn't understand the details of the business relationship.

2 Mr. Lynch. Were you ever aware of any abuse allegations against Mr. Black?

3 Ms. Ruemmler. No, not that I can -- I know that there has been some litigation subsequently,
4 meaning, you know, after Epstein, you know, died. In the more recent years, there has been -- Mr.
5 Black has been involved in some civil litigation. I'm aware of that.

6 Mr. Lynch. What about affairs? Were you ever aware of Mr. Black being involved in any
7 affairs?

8 Ms. Ruemmler. I don't remember at that time. I know that there have been allegations,
9 again, in the media covering civil lawsuits -- or a civil lawsuit that alleges an affair.

10 Mr. Lynch. I see. And were you ever aware of Mr. Black requiring women to sign
11 nondisclosure agreements in connection with any of that litigation?

12 Ms. Ruemmler. I didn't have any knowledge of that.

13 Mr. Lynch. Okay.

14 That's all I have.

15 Mr. [REDACTED]. Were you ever aware that Brad Karp was working with Mr. Black on any of the
16 things Representative Lynch just described?

17 Ms. Ruemmler. No. I knew that Mr. -- I knew that Mr. Karp and Mr. Karp's law firm were the
18 primary law firm for Apollo, and, at the time, Mr. Black was the CEO and chairman of Apollo. And, in
19 fact, the Apollo referral that I referred to earlier, I recall, came because Paul Weiss had a conflict on
20 that particular -- on that particular matter, so there was an opportunity for another law firm to step
21 in, whereas typically Paul Weiss was handling most of Apollo's matters.

22 Mr. [REDACTED]. Thank you.

23 That concludes our hour, and we'll go off the record.

24 [Recess.]

25 Mr. Grant. We'll go back on the record. It is 12:55.

1 And I believe, Mr. Biggs, you have some questions.

2 Mr. Biggs. I do. Thank you so much.

3 Thank you.

4 And so I just want to clarify some things to make sure I understood them.

5 Ms. Ruemmler. Sure.

6 Mr. Biggs. You mentioned that you knew that Mr. Epstein had a girlfriend, she looked about
7 30, her name was Karyna?

8 Ms. Ruemmler. Yes.

9 Mr. Biggs. And how did you know of his relationship with her?

10 Ms. Ruemmler. He -- I met her on a couple of occasions, and he introduced her as his
11 girlfriend and referred to her, you know, from time to time, in, you know, general passing, as in the
12 way that someone -- the way that someone refers to their significant other. You know, "Karyna and
13 I," you know, "went to," you know, this thing or that thing.

14 Mr. Biggs. And you mentioned Darren Indyke. Did you know Darren Indyke previous to the
15 2019 indictment of Mr. Epstein?

16 Ms. Ruemmler. Yes. I had met Mr. Indyke once in person.

17 Mr. Biggs. Did you know he was Mr. Epstein's, for lack of a better term, maybe his criminal
18 defense attorney or someone that Mr. Epstein had retained maybe even before the 2019
19 indictment?

20 Ms. Ruemmler. I understood Mr. Indyke to play a different role for Mr. Epstein. I understood
21 that --

22 Mr. Biggs. A different role from what?

23 Ms. Ruemmler. I did not understand Mr. Indyke to be a criminal defense attorney.

24 Mr. Biggs. Okay.

25 Ms. Ruemmler. I understood him to be his in-house counsel who actually worked more on,

1 like, business contracts and, you know, those types of things.

2 Mr. Biggs. So were you surprised that ostensibly, it sounds like, a commercial transaction
3 attorney was putting together a defense team for Mr. Epstein?

4 Ms. Ruemmler. Well, I understood that he was his legal -- he was one of his legal advisors,
5 but, unlike the other legal representatives, the other lawyers who he had, who, you know, had
6 multiple other clients, my understanding is that Mr. Epstein was Mr. Indyke's only client.

7 Mr. Biggs. Would you say he was in-house?

8 Ms. Ruemmler. Right.

9 Mr. Biggs. Okay.

10 Ms. Ruemmler. That's the way I thought about it and understood it.

11 Mr. Biggs. Okay.

12 And so you received a call, I believe, from Mr. Epstein informing you that he had been
13 indicted on perhaps the day that he was -- that the indictment was announced?

14 Ms. Ruemmler. He -- not exactly. The sequence, as I remember it, is that he called me to tell
15 me that he'd been arrested.

16 Mr. Biggs. Okay.

17 Ms. Ruemmler. But the indictment was -- which would have been -- just mechanically, what
18 happens in general practice -- I'm not talking about in specifics, but from my experience as a
19 prosecutor -- an indictment is returned from the grand jury to a court, and then an arrest warrant is
20 issued. So that's what I assumed had happened here.

21 And then the indictment itself was unsealed and made public upon the arraignment date.

22 Mr. Biggs. So when did you hear from him that he had been arrested?

23 Ms. Ruemmler. On the day of his arrest. That was my -- that was my understanding, is that
24 he had -- that he was arrested, and he called me and informed me that he had been arrested.

25 Mr. Biggs. And if I remember your testimony right, it was a short conversation. He informed

1 you that he had been arrested, and you basically told him to call his lawyer.

2 Ms. Ruemmler. Yes.

3 Mr. Biggs. It seems -- were you interested at all in why he would've called you to tell you that
4 he was arrested?

5 Ms. Ruemmler. It didn't surprise me, because, again, I knew him and I was, you know, a quite,
6 you know, well-known defense attorney, and I think he thought I was a good lawyer. And I think --
7 so, in that regard, I guess I wasn't surprised.

8 You know, if I had been a -- if I had been, like, a tax attorney and he called me, that would've
9 been a bit more surprising, but, given the nature of my practice, it didn't really surprise me.

10 Mr. Biggs. But he didn't request that you provide any kind of counsel or advice at all? I know
11 that when I practiced as a defense attorney almost everybody asked for a little bit of advice when
12 they would call. And so --

13 Ms. Ruemmler. I'm very familiar with that.

14 Mr. Biggs. Yeah. So I'm kind of -- I was surprised when you testified and said, "Oh, he just
15 said, 'Hey, I got arrested,'" and you said, "Call your attorney."

16 Ms. Ruemmler. Yeah.

17 Mr. Biggs. I'm curious to know what more might've been said, if anything.

18 Ms. Ruemmler. Again, to my recollection, it was a very short call, and he seemed to me to be
19 in a state of shock. And, as I -- I was shocked. I was, you know, stunned and didn't understand, you
20 know, what the guy could possibly have been arrested for, again, just, you know, based on my
21 understanding. And so --

22 Mr. Biggs. So he didn't tell you what the allegation was or the charge was?

23 Ms. Ruemmler. I don't believe he did, and I'm not sure he knew at that time. I'm not sure
24 how much he was told. Because, again, you know, the arrest would typically be executed by, you
25 know, the agents, the FBI agents, and, in my experience, they don't really get into great detail about,

1 you know, what the indictment says or anything like that.

2 Mr. Biggs. Did he reveal whether he'd already talked to Mr. Indyke before he called you?

3 Ms. Ruemmler. I don't remember whether he did or not.

4 In my mind, when I said, "You should call your lawyer," I was not thinking about Darren
5 Indyke as the person he should call. I was thinking about his defense attorney.

6 Mr. Biggs. So he had a different defense attorney?

7 Ms. Ruemmler. He did.

8 Mr. Biggs. And who was that?

9 Ms. Ruemmler. Martin Weinberg.

10 Mr. Biggs. And so do you know if he had reached out to Martin Weinberg before he called
11 you?

12 Ms. Ruemmler. I don't know.

13 Mr. Biggs. And I guess -- well, I'll just leave that alone.

14 I just have one more area. I wrote down just a few adjectives you used to describe
15 Mr. Epstein earlier today. "Extremely arrogant." Did I get that right?

16 Ms. Ruemmler. Yes.

17 Mr. Biggs. Okay. "Avuncular" --

18 Ms. Ruemmler. Yes.

19 Mr. Biggs. -- which is not a term we usually hear around this table, but I thought that was
20 interesting.

21 And you said he was a -- I don't know if you used the term "inveterate," but you implied it --
22 "mansplainer."

23 Ms. Ruemmler. Yes. He was a mansplainer, indeed.

24 Mr. Biggs. Okay.

25 Without asking you what a mansplainer is -- I'll leave that one alone -- it makes me wonder if

1 you could -- and this is not a question that is unique to you. This is a question that has been asked to
2 many of the witnesses who knew him or worked with him.

3 Do you think that Mr. Epstein, the way you knew him, the way you've described him, is the
4 kind of man who would've ended up killing himself?

5 Ms. Ruemmler. Ah. I believe he killed himself.

6 Mr. Biggs. So that's a "yes"?

7 Ms. Ruemmler. Yes, I believe he killed himself. I don't know that I can shed a lot of light on
8 whether he's the type of person who would kill himself, but -- but I believe that he killed himself.

9 Mr. Biggs. So -- okay. So I'm not asking you for a psychological profile here. Just, you, then,
10 were not surprised to hear that the avuncular Epstein had killed himself?

11 Ms. Ruemmler. I was very surprised that he --

12 Mr. Biggs. You were surprised?

13 Ms. Ruemmler. I was very surprised that he -- and I -- when I learned -- when I heard the
14 news, one of the first thoughts that I had was, "How in the world would he know how to do that?"
15 So, you know, that -- that -- that came to mind.

16 And, of course, given, you know, my experience at the Justice Department -- and when I was
17 the Principal Associate Deputy Attorney General -- you know, people call it the "PADAG" -- when I
18 was the PADAG, the Bureau of Prisons, you know, fell under the DAG, the Deputy Attorney General's
19 office for supervision. And, you know, the primary responsibility of the Bureau of Prisons, the
20 Federal Bureau of Prisons, is to keep the community safe and to keep the inmates safe. And,
21 obviously, for someone at that time with Mr. Epstein's profile to have been in a situation where he
22 could kill himself was a massive, massive failure at the Bureau of Prisons.

23 Mr. Biggs. Uh-huh. You haven't looked at any of the -- any report or anything like that, the
24 postmortem or anything like that?

25 Ms. Ruemmler. I haven't, other than what I've read in terms of media coverage of those

1 reports. But I haven't -- I haven't read the -- I believe the Inspector General did a report around the
2 circumstances of Epstein's suicide, and I have not read that.

3 Mr. Biggs. Absolutely last question, because I want to make sure I get this right: Were you
4 the first person he called the day he was arrested for these charges?

5 Ms. Ruemmler. I don't know.

6 Mr. Biggs. Okay.

7 Thank you for letting me take time.

8 Mr. Grant. Yes, sir.

9 BY MR. GRANT:

10 Q Just to follow up on a couple things Mr. Biggs brought up, how did you hear the news
11 that Mr. Epstein had killed himself?

12 A It popped up on my phone in a New York Post -- you know how you get those pop-ups?

13 Q So it wasn't from an associate of his or someone in his orbit?

14 A No, I don't believe so. I learned it through the media.

15 Q Did you discuss it with -- his death with anyone in his orbit or any of his associates?

16 A Well, in his orbit, I at some point discussed it with his lawyer and --

17 Q And that lawyer being Mr. --

18 A Mr. Weinberg.

19 And I certainly would've discussed it with -- I discussed it with Mr. Karp, because, you know,
20 Mr. Karp also knew Mr. Epstein.

21 I discussed it with the client that Epstein and I shared, Ms. de Rothschild.

22 Q And --

23 A So those are the ones I remember. I very well may have discussed it --

24 Mr. Biggs. Could I ask a -- there was a question I wanted to ask you with regard to Ariana
25 (sic), I believe --

1 Ms. Ruemmler. Ariane. Yes.

2 Mr. Biggs. -- Ariane de Rothschild. And what was the extent of that relationship between
3 Mr. Epstein and Ms. de Rothschild?

4 Ms. Ruemmler. It was a business relationship, as far as I observed. He was, you know, an
5 advisor to her.

6 Mr. Biggs. Was he managing her money?

7 Ms. Ruemmler. I don't know. I don't -- not to my knowledge, but I wouldn't have any
8 information about that one way or the other.

9 Mr. Biggs. Thank you.

10 Mr. Grant. And to follow up on a previous point, you said that you discussed the news of Mr.
11 Epstein's death with his attorney, Ms. de Rothschild, and Mr. Karp. By "discussed it" with them, what
12 do you mean by that? What was the discussion?

13 Ms. Ruemmler. Oh, gosh. Just an expression of shock -- of shock. And all of these events --
14 the arrest, the indictment, the suicide -- were all quite shocking to me. And, again, this is someone
15 who I knew and I had dealt with, and so it was quite surreal, to be -- you know.

16 And, again, the media coverage around Epstein's indictment in 2019 was very extensive, and
17 the idea that the Bureau of Prisons, you know, could have been so negligent in a core duty to have
18 allowed him to commit suicide was shocking and appalling to me.

19 Mr. Biggs. I have to go vote.

20 Mr. Fishman. Good luck with that.

21 Ms. Ruemmler. Thank you, Congressman.

22 Mr. Biggs. Yes. Thanks.

23 BY MR. EMMER:

24 Q Ms. Ruemmler, to ensure the record is clear, I want to pivot briefly to a topic that we
25 discussed during the previous hour.

1 I believe you were asked about clients that Epstein referred to you. Is that right?

2 A Yes.

3 Q And there was an individual client that you did not want to provide the name for,
4 correct?

5 A I -- that is a consideration just for my ethical, you know, obligations. And given that it
6 has nothing to do with anything, I think, that you are interested in, I just didn't feel like it was
7 appropriate to say the person's name.

8 Q And you answered my next question. To be clear, this individual has nothing to do with
9 this Committee's investigation into sexual misconduct and trafficking conducted by Mr. Epstein and
10 Ms. Maxwell?

11 A That's correct. This is an accounting -- this is an accounting fraud case that had nothing
12 to do with Mr. Epstein whatsoever.

13 Q Has the individual been identified as a person of interest by this Committee or the
14 Epstein Files Transparency Act?

15 A No.

16 BY MR. GRANT:

17 Q I want to turn gears a little bit. I know that you've mentioned the gifts you received in
18 your opening statement today, and I know in previous hours it's loosely been brought up, but just to
19 make sure that we have a clear record, an accounting of the gifts, I'm going to go through a lot of
20 them.

21 Starting with my first question being, did Mr. Epstein give you gifts over the course of your
22 relationship?

23 A Yes, he did.

24 Q And what was the -- when did you receive your first gift from Mr. Epstein --

25 A Oh, gosh.

1 Q -- roughly?

2 A I believe -- I believe it was when I was flying to Geneva for my first meeting with the
3 Rothschild Bank and he, really without my knowledge, you know, upgraded my flight. I learned that I
4 had been upgraded, you know, when I went to the -- when I went to board the flight, they gave me a
5 different boarding pass.

6 Q And this was an upgrade to first class?

7 A It was from business to first class, yes.

8 Q And what would you say is the biggest, most lavish, most expensive gift that Mr. Epstein
9 provided to you?

10 A The most lavish gift that he tried to give me I did not accept, and that was a -- I guess it's
11 called a "jet card," but it's essentially, if you can imagine, like, if you give someone, like, a Starbucks
12 card, this is a card that you can use to charter a plane. And it was -- the face value of it -- I mean,
13 there wasn't, like, a physical card, but it was like, "Oh, I'm giving you this jet card" -- the face value of
14 it was \$50,000.

15 I thought it was excessive, and I don't charter private planes, and it was not anything that I
16 was ever going to do for my -- you know, buy for myself, and I just declined it.

17 Q And do you know when he would've tried to provide you this jet card?

18 A Yes. This was for my -- it was ostensibly a birthday gift for my birthday in April of 2019.

19 Q Thank you for that.

20 So, over the course of this Committee's investigation, we've identified numerous other gifts. I
21 will stipulate to you that I am using the term "gifts" pretty broadly.

22 A Okay.

23 Q So the first one I would like to talk about is Mr. Epstein providing you flowers. On how
24 many occasions in total did Mr. Epstein either personally or through his employees or agents provide
25 you flowers, to your best recollection?

1 A To my best recollection, it was only once, but it's possible that it was other times. But
2 I -- my memory is that he sent me flowers once when I was sick, along with chicken soup, which is
3 ironic because I don't eat chicken, and so, you know, the chicken soup didn't get eaten.

4 Q And did Mr. Epstein ever pay for your facials at a Bliss SoHo?

5 A Not that I remember, but it's certainly possible.

6 Q Did Mr. Epstein provide or pay for a massage for yourself at the Mandarin Oriental?

7 This would've been -- both of these would've been for Valentine's Day, around Valentine's
8 Day in 2016.

9 A I don't -- my memory was that the spa-day gift was actually a holiday gift, so it was more
10 of a Christmas gift that didn't get used or whatever. And my memory was, it was actually the
11 Peninsula Spa, not the Mandarin, but, again, it was 10 years ago, so I'm not exactly sure.

12 Q Did Mr. Epstein ever pay for a hair blowout or haircut at Fekkai Salon for you on or
13 around Valentine's Day in 2016?

14 A I recall that he paid, or insisted on paying, for a haircut or blowout for both me and our
15 shared client, Ariane de Rothschild. It probably was on that occasion.

16 Q Did you find it strange or unusual you were getting gifts on or around Valentine's Day
17 from Mr. Epstein?

18 A Again, I don't believe these were Valentine's gifts.

19 Q I'll -- we can go through the rigmarole of putting more documents in front of you, but I
20 will stipulate to you that the email that I'm referring to is from February 12th, 2016.

21 A Okay. Isn't Valentine's Day on February 14th?

22 Q Yes.

23 A Okay.

24 Q That's why I said "on or around Valentine's Day."

25 A Yeah. I mean, I don't remember it being a thing, that he would, like, send me

1 Valentine's gifts. He definitely would send me a gift on my birthday. And he was -- you know, he was
2 a pretty prolific gift-giver.

3 Q And sticking specifically to the Fekkai Salon, on how many occasions did you get your
4 hair done, cut, blowdried, et cetera, at Fekkai Salon?

5 A Gosh. The typical cadence for a woman's haircuts is, like, once every, like, 10 weeks or
6 so.

7 So, you know -- but the Fekkai Salon closed at some point. I don't remember exactly when,
8 but many years ago it closed. And the building that it was in, the Henri Bendel building in New York
9 City, the whole -- got hit with the retail-sector turndown, and the whole building shut down. So I
10 couldn't tell you.

11 But what I can tell you is that I paid for the vast majority of my haircuts and continue to as an
12 adult woman. I'm --

13 Q Understood.

14 A -- pretty capable of paying for my own hair.

15 Q Are you aware of how many times Mr. Epstein would've paid for your hair services at
16 Fekkai Salon?

17 A I have no idea, but it was probably on, you know, one or two occasions.

18 Q During these occasions, were the services provided by Frederic Fekkai himself or other
19 associates at the salon?

20 A Oh, other associates. I don't know who -- you know, Frederic Fekkai is, like, a franchise,
21 and there were multiple Frederic Fekkai Salons in New York City and, I think, elsewhere, actually.
22 Like, so, you know, it's like Vidal Sassoon. And so I've never met Frederic Fekkai, or I wouldn't
23 recognize him if I -- if he walked in here.

24 Q So, to be clear, you've never been introduced to Frederic Fekkai by Mr. Epstein or
25 anyone else?

1 A No.

2 Q Are you aware of Mr. Epstein trying to provide you a massage at Urban Detox in New
3 York in March of 2016?

4 A That does not ring any bells to me.

5 Q Are you aware of Mr. Epstein paying for a spa day at the Four Seasons in D.C. for you?
6 And this also would've been -- this would've been in August of 2016.

7 A I do remember that, yes.

8 Q And what exactly did you get done at the Four Seasons?

9 A So I believe I have this timeframe right. That was either before or after I had -- I was
10 either about to start or it was after I had finished a big trial. And trials are stressful things. And so he
11 was, you know, again, being nice by saying, "You should go and get a massage; you seem stressed
12 out," which I'm sure I was.

13 Q And did Mr. Epstein, in fact, pay for that massage at the Four Seasons?

14 A I believe that he had his assistant, you know, call and say, you know, "Please book" --
15 she either made the appointment for me or I made the appointment and she called and said it should
16 be, you know, paid for on this credit card.

17 Q And are you aware on how many occasions in total Mr. Epstein paid for massages for
18 you?

19 A I don't know, but it would've been -- you've probably just identified the two occasions in
20 which he gave me as gifts a visit to a spa: the one occasion at the Four Seasons and one occasion -- I
21 thought it was the Peninsula, but maybe it was the Mandarin Oriental. I don't remember.

22 BY MS. TOLAN:

23 Q Seeing as the nature of the gifts we've covered so far -- flowers, spa appointments, and
24 massages -- did you ever interpret these gifts to be a romantic gesture or flirtatious gesture from
25 Mr. Epstein?

1 A No, I did not interpret it that way at all.

2 Q How did you interpret it?

3 A Well, again, the haircuts -- you know, the haircut was something that he insisted on, you
4 know, doing for both me and our shared client. And I thought that -- he was obviously an extremely
5 wealthy person, and it was his way of -- it seemed to me to be his way of maintaining relationships
6 with people. And by that, I mean, you know, professional relationships.

7 And, in business, particularly in professional services, one thing that happens all the time --
8 but not for me, because I don't golf -- but that, you know, business colleagues or clients or other
9 associates will invite people to play golf at their private country club. And there are guest fees, and
10 those guest fees can run, you know, up to a thousand dollars.

11 I didn't golf. You know, I don't, like, really go to, like, the Knicks games. And so I think I
12 interpreted it as, you know, I'm a female professional, and I had a quite stressful job, and I was
13 traveling all the time, and so, you know, what's a thing that you give to a female professional? You
14 give her a day at the -- half-day at the spa. That's how I interpreted it.

15 Q So they didn't strike you as odd or concerning?

16 A No.

17 Q Okay.

18 BY MR. GRANT:

19 Q And are you aware of Mr. Epstein paying for the Glamsquad to come to your New York
20 apartment for hair and makeup?

21 A I have a vague recollection of something like that, but it didn't -- I don't believe it ever
22 happened.

23 I know that the Glamsquad is basically -- it's sort of like Taskrabbit, where you can -- you
24 know, it's like -- I think there's, like, an app, and you can call and have them, like, come to your house
25 and do your makeup.

1 But I've only had my makeup done once, and I remember it because I thought it just looked so
2 weird. And it was actually before a state dinner.

3 Q You've mentioned the one first-class trip that Mr. Epstein provided to you, going to
4 Geneva. Were there any other trips in which Mr. Epstein either paid for an upgrade to first class,
5 outright booked you a first-class ticket, or bought you a train ticket?

6 A There may have been one other occasion in which I was traveling to Geneva that he
7 asked his executive assistant to -- again, that's where the Rothschild Bank was -- that he asked his
8 assistant to book for me. And, you know, I said -- and I said, "You really don't need to do that."

9 I think -- I think, if I'm remembering this right, on one occasion, I was going to travel to
10 Geneva around the Christmas holiday, and he asked his assistant to book a flight for me, which I
11 thought was -- I thought it was quite rude to ask his assistant to book a flight for me. He was, you
12 know, asking her on Christmas Day, and I felt -- I felt quite apologetic to her that he was asking her to
13 do this, which I didn't need him to do. I was very capable of buying my own plane ticket and making
14 my own flight reservation.

15 Q And did Mr. Epstein ever set up any dentist or doctor appointments on your behalf?

16 A He recommended a dentist to me in New York and also a -- I think you call it -- I think
17 the word is "endodontist." I had to get a root canal.

18 Q I'm sorry.

19 A And so I -- and it was -- I was, like, crazy enough to get a root canal in a wisdom tooth,
20 which I would not recommend that anyone ever do. But he knew -- you know, I was kind of new to
21 New York, because I had spent my whole career in Washington, and he knew tons of people. And so
22 he recommended this guy to do a root canal and then, you know, also a dentist.

23 In addition, he had a friend who was an oncologist, and I met her on, you know, one occasion
24 at the townhouse. And she was talking about her work, which was very focused in particular on
25 breast cancer. And so he was introducing us, and she was -- you know, he was saying, she's done all

1 this great work on breast cancer, et cetera, et cetera. And she went into a -- to tell some stories
2 about how important early detection is for breast cancer and how it just sort of makes all the
3 difference in the world.

4 And, in the context of that conversation, I made the comment that I had never had a
5 mammogram. Again, I've, you know, been working pretty hard in government, and, as you all know,
6 working in government, you oftentimes, like, fail to do things like go to the dentist and fail to do
7 things like these basic things.

8 And so, when I said that, that I'd never had a mammogram -- at that time, you know, I was in
9 my mid-40s -- there was kind of, like, shock and horror expressed. And, you know, both Epstein, you
10 know, and his friend who was the oncologist both insisted that I immediately make an appointment
11 at her breast cancer clinic to get a mammogram.

12 Q And who was this oncologist?

13 A Eva Dubin.

14 Q And did Mr. Epstein pay for any of these appointments -- or visits, rather?

15 A No. I don't believe -- they were all covered by insurance, as I recall.

16 Q Did Mr. Epstein ever give you an Apple TV or other Apple products?

17 A He gave me an Apple Watch. I don't -- I don't think Apple has a TV. I don't think so. He
18 did give me an Apple Watch.

19 Q Not any of the Apple TV device boxes that you can stream other apps off of?

20 A Oh, those little black boxes?

21 Q Yes.

22 A I certainly -- I don't re- -- I don't remember that. It's possible. But he did give me an
23 Apple Watch as a Christmas gift.

24 Q And that was an Apple Watch with the Hermes band; is that correct?

25 A Yes.

1 Q And did Mr. Epstein provide you with a Fendi coat and bag?

2 A Yes.

3 Q And do you remember roughly when you would've received those?

4 A I don't.

5 Q Did it strike you as odd to receive a coat and bag from Mr. Epstein?

6 A Not really. I mean, he -- as I said, he -- you know, he typically would send -- as a
7 birthday gift, he would send -- to me, at least, it was a handbag. And, you know, I assumed that he,
8 you know, had his executive assistant basically go to the handbag closet that he had in his house.

9 It just -- it seemed like a very, you know -- not a particularly personalized gift. You know, I
10 think for women, you know, leather goods, you know, handbags or wallets or, you know, scarves are
11 a very, kind of, you know, common -- you know, common gift.

12 BY MS. TOLAN:

13 Q So you were not part of the decision-making process in selecting these bags or coats;
14 they were just randomly gifted to you?

15 A In most every instance, the answer to that is yes. I believe that he -- that Fendi bag that
16 you just mentioned, I believe that he sent me an online picture of it or, you know -- you know, "Do
17 you like this bag?" you know, kind of thing. But the other ones, no. The other ones just came as they
18 were.

19 Q And either probably him or his assistant had picked them out for you?

20 A I certainly could not have imagined that he was picking out these himself.

21 Q Okay. So he wasn't trying to style you with certain pieces in any way?

22 A No, no. I certainly didn't have that impression.

23 BY MR. GRANT:

24 Q And the last main gift I'll bring up is the Hermes bag. I believe this was approximately a
25 \$10,000 bag. Did you receive that gift from Mr. Epstein?

1 A I did.

2 Q And did you -- similar to the question just asked, were you involved in picking out that
3 gift at all?

4 A No, not that I remember. I do remember the circumstances of that gift, however. And
5 --

6 Q And what were those?

7 A -- the circumstances were that -- I had mentioned earlier that, in 2016, I had done a trial
8 that was -- where the damages -- it was in Federal court in California, you know, in Orange County, so
9 it was south of L.A., and the damages at stake were quite big. I don't remember exactly, but I believe
10 it was -- the damages claim, at least, was, you know, several hundred million dollars.

11 And I was representing a foreign bank. This was not the Rothschild Bank; it was a different
12 bank. And the, you know, trial had some publicity around it, and, you know, the publicity around it
13 would have suggested that this would be a very difficult case to defend and that my client, which was
14 a foreign bank -- it was actually a foreign Middle Eastern bank -- was not a very popular defendant in
15 California.

16 And I won the trial. And so -- and it was a complete defense verdict. And so there was some
17 media reporting in the legal press around, in particular, my performance. You know, I had given the
18 closing argument in the case. And he sent that bag to me as a congratulations gift.

19 And I received -- I received a lot of congratulatory gifts after winning that trial from other
20 clients and, you know, associates.

1 [1:37 p.m.]

2 BY MR. GRANT:

3 Q So, in short, this gift also did not strike you as being odd in any way?

4 A No.

5 Q And one of the --

6 A I mean, it was -- it was a -- it was -- it didn't strike me as odd coming from him, given his
7 wealth and given his general kind of -- you know, he would -- he was a -- he was kind of an
8 over-the-top guy, if you know what I mean. And so, you know, whereas I might have gotten a bottle
9 of really nice champagne, you know, from another client, you know, this guy, you know, sends an
10 Hermes bag. That was kind of his -- that was kind of his, you know, thing.

11 Q And one of the main points of the committee's investigation is how Mr. Epstein and
12 Ms. Maxwell surrounded themselves with influential people, whether that be other billionaires,
13 people in government, people in universities and well known. Did you ever get the impression that
14 due to what your past was, working in the White House Counsel's Office, being a very prominent
15 attorney first in D.C. and then in New York, that Mr. Epstein was trying to provide you these gifts to
16 keep you in his circle and your connections in his circle?

17 A I did not believe that at the time. And the reason why I didn't -- not only didn't believe
18 it, it didn't even cross my mind. And the reason is that, you know, when you leave -- when you leave
19 government service, which, you know, some of you may do at some point in time, you start over and
20 your, you know -- yes, I had been a White House counsel, but guess what? That was yesterday, and
21 here's today. And so I had to build a practice. I had to -- I had to perform well and I had to do the
22 work. And I was a lawyer in private practice, and I didn't -- I didn't have any ability to, you know, do
23 anything special for him, and I didn't -- I wasn't -- I was never asked by him to do -- you know, I wasn't
24 asked to, you know, call somebody in government or anything like that.

25 And so, you know, in my mind, this was a guy who liked to give people gifts. In my mind, they

1 were inconsequential to me. In the private practice of law, but also just in professional services
2 generally, people are giving each other gifts all the time. As I noted, it's either, you know, tickets to
3 Knicks games. Tickets to the U.S. Open was a big thing. You know, it's a big thing in New York. You
4 know, trips on private planes. You know, rounds of golf, flowers, wine, champagne. You know, all
5 those kinds of things. It's very common.

6 And while, you know, he may have been a little bit extra, it didn't seem extra to me in terms
7 of the significance to him in light of his -- you know, his wealth. And they just were inconsequential
8 to me. And at the time, you know, I was lucky enough to have been -- had some success in my career
9 and, you know, I was very lucky to be well-compensated. And there's nothing that he ever gave me
10 that I could not have easily paid for myself. And as I said, the one thing that he tried to give me that I
11 just thought was like just too over the top, I said it's just too over the top. I appreciate the gesture,
12 but no thank you.

13 Q Thank you for that. Did Mr. Epstein ever provide you any cash gifts?

14 A No.

15 Q Did Mr. Epstein ever wire you any money?

16 A No.

17 Q Did he ever provide you with any checks?

18 A I don't believe so, no.

19 Q Did he provide you with any gift cards?

20 A Yes, he did. Well, he tried, you know, that jet card. It's not a card, but that's what they
21 call it, I guess. But, yes, he gave me Bergdorf Goodman, you know, which is a department store in
22 New York, gift cards at some point.

23 Q And do you recall the value of those gift cards?

24 A I don't specifically, but what I -- what I recall about the context is that he -- this notion of
25 me having a burdensome travel schedule was a constant topic that was raised, right? And a lot of

1 it -- a lot of it, I was traveling to Geneva a lot during that period of time, but I was traveling all over
2 the world. And he thought that I was cheap in traveling, you know, in economy or, you know, in
3 business class when first class was available. And, you know, that was one of his unsolicited
4 comments.

5 And so at some point he said, I'm going to transfer -- I don't know whether he said it to me or
6 he said it to somebody on his staff, but he said, I'm going to transfer American Express points to her
7 so that she can use it to travel better, to travel in a way that, you know, I think people should travel.

8 And so there was some effort, you know, to do that. And apparently, I don't know, I guess
9 they couldn't do it or something. And so in lieu of that, he sent me these -- I guess converted those
10 point -- those American Express points into Bergdorf Goodman gift cards, and he gave them to me,
11 and I -- they were sent to my office. And it wasn't just one. I remember it was multiples. And I think,
12 you know, maybe each one was worth like \$1,000 or \$500. And I shared them with a number of
13 assistants at the law firm.

14 Q The Amex points were actually my next question, so thank you for answering that also.

15 Mr. Fishman. She saw your notes.

16 BY MR. GRANT:

17 Q Did Mr. Epstein give you access to any other perks offered by his American Express Black
18 Card, such as lounges, airport lounges, the Amex Centurion concierge service, or anything of that
19 nature?

20 A No.

21 Q Were you ever under any healthcare plan of Mr. Epstein?

22 A No.

23 Q And I know you mentioned denying the private jet card as a gift from Mr. Epstein. Do
24 you recall any other gifts you denied from Mr. Epstein?

25 A He offered to fly me on his plane to Paris when I had -- I had to go to Geneva to present

1 to the board of the bank, and he offered to fly me to Paris on his plane, and then I could, from there,
2 go on to Geneva. And I declined that invitation, slash, you know, gift.

3 Q Did you ever receive any loans from Mr. Epstein?

4 A No.

5 Q Did you ever request a loan from Mr. Epstein?

6 A No.

7 Q Did you ever have any loans forgiven by Mr. Epstein, whether they be other outside
8 loans that he was willing to pay off for you?

9 A No, I did not.

10 Q Did Mr. Epstein ever provide you with any ownership or voting rights in any entity of
11 his?

12 A No.

13 Q Did Mr. Epstein ever provide you with any real estate?

14 A No.

15 Q Did Mr. Epstein assist you with either home hunting or apartment hunting?

16 A He came to -- I was looking for an apartment in New York, and I was going to see the
17 apartment with my broker. And he called me and said -- when he called you, what he would say
18 when he'd call -- I'd say hello, and he would say, "What's doing?" That was his -- that was his "hey,
19 what's up?" He would say, "What's doing?" Like, what are you doing? And so I said, "I'm going to
20 look at an apartment." And he goes, "Oh, do you want me to come look at it?" I said sure. I never
21 purchased real estate in New York before. And so he came and looked at an apartment that I was
22 looking at and expressed his unsolicited opinion that it was not an apartment that I should buy.

23 Q Did Mr. Epstein ever ask you for any personal favors of any kind?

24 A He asked -- the only thing that I can recall him asking me was to -- he asked me for, you
25 know, referrals for lawyers. I didn't really view that as a personal favor. But he asked whether I

1 could help to arrange for a White House tour for one of his friends.

2 Q That is actually my next question also. Who is the friend that you set up a White House
3 tour for?

4 A It was Mr. Woody Allen and his wife.

5 Q And did you have to use your contacts in the White House to set up that tour?

6 A I had a number of contacts in the White House, and so I asked one of them whether
7 they would arrange a tour for Mr. Allen and his wife, yeah.

8 Q Had you met Woody Allen prior to setting up that tour for him?

9 A I had, yes.

10 Q And were you aware of Mr. Allen's legal history when making these arrangements?

11 A His legal history?

12 Q Specifically, his widely publicized sexual abuse allegations?

13 A I was aware of, you know, public reporting that had occurred I believe in the -- I don't
14 know whether it was the '90s or the 2000s, but I was aware that there, you know, had been
15 controversy around Mr. Allen, sure.

16 Q Did that controversy ever cause concern to you at all?

17 A Well, I mean, he was one of the, you know, iconic comedic directors. I certainly had
18 watched many of his films. One of my favorite films to this day is Annie Hall. My favorite actress is
19 Diane Keaton. I knew that, you know, Diane Keaton had given a really -- you know, she had at some
20 point in time given a very, you know, heartfelt tribute to Mr. Allen. And I was very happy to help
21 arrange a White House tour, which I had done for hundreds of people over the years, for him and his
22 wife just to, you know, to see the White House.

23 Ms. Tolan. Just jumping back for a moment. Why did you say you denied the offer from
24 Mr. Epstein to take the trip on his private aircraft?

25 Ms. Ruemmler. Because I didn't want to sit on a plane and talk to him for 8 hours. I wanted

1 to go on the plane, put my mask on, my sleeping mask, and, you know, go straight to Geneva and try
2 to get -- and to get some sleep on the overnight flight. It was as simple as that.

3 BY MR. GRANT:

4 Q Did Mr. Epstein attempt to compensate you for setting up that White House tour for
5 Mr. Allen?

6 A No. And he just asked if -- he knew that Mr. Allen and his wife were going to be in
7 Washington and, you know, was it possible for them to get a White House tour.

8 Q Did Mr. Epstein ever personally himself ask you to gain access to the White House in any
9 way, whether for a tour or for meetings or anything of that nature?

10 A No.

11 Q And this was touched on briefly in previous hours, but were you ever formally retained
12 as a lawyer for Mr. Epstein?

13 A No, I was not.

14 Q Never signed any legally binding agreement to provide legal services?

15 A No, I did not.

16 BY MR. EMMER:

17 Q Just to follow up on the gifts. Are you aware of Epstein giving anyone else similar gifts
18 that you received?

19 A I knew that he had given gifts to our shared client. Again, what I would -- haircut, you
20 know, handbag, sweater, you know, those kinds of things.

21 Q Did anyone ever express being uncomfortable with the gifts that they were receiving
22 from Mr. Epstein?

23 A I never heard any expression of any discomfort.

24 Q And you referenced previously that it was common that you'd receive gifts. You
25 specifically mentioned trials. Is that right?

1 A It's common to receive gifts in the professional services world. Yes. And so I received
2 many gifts from many clients and other associates, you know, professional associates during my
3 years in private practice, as did my partners.

4 Q Approximately how many gifts would you have received from professional
5 acquaintances or clients worth more than \$5,000?

6 A I don't know that I can quantify it and I don't know that I can specifically, you know, tell
7 you about specific value. You know, there are certain, let's say, you know, concerts or something
8 that you might get invited to where the face value of the ticket typically -- you would get -- you know,
9 you might get invited to a box, right? And the face value of the ticket could be many thousands of
10 dollars.

11 I recall, you know, receiving a Chanel necklace from a daughter of a client that actually I -- I
12 viewed as very personal because it was something that I knew she had personally taken the time to
13 find something that she really believed was like, you know, consistent with my style and that I would
14 appreciate. I don't know the value of it.

15 Q And I believe I asked you if others around you were uncomfortable with gifts. But for
16 the record, were you ever uncomfortable with gifts that you were receiving from Mr. Epstein?

17 A The only gift that I was uncomfortable about receiving because I thought it was
18 excessive was that jet card. But the other ones, no.

19 Mr. Grant. That will wrap up our second hour. We will go off the record.

20 [Discussion off the record.]

21 Mr. [REDACTED]: We'll go back on the record.

22 Ms. Ruemmler. Okay.

23 BY MR. [REDACTED]:

24 Q So, Ms. Ruemmler, you did mention this in your opening statement you gave, but I don't
25 think we have a copy. That feels like a long time ago. Can you talk a bit more about how you helped

1 Mr. Epstein with his legal issues?

2 A I was not his lawyer.

3 Q Right.

4 A But as the distinguished Congressman who was here earlier said -- you know, he said,
5 when I was a defense lawyer, everyone -- every time someone called me, they asked me for advice.
6 That is very similar to my life and my experience. And certainly Mr. Epstein did that, you know, from
7 time to time. I knew he did it with others as well.

8 And the issues that he typically would ask me about were related to media scrutiny or media
9 allegations. And on occasion he would ask me questions that were legal -- questions of points of law,
10 is how I would say it, arising from the litigation in Florida that I understood that a couple of victims
11 had brought against the Justice Department, which colloquially I will just refer to as the CVRA
12 litigation, the Crime Victims' Rights Act litigation.

13 Q Got it. And then as time went on, there was more litigation. He faced an increasing
14 amount of litigation, or not?

15 A I don't -- I don't recall -- I don't really remember other litigation he was involved in. And
16 he wasn't a party --

17 Q Uh-huh.

18 A -- to this CVRA case. It obviously involved his nonprosecution agreement. And in
19 particular, as I understood the issue, the legal issue before the court there was whether or not the
20 Justice Department had violated the notification rights of the plaintiffs in that case and that -- there
21 was a legal issue that -- I was actually familiar with the legal issue. The legal issue, as I understood it,
22 that was before the court there was the Crime Victims' Rights Act, among other things, requires
23 prosecutors to provide notice to victims of crimes. And the question is in a decision not to prosecute,
24 which is what a nonprosecution agreement is, whether or not those notification requirements had
25 kicked in and whether or not the Justice Department, the U.S. Attorney's Office, had provided notice

1 and adequate notice at the right time. That was my general understanding of the issue that was
2 before the court.

3 And I knew that the Office of Legal Counsel at the Justice Department had actually issued a
4 formal opinion on that question, not directly related to this lawsuit but just in general. That
5 question, when does the Justice Department have to provide notification to victims? And that Office
6 of Legal Counsel opinion had stated that those notification obligations only attached or kicked in
7 when a charging decision -- when someone had been charged.

8 Q As you learned about the facts of the case, did that cause you to reevaluate your
9 understanding of the circumstances of his nonprosecution agreement?

10 A I didn't -- I don't remember there being many facts in the case in the sense -- I just -- I
11 remember that that was the legal issue.

12 Q So --

13 A And that was the legal issue before the court. And the question was, you know -- there
14 were sort of two questions. One is, did the Justice Department not fulfill its obligations under the
15 CVRA? And then, second, if they hadn't, what was the --

16 Q The remedy.

17 A -- remedy?

18 Q What was the remedy.

19 A Correct.

20 Q Right. Right.

21 A But I don't remember there being, you know -- I don't remember having much
22 knowledge about there being facts because the facts are a little bit subsidiary to the legal question.

23 Q Well, one set of facts was whether the CVRA, remedy aside, had been violated at all,
24 right?

25 A That's right.

1 Q And that would be because the plaintiffs or potentially other survivors or victims had
2 not been afforded their rights under the CVRA? Is that right?

3 A My recollection of the Justice Department's position in that litigation was that they had
4 complied. I should say "it" as opposed to "they" -- but that the prosecutors had complied because
5 there was not -- they made a -- the decision was not to prosecute. So if there had been a decision to
6 prosecute where an indictment had been returned, then a bunch of notification, you know,
7 provisions would kick in.

8 Q The plaintiffs were Jane Does, the people who were survivors, who were Jeffrey
9 Epstein's victims, were they not?

10 A My under- -- yes. My understanding is that they were -- they were people who said, you
11 know, We believe that we're victims of this conduct, and the Justice Department owed us certain
12 notifications, and we didn't get them.

13 Q Did you believe they were victims of Jeffrey Epstein?

14 A I certainly didn't have any reason to doubt that. There clearly were -- there clearly were
15 victims of Mr. Epstein's conduct in -- that was resolved with the nonprosecution agreement. And the
16 legal question -- what I understood to be the reason that the prosecutors chose not to prosecute him
17 federally was that they did not have sufficient evidence that he knew that anyone was, in fact,
18 underage. That doesn't mean that they weren't.

19 Q But that means --

20 A I --

21 Q It doesn't mean that they weren't. It means that you believed that he had more
22 underage victims than were reflected in the two counts that he ended up pleading guilty to?

23 A In one count, there were no underage victims at all. That was a solicitation of
24 prostitution count. And again, in a law enforcement, slash, prosecutor state of mind, the crime of
25 prostitution has two participants.

1 Q And you've already -- we've already discussed --

2 A Went through that.

3 Q -- at times you reminded Mr. Epstein that if she is a minor, then that is not legally
4 prostitution. Is that --

5 A A minor cannot consent --

6 Q Right. Right.

7 A -- to engage in a commercial sex act in the way that someone who is legally of age can.
8 And the law treats those people very differently.

9 Q So I think --

10 A Without opining as to whether that's a good policy or whatever --

11 Q Right. Right. Right.

12 A -- that's what the law does.

13 Q I think you understand what I'm asking here, is that working on this CVRA case, you
14 became aware of a number of plaintiffs --

15 Mr. Fishman. I'm sorry. She didn't testify she was working on the CVRA case.

16 Mr. [REDACTED]. Sorry. You're right. We will get to that.

17 BY MR. [REDACTED]:

18 Q In becoming familiar with the CVRA case, you also became familiar that there were a
19 number of plaintiffs. Those plaintiffs alleged to be Jeffrey Epstein's victims, survivors at the time.
20 Those were additional victims, whether or not he was charged or pled guilty to his offenses against
21 them. And you were aware of that, right?

22 A What I was aware of with respect to the CVRA litigation is that there were -- and again,
23 that's -- this was -- this was public litigation. -- that there were two plaintiffs who were identified as
24 Jane Doe 1 and Jane Doe 2. And at some subsequent point, there was a motion filed by the lawyers
25 who were representing those two Jane Doe victims who said that their rights had been violated by

1 the Justice Department. And the motion was seeking to add two additional Jane Doe plaintiffs. And I
2 came to learn through public media reporting the name of the third Jane Doe plaintiff. That's what I
3 knew.

4 Q Do you recall if Mr. Epstein ever filed any motions in the CVRA case at all?

5 A I don't remember specifically whether anything was filed. I know that -- I have a vague
6 recollection that there was -- that there was some -- well, I shouldn't say. I don't remember. I don't
7 remember. I knew that he wasn't a party to it.

8 Q What kind of work did you do or advice did you provide to Mr. Epstein regarding that
9 CVRA case?

10 A When -- again, I wasn't his lawyer. He had a lawyer.

11 Q And just to be clear on that --

12 A Yeah.

13 Q -- you never represented him?

14 A I did not represent him --

15 Q You were never his lawyer?

16 A I was not his lawyer.

17 Q When you gave him advice, you were never giving him advice in a legal capacity?

18 A That's not what I said.

19 Q I'm asking -- that is what I'm asking you.

20 A He asked my -- he asked my opinion or my views on a number of occasions. Those views
21 typically -- he asked me -- let me phrase it differently.

22 There was a lot of media reporting that arose from the CVRA litigation because of a motion
23 that had been filed and allegations that were made in that motion that were quite -- that were the
24 kinds of allegations that would attract -- that attracted -- that did, in fact, attract a lot of media
25 attention. And so there were things that happened as a result of that and a whole bunch of collateral

1 litigation that spun out of that filing. And he asked me about that, you know, from time to time. And
2 I would, you know, give him my best response, you know, based on my understanding of the facts at
3 the time.

4 Q Would you ever perform a similar role to his lawyers directly?

5 A Sure, if asked. I mean, that's one of the --

6 Q Were you asked?

7 A I don't -- not that I -- sitting here today, I don't have any specific recollection of anything.
8 But, you know, would be very -- you know, one of the -- one of the things about being a lawyer is that
9 lawyers like to talk to each other about cases. And certainly, you know, again, he had counsel, a very
10 quite competent, really good counsel who was representing him.

11 And so, you know, again, we had a shared client. He knew me. He seemed to me to have a
12 practice of kind of wanting to get a lot of people's perspective, particularly on things that were, you
13 know, in the media. And again, I remember at this time there were some, you know, some
14 allegations that had been made in this filing that were quite -- you know, that were quite media -- got
15 the media going.

16 Q How did you react to those allegations?

17 A Well, I don't know that I -- I mean, I remember that there were allegations that I found
18 to be -- that I thought seemed implausible. That's not the right -- I was skeptical of some of the
19 allegations just based on the nature of the allegations without having any facts. Based on my training
20 -- my experience as a prosecutor, there were allegations that seemed unlikely to me based on my --
21 unlikely to -- or didn't have a lot of indicia of credibility, I would say.

22 Q Were you skeptical that whether the person whose story those allegations drew from
23 was herself a victim of Mr. Epstein and Ms. Maxwell?

24 A I didn't reach a conclusion about that, but I certainly had no reason to disbelieve that.

25 Q Did you ever inquire whether she was or wasn't a victim?

1 A Inquire of whom?

2 Q Well, that's a very good question. Did you ever ask Mr. Epstein?

3 A I don't believe I ever asked him, but he told me --

4 Q Uh-huh.

5 A -- he made an assertion to me on more than one occasion, his consistent assertion with
6 respect to that, the allegations of that individual was that those allegations were not true.

7 Q Did you ever talk to his lawyers about that too?

8 A I don't -- I may have. I don't remember.

9 Q So you mentioned that litigation spun off --

10 A Yes.

11 Q -- from that. Can you just describe what that litigation environment was like? What was
12 happening? What does that mean, to have it spin off? And can you tell me what you were working
13 on? How you worked on those sort of collateral --

14 A I wasn't --

15 Q -- litigation issues.

16 A I wasn't working on any of those things.

17 Q Were you providing advice on them?

18 A Again, he would ask my opinion on things that were happening kind of in the media
19 landscape. I can give you an example.

20 One of the allegations in the filing that I'm referring to was made against Professor Alan
21 Dershowitz. And the allegations were -- that were made against him were, if you're him --

22 Q Thankfully, none of us are.

23 A -- if you were him, they were highly inflammatory allegations. And he responded to
24 those allegations that were made in the court filing and then immediately reported on extensively in
25 the media. His response was to respond in the media in a way that was disparaging of the affiant as

1 well as the affiant's lawyers.

2 Q Uh-huh.

3 A In turn, at least the lawyers -- I remember the lawyers -- in turn, the lawyers sued
4 Mr. Dershowitz for defamation. So that is an example of the collateral litigation.

5 Q And Mr. Epstein, would he ask for your advice regarding that collateral litigation?

6 A I remember he asked my opinion. On that I do remember he asked my opinion. And I
7 thought that, you know, if it were me -- and it wasn't me -- but if I had been advising Mr. Dershowitz,
8 that the more -- the more appropriate -- that the better legal course than going on TV and denying --
9 and making accusations, right, would be to go to the court and file a motion to strike the pleading
10 and to say why you thought that the pleading should be struck.

11 Q Did you ever talk with Mr. Epstein about whether your communications with him about
12 his legal issues or related items were subject to some kind of privilege?

13 A I don't recall having any conversations with him about that one way or the other.

14 Q The same with -- same question for his lawyers.

15 A Well, again, remember -- what I recall him asking me about were matters that were in
16 the media and -- because, again, he was represented by counsel.

17 Q Right.

18 A Right? And so his counsel, to the extent that there were issues relating to the CVRA, you
19 know, that counsel was monitoring that litigation, was ensuring that, you know, whatever should be
20 done or responses if they were required, you know, he was responsible for those things, not me.

21 Typically what Epstein would ask me about, again, were things that were in the media. You
22 know, for better or for worse, in the course of my career, I have worked on many, many matters that
23 where the legal issues and the media issues are combined.

24 Q This was not an atypical fact pattern for you in that regard, is what you're saying.

25 A Well, there's nothing about this whole fact pattern that was typical.

1 Q Uh-huh.

2 A But those types of matters -- those types of matters where there was a court proceeding
3 that had a lot of media attention. Many, I would say most, court proceedings don't get any media
4 attention whatsoever. I happened to have spent a lot of my career working on cases that have a lot
5 of media attention.

6 Q Yeah.

7 A So it was, I think, pretty natural for him to, you know, ask my point of view on things.

8 [Ruemmler Minority Exhibit H
9 was marked for identification.]

10 BY MR. [REDACTED]:

11 Q I'd like to -- there's an email I'd like to discuss with you. We'll enter it as exhibit H. It is
12 an email -- a November 16th, 2014, email between you and Mr. Epstein regarding a lawyer named
13 Greg Poe. Just let me know when you've had a chance to review it.

14 A Okay.

15 Q So this is an email where you forwarded Mr. Epstein the biography for Gregory Poe --

16 A Yes.

17 Q -- who -- criminal defense attorney, Poe & Burton.

18 A Yes.

19 Q And Mr. Epstein wrote, "We should move forward." You wrote that Poe will, quote --
20 quote, "will do it subject to my direction and conditions, and we don't have to deal with Latham BS,
21 et cetera."

22 A Yes.

23 Q Can you explain to me what is going on in this email?

24 A He had asked me for a referral, so that's what this is about. And, you know, so this is
25 November of '14, so, you know, I had known Epstein for 4 months at that point. And again, you

1 know, he was -- he had referred this client to me, and he was the -- who he was the primary advisor
2 to. And he wanted -- without getting into the substance, he wanted an analysis done that related to
3 his historical case.

4 Q His historical case being?

5 A Being the Florida case. Not the CVRA case. The criminal case, the Florida criminal case.
6 And I was essentially -- he asked me for a referral. I made a recommendation. He said he wanted to
7 move forward. He went on to engage that lawyer. And I was -- I was offering to be the -- at the
8 inception, I was offering to be the legal translator, if you will, between the -- the analysis that Epstein
9 wanted done and to translate that to the lawyer who he had retained to do it.

10 Q So when you said, "I'll get together with him this week," it was in that role as a legal
11 translator, as you put it?

12 A Correct. It was in the vein of here's the analysis that he wants done, you know, here's a
13 little background as I understand it, you know, about, you know, the case. These are sort of the kind
14 of issues that he -- you know, that he wants to look at. And so I made -- that he wants looked at.

15 And so I made that connection. And I understand that there was an attorney-client
16 relationship that was thereafter established between, you know, Mr. Poe and Mr. Epstein.

17 Q So what did you mean when you wrote "He will do it subject to my," quote, "direction
18 and conditions"?

19 A I don't recall specifically. But again, that's just me saying I'll tell him what to do. I will
20 tell him what analysis you want done.

21 Q In that -- as that translator at the inception?

22 A Yes.

23 Q Okay. And then the second part of that sentence is, "and then we don't have to deal
24 with Latham BS, et cetera."

25 A Yeah.

1 Q Latham refers to Latham & Watkins, your law firm --

2 A Yes.

3 Q -- presumably. What is the Latham BS that you didn't have to deal with?

4 A So my recollection is he actually was like, Can Latham do this analysis?

5 Q Uh-huh.

6 A And I didn't -- I didn't want -- I didn't want Latham to be representing Jeffrey Epstein.

7 And so rather than saying I don't want Latham to be representing you, and I don't want to -- I don't
8 want to deal with this analysis, I don't want to do it -- remember, I have a client. So my -- that he
9 referred to me. And it was -- that was very clear, and this is like the work that I do, and it's my
10 expertise, and that's what I'm doing. But I don't want to -- but he's an important -- you know, he's
11 the primary advisor to the client, and so I'm trying not to alienate him. So I'm trying to be helpful.
12 Okay. I'll refer a lawyer to you who can do this analysis for you. And then, you know, I'm
13 characterizing it as "and then we don't have to deal with Latham BS" as opposed to saying "I don't
14 want you to be a client of Latham & Watkins." That was a more diplomatic way of saying that.

15 Q Did you ever talk to Latham & Watkins about having Jeffrey Epstein as a client?

16 A In 2014? No.

17 Q Later?

18 A Not for me. I never wanted to represent -- I didn't represent him. I had a clear
19 relationship with the Rothschild Bank. That was my client relationship. He had a separate
20 relationship with that bank but was a primary advisor. And that's the legal representation that I
21 wanted to do and I wanted to continue.

22 Q It sounds like your relationship with the bank, the shared client, that had begun at this
23 point by November 16th --

24 A Yes.

25 Q -- 2014?

1 A Yes. It had begun in September of 2014.

2 Q And that was through Latham?

3 A Yes. The client was a client of Latham's, and I was the principal partner on the
4 engagement.

5 Q And so at this point, it's not like your law firm -- did anyone at your law firm say,
6 "Ms. Ruemmler, do not have Jeffrey Epstein as the firm's client"?

7 A No.

8 Q And then --

9 A I made that -- I made the decision myself. I didn't need to talk to anybody at Latham
10 about that.

11 Q At the time -- I believe still now -- there is a partner at Latham & Watkins who has their
12 own separate involvement in Mr. Epstein's underlying Florida case. Person was at the Department of
13 Justice and, I believe, reviewed some portion of the nonprosecution agreement. We can, if we need
14 to, in the next hour find some emails regarding that, I believe, between you and Epstein. But for
15 now, let me just represent it to you.

16 And I just want to ask, this Latham BS, "we don't have to deal with Latham BS," had nothing to
17 do with that person's presence at the law firm --

18 A No.

19 Q -- or how it might complicate representation?

20 A Absolutely not.

21 Q Okay. So let's move -- let's do another exhibit. This one is going to be exhibit I.

22 [Ruemmler Minority Exhibit I

23 was marked for identification.]

24 Mr. [REDACTED]. While this exhibit is being passed out, can the members who have arrived please
25 identify themselves?

1 Ms. Randall. Emily Randall, Washington State.

2 Mr. Krishnamoorthi. Raja Krishnamoorthi from Illinois.

3 Mr. Min. Dave Min, California 47.

4 Mr. [REDACTED]. This exhibit is Bates number EFTA01196604. It's a June 22nd, 2015, email
5 from Darren Indyke to Mr. Epstein. So please take time to read it. You're not on this email.

6 This email references invoices from Mr. Poe for approximately \$50,000 in legal services he
7 provided to Mr. Epstein, including, quote, "communicating with Kathy and Marty." Let me know
8 when you've had a chance to review.

9 Ms. Cotton. Is this I? I just want to make sure I'm --

10 Mr. [REDACTED]. I. This should be exhibit I.

11 We'll go off the record for a second.

12 [Discussion off the record.]

13 Mr. [REDACTED]. Let's go back on the record here.

14 So as I said before we went off the record, this email references invoices from Greg Poe,
15 including billing for communicating with Kathy and Marty.

16 Were you communicating with Greg Poe about whatever case this was?

17 Ms. Cotton. Can we go off the record for one more second?

18 Mr. [REDACTED]. Can she answer the question, please?

19 Mr. Fishman. Well, the question is were you communicating with her about whatever case
20 this is --

21 Mr. [REDACTED]. Sure.

22 Mr. Fishman. -- is not a question, I think --

23 Mr. [REDACTED]. So we can clarify.

24 Mr. Fishman. If you want to try a different --

25 BY MR. [REDACTED]:

1 Q So what case was Greg Poe working on for Mr. Epstein? Or cases.

2 A I didn't -- my understanding was that Mr. Poe was engaged to do analysis.

3 Q So in the previous exhibit, that email about doing it at your direction and conditions,
4 avoiding, quote, "Latham BS," that was about engaging Greg Poe to do analysis?

5 A That was my -- that was my -- that's my recollection about why he was engaged.

6 Q So --

7 Ms. Cotton. Now can we go off the record before you ask another question?

8 Mr. [REDACTED]. Off the record.

9 [Recess.]

10 Mr. [REDACTED]. Let's go back on the record.

11 Mr. Fishman. Okay. So this document appears to be labeled "privileged and confidential,"
12 and Ms. Ruemmler was not copied on this. And as a result, we have concerns about whether the
13 questions you were going to ask her or the answers she might give might be subject to a privilege
14 that she can't assert and she can't waive. Privilege belong to the estate of Mr. Epstein. And as you
15 may know, in other civil litigation, they have asserted privilege over certain documents. And so if you
16 can ask her the question about -- without referring to the document itself, that might actually make it
17 possible for her to answer.

18 Mr. [REDACTED]. I think we can do that.

19 Mr. Fishman. Okay.

20 Mr. [REDACTED]. I will also note for the record that this document is from the Department of
21 Justice's release. The whole wide world has this document now. For the record, the whole world has
22 this document.

23 Mr. Fishman. We --

24 Mr. [REDACTED]. The other item to note here is that one thing that Jeffrey Epstein did, to
25 anyone who's read any of these documents the Department of Justice has released to the whole

1 wide world, is put "privileged and confidential" on literally everything.

2 With that said, let's see if we can ask her questions without having to butt up against that.
3 This is also a transcribed interview. There may be points where you simply refuse to answer. That is
4 how this goes.

5 Mr. Fishman. We're trying to avoid that.

6 Ms. Cotton. And it's a lawyer who wrote "privileged and confidential," not Epstein, which
7 puts our radars up.

8 BY MR. [REDACTED]:

9 Q Did you talk with Gregory Poe at any point between that previous exhibit, the previous
10 year when you met with him to set something up at your, quote, "direction and conditions," until --
11 regarding Jeffrey Epstein?

12 A I don't remember any specific conversations with Mr. Poe. Mr. Poe is someone who
13 was known to me, who I had worked with, and probably -- I don't remember specifically, but
14 probably was working a lot in this period of time -- was extremely respected defense attorney.

15 And so -- and again, someone who we worked with pretty frequently. When I say we, my
16 partners and I at Latham & Watkins. Oftentimes we would have a corporate representation, we are
17 representing a corporate client and, you know, Mr. Poe's specialty was representing individuals, and
18 he had spent many years at the Federal Public Defender's service.

19 So I had a lot of communications with Mr. Poe. I don't have a specific recollection about
20 talking to him on matters relating to Mr. Epstein other than making the initial -- you know, making
21 the referral. It's possible I did. I just, sitting here today, don't remember.

22 Q Can you say with confidence that aside from that meeting that's mentioned in the
23 previous exhibit, you never talked with Mr. Poe about matters regarding Jeffrey Epstein?

24 A No, I certainly can't say that I never spoke to him. But I just don't remember, you know,
25 any specific occasions that I -- that I did.

1 Q Sometimes when we talk to people we can't remember specific communications, but
2 we can generally remember the nature of an ongoing dialogue or periodic communications. So
3 putting aside whether you remember any specific communications, were you communicating with
4 Gregory Poe about anything regarding Jeffrey Epstein from that meeting that was referenced in the
5 previous exhibit, say -- for now, let's say till June 2015, 6 months later?

6 A This is 12 years ago. I very well may have. I just don't -- I just, sitting here today, don't --
7 nothing springs to mind.

8 Q Did you ever become aware that Mr. Poe was working on something different than
9 whatever analysis, to use your words, you had initially set him up with?

10 A Putting aside any conversations with Mr. Poe, what I recall -- what I recall thinking about
11 and being -- I don't know whether I was asked about it. What I remember thinking about in the
12 context of the legal issues that were in the CVRA case, as we talked about before, there were two.
13 There were sort of two major issues. One, did the Justice Department violate the notification
14 obligations? And two, if the answer to that question was yes, what was the remedy?

15 On the second point, there had been the -- indulge me for a second. The use of
16 nonprosecution and deferred prosecution agreements was still --

17 Q I'll indulge you for a second.

18 A Well, I'm trying to explain --

19 Q Please.

20 A I just told you I didn't remember --

21 Q I know.

22 A -- and you're asking me --

23 Q I know.

24 A -- follow-up questions.

25 The use of nonprosecution and deferred prosecution agreements was still at that point in

1 time, you know, relatively uncommon, even with respect to corporate resolutions. Now we see that
2 much more commonly. But it was, at that time, quite uncommon, quite uncommon to use a
3 nonprosecution agreement or a deferred prosecution agreement with respect to an individual
4 prosecution.

5 And there were questions about -- in the court system in this sort of 2015, 2016 timeframe,
6 about whether or not courts could get behind a prosecutions -- a prosecutor's decision to resolve a
7 criminal case either through a nonprosecution agreement or a deferred prosecution agreement.

8 And there was a sort of seminal case that, as I recall, was decided by the D.C. Circuit. I think it
9 was in 2016. But the lower court decision had been much earlier than that.

1

2 [2:50 p.m.]

3 BY MR. [REDACTED]:

4 Q Is this -- are you describing what Mr. Poe was originally working on?

5 A No. I'm responding what was in my mind about the issues --

6 Q During that period?

7 A -- during that period of time.

8 Q What was Mr. Poe working on?

9 A Again, I can't say specifically what he was working on. He was doing an analysis. And in
10 my memory of my mind, the things that I was thinking about -- by the way --

11 Q Sorry. You can't say because there's a potential privilege issue or you can't say because
12 you can't remember?

13 A I don't remember.

14 Q Okay. Just checking.

15 A Yes, I don't remember.

16 But at that period of time, these legal questions were present in Mr. Epstein's case, but they
17 were also present in other cases in the country, and the legal questions were very relevant to my
18 practice.

19 Q So you could have been talking to Mr. Poe about those issues periodically?

20 A I don't remember. But I'm saying at that point in time, in that 2015-2016 time frame, in
21 my mind there were issues in Mr. Epstein's -- in the CVRA litigation, which he was not a party to, that
22 were also -- there were issues in the courts in general.

23 Q Let me stop. Can you say, tell me with confidence, that you never gave Mr. Poe any
24 directions about whatever work he was doing for Mr. Epstein?

25 A I described what I recall doing, which is acting as a person who connected Mr. Epstein to

1 Mr. Poe and trying to translate to Mr. Poe what legal work Mr. Epstein wanted someone to do.

2 Q I think we will come back to this, but for now, you also mentioned the work you were
3 doing for him, for Mr. Epstein, was more in the PR, in the media space. So I would like to turn to that
4 at this point.

5 A Just to be clear, I wasn't doing work for Mr. Epstein.

6 Q Remind me again how you characterize whatever it is you were doing for Mr. Epstein
7 regarding PR and media.

8 A He asked my views from time to time, as I think he asked others as well, and I tried to be
9 responsive and give my views.

10 But, again, he wasn't my client. I didn't work for him. He wasn't paying me. Wasn't my
11 responsibility. It was somebody else's responsibility.

12 Q But earlier in this hour you wouldn't say whether whatever it is you were rendering him
13 was in a legal capacity or personal capacity. So can you say it now?

14 A No, I don't believe that's the question that you asked me.

15 Q So, well, let's ask it, then.

16 A I'm a lawyer, and people ask me questions all the time that touch on -- I'm a lawyer, not
17 a doctor, so people don't come to me and ask me what they should do when their back hurts, but
18 they do come and ask me about all sorts of questions that touch on the law.

19 Q But not every piece of advice you give to anyone who asks you about the law is
20 rendered in a professional capacity as opposed to a personal one, right?

21 A I don't understand this distinction that you're trying to make.

22 I'm a lawyer --

23 Q You were not Mr. Epstein's lawyer, you've said again and again and again.

24 A No. I was a lawyer who he asked questions to.

25 Q That's right. You were a lawyer who he asked questions to.

1 A Yes.

2 Q Was he asking you questions as a friend? Was it informal? Was he asking questions to
3 you as his lawyer, regardless of not -- whether there was some sort of retention agreement or you
4 were paying him? What was it?

5 A I can't speak for what was in Mr. Epstein's mind.

6 In my mind, I was responding to him in the way that I respond to people who ask me
7 questions about media issues that touch on the law.

8 [Ruemmler Minority Exhibit J

9 was marked for identification.]

10 Mr. [REDACTED]. All right. Let's enter minority exhibit J, Bates number EFTA01203719. It's an
11 April 21st, 2015, email exchange between you and Mr. Epstein. Mr. Epstein forwarded you an
12 inquiry from ABC News regarding an interview with --

13 Mr. Fishman. I'm sorry. Do you want her to read the document first before you summarize it.

14 Mr. [REDACTED]. Sure.

15 Mr. Fishman. Okay.

16 Mr. [REDACTED]. So before we discuss this particular exhibit, we're going to have the members ask
17 some questions.

18 Mr. Krishnamoorthi.

19 Ms. Ruemmler. Okay.

20 Mr. Krishnamoorthi. Okay. Thank you.

21 Ms. Ruemmler, my first question is, did you say before that Leon Black -- or was Leon Black
22 someone that was referred to you as a client by Mr. Epstein?

23 Ms. Ruemmler. Not Leon Black. It was, as I recall, there was a commercial dispute that
24 Apollo --

25 Mr. Krishnamoorthi. So Apollo the firm?

1 Ms. Ruemmler. Apollo the firm, correct.

2 Mr. Krishnamoorthi. Okay. And how much in billings did Apollo accrue with Latham &
3 Watkins at the time that you were at Latham & Watkins because of that referral?

4 Ms. Ruemmler. Oh, zero. We had a conflict, and so we were unable to do the case.

5 Mr. Krishnamoorthi. Were any other clients referred to Latham by Epstein?

6 Ms. Ruemmler. Yes.

7 Mr. Krishnamoorthi. Through you?

8 Ms. Ruemmler. Yes. There was another person who he referred to me that was an individual
9 who had been indicted in California in connection with a corporate acquisition.

10 Mr. Krishnamoorthi. Was it just one other client that was referred to you by him?

11 Ms. Ruemmler. Well, of course, the Rothschild client was referred to me.

12 Mr. Krishnamoorthi. Okay.

13 Ms. Ruemmler. Originally when he called me it was about a referral relating to this donor
14 advised fund that he was working on with Mr. Gates.

15 Mr. Krishnamoorthi. Any others?

16 Ms. Ruemmler. Directly, not that I can remember sitting here.

17 Mr. Krishnamoorthi. And how much in billings did those clients referred to you by Epstein
18 accrue for Latham & Watkins?

19 Ms. Ruemmler. I don't remember the specific amount.

20 Mr. Krishnamoorthi. Tens of thousands? Hundreds of thousands? Millions?

21 Ms. Ruemmler. I don't -- again, I don't remember the specific amount for the Rothschild
22 representation. My best recollection is that it was the single-digit millions.

23 Mr. Krishnamoorthi. Okay. Did Epstein ever help you in attaining your position at Goldman in
24 2020?

25 Ms. Ruemmler. No, he did not.

Mr. Krishnamoorthi. Did he ever try to help you with landing any positions at any other firm, including Facebook, not limited to Facebook?

Ms. Ruemmler. He didn't -- not to my knowledge at the time. What Mr. Epstein -- Mr. Epstein had nothing to do at all with the outreach that I got from Facebook. I had known for many years the retiring general counsel, and he reached out to me.

I made the mistake, I think, of mentioning it to Mr. Epstein, and then, as was his typical fashion, what I've now seen is that he wanted to make himself relevant. And so he would offer all sorts of suggestions about negotiations around any offer.

Mr. Krishnamoorthi. I understand.

Ms. Ruemmler. I didn't -- I didn't -- I didn't -- I ultimately didn't want an offer from Facebook, and I didn't receive one. So his musings about that were not relevant.

[Ruemmler Minority Exhibit K
was marked for identification.]

Mr. Krishnamoorthi. Got it. Okay.

I have an email here, it's EFTA R1 01333849 Bates stamp.

If you can share that with the witness, please.

Mr. Fishman. How would you like this marked?

Mr. [REDACTED]. It's going to be exhibit K. Minority exhibit K.

Mr. Krishnamoorthi. And this is, as you can tell, this is an email that was originally from Cheryl Gould to you, which you then forwarded to Mr. Epstein later on.

Ms. Ruemmler. Yes.

Mr. Krishnamoorthi. Okay. We can all read the substance of the email, but the first sentence of that email says, "I certainly do hope at this time you understand the finality of your 'relationship' with my husband." She's referring to Reid Weingarten.

Ms. Ruemmler. Yes.

1 Mr. Krishnamoorthi. "I hope now you can find true happiness without having a relationship
2 with someone else's husband."

3 Was Mr. Epstein aware of this relationship before Cheryl Gould became aware of this
4 relationship?

5 Ms. Ruemmler. Is this relevant to your inquiry?

6 Mr. Krishnamoorthi. Yes, absolutely, hundred percent.

7 Ms. Ruemmler. Okay. I'm happy to answer the question.

8 Mr. Fishman. Happy may not be the right word.

9 Ms. Ruemmler. It's surprising to me that this is something that you would spend your time
10 on, but let's go ahead with it.

11 So unbeknownst to me -- or inexplicably -- I came to learn that Mr. Epstein -- Mr. Weingarten
12 had said something to Mr. Epstein about his feelings for me. I did not raise those. I did not raise this
13 with Mr. Epstein. Mr. Epstein raised it with me.

14 Mr. Krishnamoorthi. I guess my question is this. My question is this. Were you aware that
15 Epstein knew about this relationship prior to the time that you became aware that Gould became
16 aware of that relationship?

17 Ms. Ruemmler. The answer is -- I think I understand what you're asking. The answer is yes.
18 And that is why I forwarded this.

19 But to be clear, to be very clear, my relationship with Mr. Weingarten was -- which has
20 absolutely nothing to do with Mr. Epstein whatsoever.

21 Mr. Krishnamoorthi. He didn't introduce you or anything like that either?

22 Ms. Ruemmler. No, as I, with apologies, I don't think you were here, Congressman, when I
23 said this, he cold called me at my law firm.

24 I was an unmarried person, and Mr. Weingarten was an unmarried person.

25 When I received this email, this was out of the blue. I was shocked and mortified, among

1 other reactions. And the reason that I forwarded it to Epstein is because Epstein had raised with me
2 that Mr. Weingarten had raised with him his feelings towards me.

3 Mr. Krishnamoorthi. Last question.

4 In an earlier email -- and we can share this with you -- you basically -- he had said to you on
5 July 9th, 2017, "Can you and I have a coffee or meal with John Brennan?"

6 Ms. Ruemmler. Yes.

7 Mr. Krishnamoorthi. And in response you said, "That would be fun. I think he would be
8 scared off because of your Google history." That was July 9th, 2017.

9 When did you become aware of Jeffrey Epstein's conviction for child prostitution?

10 Ms. Ruemmler. I became aware that he had pled guilty to two prostitution-related offenses,
11 including solicitation of a minor for prosecution, in or around July of 2014.

12 Mr. Krishnamoorthi. Thank you.

13 Mr. [REDACTED]. Representative Randall.

14 Ms. Randall. Thank you.

15 Ms. Ruemmler, earlier this year the Miami Herald published a story describing how you
16 worked with Steve Bannon and others in '18 and -- 2018 and 2019 -- to, I'm going to use quotes here,
17 help counter the public narrative that was forming against Mr. Epstein after the Herald's perversion
18 of justice investigation was published.

19 What work did you do with Mr. Bannon?

20 Ms. Ruemmler. I didn't do any work with Mr. Bannon. Mr. Bannon was someone who I met
21 on one or two occasions at business meetings, and I didn't work with him on anything.

22 Ms. Randall. What is your understanding of Mr. Epstein's relationship with Mr. Bannon?

23 Ms. Ruemmler. I didn't know. I mean, they seemed to be friendly. But I didn't know like
24 beyond that.

25 Ms. Randall. So do you have any knowledge of Mr. Bannon ever acting as an intermediary

1 between Epstein and Donald Trump?

2 Ms. Ruemmler. I don't.

3 Ms. Randall. In text messages from August 2018 between Mr. Epstein and Mr. Bannon, Mr.
4 Epstein wrote, "Your girlfriend Ruemmler is coming over." Do you know why Mr. Epstein would refer
5 to you in this manner even jokingly?

6 Ms. Ruemmler. Lord knows. I have no idea.

7 Ms. Randall. I'm going to list some names, and for these individuals I would like to know if
8 you were ever aware of Mr. Epstein or Ms. Maxwell introducing them to any minor girls or young
9 women for the purpose of engaging in sexual activity.

10 Kimbal Musk?

11 Ms. Ruemmler. I am not familiar with that name.

12 Ms. Randall. Elon Musk's brother.

13 Martin Nowak?

14 Ms. Ruemmler. I'm sorry. Would you just mind repeating the preface of the question?

15 Ms. Randall. Yeah. Yeah. If you have any knowledge of Mr. Epstein or Ms. Maxwell
16 introducing them to any minor women or girls.

17 Ms. Ruemmler. Okay. Thank you.

18 Mr. Fishman. I think you can answer the question as a whole, though.

19 Ms. Ruemmler. Yes, I can answer them. The answer with respect to Mr. Nowak is no with
20 respect to both Epstein and Maxwell.

21 Ms. Randall. Richard Branson?

22 Ms. Ruemmler. No.

23 Ms. Randall. David Copperfield?

24 Ms. Ruemmler. No.

25 Ms. Randall. David Blaine?

1 Ms. Ruemmler. No.

2 Ms. Randall. Larry Summers?

3 Ms. Ruemmler. No.

4 Ms. Randall. Paolo Zampolli?

5 Ms. Ruemmler. No.

6 Ms. Randall. Peter Mandelson?

7 Ms. Ruemmler. No.

8 Ms. Randall. Henry Jarecki?

9 Mr. Fishman. I'm sorry?

10 Ms. Randall. Henry Jarecki?

11 Ms. Ruemmler. No.

12 Ms. Randall. Stephen Hanson?

13 Ms. Ruemmler. No.

14 Ms. Randall. Alan Dershowitz?

15 Ms. Ruemmler. No.

16 Ms. Randall. Glenn Dubin?

17 Ms. Ruemmler. No.

18 Ms. Randall. Tom Pritzker?

19 Ms. Ruemmler. No.

20 Ms. Randall. And Ehud Barak?

21 Ms. Ruemmler. No.

22 Ms. Randall. Thank you. I appreciate you answering.

23 Ms. Ruemmler. Yeah. And just to clarify for the record, I'm unaware of any of that activity
24 with respect to anyone at any time.

25 Again, as I understand, the allegations that have been put forth by the Justice Department is

1 that the activities involving Mr. Epstein and Ms. Maxwell predated my knowing Mr. Epstein by 10
2 years at least. So that's -- I have no knowledge of anything, anything relating to those types of
3 activities.

4 Ms. Randall. Thank you.

5 Mr. Min. Thank you.

6 Ms. Ruemmler, I know it's been a long day.

7 Mr. Fishman. That means it sounds like it's over, Congressman. That's fine. That would be
8 great.

9 [Laughter.]

10 Mr. Min. I don't know how much longer. But I wanted to switch to Brad Karp and your
11 relationship with him.

12 How long have you known Mr. Karp?

13 Ms. Ruemmler. Probably 15 years.

14 Mr. Min. Fifteen years. So around 2011, 2010?

15 Ms. Ruemmler. Yes.

16 Mr. Min. And how did you first meet him? Was it professional? Personal?

17 Ms. Ruemmler. Professional.

18 Mr. Min. Working on a case together, interacting --

19 Ms. Ruemmler. Mr. Karp is a very prominent member of the legal community, and he was the
20 chairman of --

21 Mr. Min. Paul Weiss.

22 Ms. Ruemmler. -- Paul Weiss. And I had multiple friends who were partners at Paul Weiss,
23 and so --

24 Mr. Min. Can you remind me where you were again in 2011, 2010? I apologize.

25 Ms. Ruemmler. I was working at the White House at the time.

1 Mr. Min. At the White House. Okay.

2 Ms. Ruemmler. Yes.

3 Mr. Min. Got it. And like how often did you interact with him over that time?

4 Ms. Ruemmler. I knew Brad, but I came to -- the only memory I have of interaction with him
5 is when I was leaving the White House to go back into the private sector, I spoke to a couple of law
6 firms and Paul Weiss was one of them. And Paul Weiss was recruiting me to join the law firm, and I
7 spoke with him quite a bit in that context.

8 Mr. Min. And did you continue to speak with him after that point in time?

9 Ms. Ruemmler. Yes.

10 Mr. Min. Professionally or --

11 Ms. Ruemmler. Professionally.

12 Mr. Min. Did you have any discussions or interactions relating to Jeffrey Epstein with Mr.
13 Karp?

14 Ms. Ruemmler. Yes. We had -- I was aware that Brad, Mr. Karp, knew Epstein in a very
15 similar way that I knew Mr. Epstein in the sense that he had a client in the form of Apollo, Mr. Black
16 was the chairman and CEO of Apollo, and Mr. Epstein had a business relationship with Mr. Black.

17 Similarly, I had a client relationship with the Rothschild Bank, and Mr. Epstein had a separate
18 business relationship with the Rothschild Bank.

19 That was my understanding of how Mr. Karp knew Mr. Epstein.

20 Mr. Min. And in 2014, there's an email from Jeffrey Epstein saying that he was introduced to
21 you by Mr. Karp. Is that something that you would agree with?

22 Ms. Ruemmler. That --

23 Mr. Min. Mr. Epstein was introduced to you by Mr. Karp?

24 Ms. Ruemmler. No. Mr. Epstein just cold called my law firm.

25 Mr. Min. He cold called your law firm?

1 Ms. Ruemmler. If Mr. Karp had recommended me in some way, shape or form, I didn't know
2 that.

3 Mr. Min. But you were not introduced --

4 Ms. Ruemmler. No, we were not introduced. No.

5 Mr. Min. And so after that time when you were introduced, or when Mr. Epstein called you,
6 over the next, I guess, what, 5, 6 years, how often would you and Mr. Karp discuss Epstein? Like once
7 a week? Once a month? Once a year?

8 Ms. Ruemmler. Oh, gosh, no. I would say very rarely.

9 At some point in time, I think I mentioned earlier, Congressman, when you weren't in the
10 room, that my observation was Epstein tried to make himself relevant by constantly --

11 Mr. Min. I heard you say that.

12 Ms. Ruemmler. Okay. Connecting people. And at some point I think he tried to make himself
13 relevant by talking to Mr. Karp about recruiting me to leave Latham and go to Paul Weiss.

14 Mr. Min. Just a last couple questions here.

15 Did you communicate with Mr. Karp -- actually, I'll preface this by saying I have at least three
16 emails saying -- I don't have the documents here, so you would have to take my word on this -- but
17 on February 22nd, 2019, you were on an email with Mr. Karp that's sent by Mr. Epstein updating you
18 and Mr. Karp on developments in a lawsuit with one of his alleged victims.

19 And a March 3rd, 2019, email, you were copied, Mr. Karp provided legal advice to Mr.
20 Epstein, including regarding protecting his 2008 plea deal.

21 And in a March 31st, 2018, email exchange you advised Mr. Epstein on certain steps he might
22 consider taking following a lawsuit against him.

23 How often did you and Mr. Karp communicate about Epstein, and, in particular, about legal
24 strategy or legal advice during this period? Is that the entirety of it, or was there more?

25 Ms. Ruemmler. My, again, my observation was that Epstein would ask me and other lawyers

1 who he knew their views. It was like a sort of a shotgun approach. It's one of the reasons I would
2 have thought if he were my client he would have been a maddening client because he shopped
3 around. "Okay, you knew Brad. Let me ask Brad what he thinks. I know Kathy, let me ask Kathy
4 what she thinks."

5 That was my observation of the way that he engaged with Mr. Karp and the way that he
6 engaged with me.

7 Mr. Min. I'm told we're out of time. So thank you for your time.

8 Mr. [REDACTED]. We'll go off the record.

9 [Recess.]

10 Mr. Grant. We'll go back on the record. It's 3:25.

11 BY MR. GRANT:

12 Q Ms. Ruemmler, I'm going to start with a meeting that was scheduled on May 6th of
13 2019. It was a dinner meeting between yourself, Woody and Steve and Marvin. Would Woody be
14 Woody Allen?

15 A Yes.

16 Q And Steve would be Steve Bannon?

17 A Yes.

18 Q And who is Marvin?

19 A Marvin was a partner of mine at Latham & Watkins.

20 Q Is that Marvin Putnam?

21 A Yes.

22 Q And this meeting was to have a dinner and discuss, quote, "legal stuff" with Mr. Epstein.
23 What specific legal stuff would you have discussed with Mr. Epstein at this time?

24 A My recollection of this meeting was that there was a prominent plaintiff's lawyer, whose
25 name is Michael Avenatti -- you may be aware of him because he subsequently went to prison, and

1 also, I believe, represented Stormy Daniels at some point -- but in any event, he went to prison. And
2 he had tweeted something about having a -- threatening a legal case against Epstein.

3 And Epstein had asked for a referral, a legal referral. And so I asked around the law firm
4 whether anybody had had dealings with Mr. Avenatti.

5 And Mr. Putnam, as I recall, did, had had a case or two, may have even been dealing with him
6 at the time, and so I suggested that if he had any interest in meeting Epstein to see whether there
7 was -- if such a case were filed, whether he wanted to take it on as a legal matter. So that was what
8 that was in reference to.

9 Q And briefly, what was that legal issue, if you recall?

10 A I don't remember exactly what the -- my best recollection is there was a tweet that
11 Avenatti had sent out saying something along the lines of, "I have some client and the client is going
12 to sue," going to sue Epstein.

13 That never happened. I can't remember the timeline, whether it was because he got indicted
14 before he could do it or whether he was -- sometimes what I've seen some lawyers do is tweet or
15 make a public statement or something like that in an effort to attract clients, and I wasn't sure
16 whether that was going on. Whatever.

17 But in any event, it didn't come to pass.

18 Q And so just to be clear, for the sake of the record, SDNY's investigation into Mr. Epstein
19 began in 2018, this meeting was in 2019, this meeting about, quote, "legal stuff" was not in reference
20 to any investigation of Mr. Epstein. Is that correct?

21 A That's right. I have no knowledge of any investigation of Mr. Epstein in that time frame.

22 Q I believe you've mentioned in a previous hour that you've had at least some interactions
23 with Darren Indyke, who's Mr. Epstein's personal attorney. How often would you say that you
24 interacted with Mr. Indyke?

25 A Infrequently. I believe I only met Mr. Indyke once in person.

1 Q And how often would you have had any type of other correspondence with Mr. Indyke?

2 A Again, infrequently is my best recollection. I don't remember having, again, during this
3 time frame that I was dealing with Epstein, I don't remember having much engagement with
4 Mr. Indyke.

5 Q And to the extent you can remember that engagement with Mr. Indyke, what did it
6 pertain to?

7 A I don't really remember. I knew that Mr. Indyke was his kind of in-house lawyer, if you
8 will. And, again, he had external counsel, Mr. Weinberg. And, I mean, I certainly knew who he was,
9 but I just don't have any real memory of having much in terms of substantive conversations with him.

10 Q And switching gears just a little bit. Recognizing you said multiple times today you did
11 not have a formal legal engagement with Mr. Epstein, did you ever provide legal services to any
12 associates of Mr. Epstein?

13 A No, other than the Rothschild Bank, as we've talked about at length, and that was a
14 client relationship that he had separately.

15 Q And I'll ask about a list of Mr. Epstein's employees.

16 Did you ever have -- so the same question will apply -- did you ever have any -- provide any
17 legal services to any one of the following individuals. You can answer with a simple yes or no. If you
18 do say yes, I will come back to them?

19 A Okay. And just, I'm sorry, can you just repeat the preface, just because I want to make
20 sure I have that in my mind?

21 Q Yes. Did you ever provide legal services of any kind to any of the following individuals?

22 A Okay.

23 Q Richard Kahn?

24 A No.

25 Q Bella Klein?

1 A No.

2 Q Harry Beller?

3 A No.

4 Q Lesley Groff?

5 A No.

6 Q Sarah Kellen?

7 A No.

8 Q [REDACTED]?

9 A No.

10 Q [REDACTED]?

11 A No.

12 Q And Ms. Maxwell?

13 A No.

14 Q In previous testimony before this committee the committee has learned that there were
15 five fee-paying clients of Mr. Epstein's. Obviously we have discussed the Rothschild family at great
16 lengths here today, so I won't ask about them further. But have you ever performed any type of
17 formal legal work or other services to Les Wexner?

18 A No.

19 Q Leon Black?

20 A No.

21 Q Steven Sinofsky?

22 A No.

23 Q Glenn Dubin?

24 A No.

25 Q Eva Andersson-Dubin?

1 A No.

2 Q Did you ever provide advice or counsel to any young woman or girl associated with Mr.
3 Epstein?

4 A No.

5 Q Did Mr. Epstein ever offer you employment?

6 A No.

7 Q Did he facilitate employment opportunities on your behalf?

8 A Other than the referrals that I mentioned earlier, the legal referrals, no.

9 Q There is an email, I'm happy to provide it to you if you would like it, I will simply say it is
10 about your offer to go to Hogan and about getting compensated \$6 million per year. Are you familiar
11 with what I'm referencing?

12 A Yes, I am.

13 Q What was this Hogan offer?

14 A It's common in -- even more common today than it was back then -- in competition
15 among law firms to try to recruit a lawyer from one law firm to another, particularly if one law firm
16 feels like they need more legal talent in one particular practice area or another, or they need more
17 business generators, or they need particular expertise or something like that. And Hogan Lovells had
18 reached out to me to see if I'd be interested in a conversation about leaving Latham and going to
19 Hogan Lovells.

20 Q And as part of this email chain, Mr. Epstein wants to be reminded of this offer.
21 Why did you discuss this offer with Mr. Epstein?

22 A Mr. Epstein and I had a shared client, as I said, and he -- I don't remember the time
23 frame of this email you're referring to.

24 Q This would have been in October of 2015.

25 A Okay. So I had now been working with him on the Rothschild representation for about a

1 year, and I believe that he was -- he thought I was a good lawyer and I was doing good work for the
2 bank, and, in fact, we got a very favorable outcome for the bank just shortly thereafter.

3 And he believed -- he expressed his belief -- whether he believed it or not, who knows? -- he
4 expressed his belief to me that I was being undercompensated at Latham and that I should -- that the
5 firm should be paying me more, they weren't paying me enough. That was his general view.

6 Q And why did you feel that you could trust Mr. Epstein with professional advice on your
7 career?

8 A I didn't ask for his professional advice on my career. He was sort of the self-described
9 hard-nosed negotiator around financial issues and he -- from time to time I would ask him -- I think
10 I'm a good negotiator on behalf of my clients. I tend not to be such a great negotiator on my own
11 behalf, particularly when it comes to issues like compensation, which I think are tough for people --
12 some people.

13 Trust me, Mr. Epstein had no issues in that regard whatsoever. He was quite assertive. But
14 so he was someone who pushed me, whether I wanted him to or not, to be more assertive on my
15 own behalf in terms of compensation discussions.

16 Q I will now enter as majority exhibit 1.

17 [Ruemmler Majority Exhibit No. 1

18 was marked for identification.]

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BY MR. GRANT:

Q While it is getting passed around I will just read the bare minimum details. It's Bates stamped EFTA02631933, and it is from Jeffrey Epstein to yourself on Monday, March 4th, 2019. And I will give you a second to review it. I'm only going to focus on the very top message.

A Okay. I'm ready when you are.

Q So it says -- this is Mr. Epstein writing to you -- "Send her the 10k or tell her that since your White House days your comp has been negotiated by your advisor, Rich Kahn. I'll listen first of course."

What was the "10k," which I would imagine means \$10,000, what was that in relation to?

A Yeah, that's not a reference to \$10,000. It's to a securities filing, a company's 10-K.

Q Thank you for that clarification.

A Sure.

Q Second part of that is, "since your White House days your comp has been negotiated by your advisor, Rich Kahn."

A Yeah.

Q Rich Kahn is known to be Mr. Epstein's financial tax guy. Did he ever negotiate compensation on your behalf?

A No. This is very vintage Epstein. He is injecting himself with this kind of kooky, kooky idea, which he even acknowledged, because he says, "I'll listen first of course," because he knows I'm going to say that's ludicrous. And so he's even predicting that my reaction to what he is suggesting here is that I'm going to say that's so dumb.

But the context of this is, as I said, he was someone who was very pushy and insinuating in a patronizing way, but also in a way that he thought he was trying to be helpful in encouraging me to be aggressive in negotiating compensation. In this circumstance it was with a large tech company

1 that I was in pretty serious discussions about potentially going and becoming the general counsel
2 there.

3 Q And just so the record is clear, Richard Kahn never negotiated compensation on behalf
4 of yourself?

5 A No. I don't believe I've ever met Mr. Kahn.

6 Q You mentioned that this was -- the full context of this email was about your potential
7 position, or applying to go towards a tech company, in this case it looks to be Google. Why did you
8 forward this information to Mr. Epstein in the first place?

9 A I wasn't applying for the job. They had reached out to me for the job. Again, so we
10 were continuing to advise the same client through this time frame, and for whatever reason Epstein
11 was interested as to whether or not I was going to do something different with my career at that
12 point.

13 And I had received outreach over the course of my time at Latham, and even going back to
14 the time when I was still at the White House, but contemplating leaving the White House. I had been
15 approached by many companies about potentially going and working in-house as general counsel.
16 And so just in the course of normal conversation I had told him that.

17 And, again, he would insert himself and try to, again, tell me, "You should say that you want
18 to be paid X, you should say you want to be paid Y," that kind of thing.

19 And, again, he had a very different style than I do. And I listened to him, of course, but I
20 wasn't following his advice, because it would be completely counter to just how I am. But it was --
21 that's what this was, is just really nothing more than that.

22 Q And just to be clear, did Darren Indyke ever negotiate a job offer or compensation on
23 your behalf?

24 A No.

25 Q Shortly after you left the White House, were you under consideration for any other

1 high-level government positions?

2 A There was public reporting shortly after the Attorney General at the time announced his
3 resignation. He had been serving in the position for about 6 years. It's a very, very tough job. And
4 there was almost immediate speculation in the press that I would be considered to succeed him in
5 that position.

6 Q Were you formally considered?

7 A I don't want to get into conversations that I had about it just because I think those are
8 conversations that are confidential.

9 Q That's fine. You can just give me a yes or no.

10 A Yes. I was considering it, yes.

11 Q I will introduce as majority exhibit 2.

12 [Ruemmler Majority Exhibit No. 2
13 was marked for identification.]

14 BY MR. GRANT:

15 Q I will, of course, allow you to review, but while you're reviewing, the Bates stamp in the
16 bottom right corner is EFTA02364352.

17 At the top of this email, it is from yourself, Kathy Ruemmler, sent to Jeffrey Epstein, on
18 Wednesday, October 15th, 2014. And I will give you a moment to review.

19 A Okay. I'm ready.

20 Q And it seems as if you forwarded a Bloomberg link about the rumblings of you being
21 considered to be the Attorney General of the United States. You forwarded this to Mr. Epstein. It
22 sounds like there was a call to be had. Did you, in fact, have a call about this article with Mr. Epstein?

23 A That I have no idea. I mean, again, this is 12 years ago. I don't know.

24 Q Moving up to the middle of the front page, Mr. Epstein has some suggestions for you. I
25 will read them.

1 "I have some concrete suggestions for moving forward. One, let's hire a video coach. You
2 need to be trained. Samantha is terrible. No hand movement or head tilting or nodding, blinking.
3 You will need to get the right glasses. You have 2 months from today. Have someone from your
4 office videotape the Ford presentation so that it can be reviewed for all of the above."

5 It seems to me like Mr. Epstein was trying to give you advice for potentially accepting a
6 nomination. Is that what was happening here?

7 A Do you recall my reference earlier to mansplaining.

8 Q I do. Yes.

9 A That's what's going on in this email. He's mansplaining to me on something that he
10 literally knows absolutely nothing about and telling -- and as you see my response is, "Would a man
11 need a video coach?" So I'm calling him out on the mansplaining.

12 Q So based on this email, it seems like Mr. Epstein had some sort of knowledge into your
13 thought processes around potentially becoming the Attorney General of the United States. Did you
14 have discussions with him about the potential for taking that position?

15 A The context of me having conversations with Mr. Epstein during this time, remember, I
16 just have met him for the first time in mid-July of 2014. So we're now, what, 3 months later or
17 something.

18 I had just been engaged weeks, maybe 3 weeks before, by the Rothschild Bank for a matter
19 that I understood to be quite significant, if not existential for them, and he was the primary adviser,
20 and he had referred the client to me.

21 So let's just say that the timing of this media speculation, that the article says, "Obama
22 favoring former White House counsel Kathryn Ruemmler to succeed Holder as Attorney General,"
23 was certainly awkward timing for a client that had just engaged me on their very -- their most
24 important matter.

25 So whether or not I would be available to handle the matter or I would be unavailable

1 because I was going off to run the gauntlet through the United States Senate, which Mr. Blanche is
2 doing today, was a question of intense interest of Mr. Epstein.

3 Q And was that intense interest just because he wanted you to represent the Rothschilds
4 and you could be not doing so by taking this position?

5 A That's what I believed at the time. Again, this is -- my whole reason for engaging with
6 him in this period of time frame is just all about the Rothschild representation.

7 Q Understood.

8 I will now mark as majority exhibit 3 another email Bates stamp EFTA02383491.

9 [Ruemmler Majority Exhibit No. 3

10 was marked for identification.]

11 BY MR. GRANT:

12 Q While it is getting passed around and you review it, this is at the top, from yourself,
13 Kathy Ruemmler, to Jeffrey Epstein, on Thursday, October 23rd, 2014. And I will give you a second to
14 review it.

15 A Okay. I'm ready.

16 Q So this appears to me to be your statement declining to be considered a candidate for
17 Attorney General of the United States. Is that correct?

18 A It was something that I was contemplating. Ultimately I didn't provide a statement.

19 Q And --

20 A The White House issued a statement.

21 Q Okay. Thank you.

22 So notwithstanding that you did not ultimately provide a statement, as you mentioned, at this
23 point you've been engaged with Mr. Epstein for 3 or so odd months. You've been engaged with Mr.
24 Epstein for 3 or so odd months. Obviously he had an interest in your next role due to the client you
25 were potentially going to be representing that was mutual to him.

1 Is it not odd that you're providing a draft statement of declining to be Attorney General of the
2 United States to someone you just met 3 months ago?

3 A Not given his relationship with the client that, again, he was really the primary adviser to
4 the client, and I was the secondary. I mean, I was the lawyer, but he was the primary adviser. And I
5 believe I was actually in Geneva at this time when I sent this.

6 And so the client has gone through the not easy thing to do, which is to transfer a very
7 significant matter. There had already been a ton of work done by a prior law firm in the United
8 States and a Swiss law firm, millions of dollars in legal fees had been spent, they had gone through
9 the process of basically telling those law firms you're no longer working on this matter, transferring
10 the whole file over to Latham & Watkins.

11 I was in Geneva at the time. It was an intense period of time for me because I was trying to
12 decide what the right thing to do was, whether or not I should go ahead and say, "Yes, I'm willing to
13 be nominated," or, as I ultimately decided, was to decline.

14 And so it was very natural to me, given his role with the client and the fact I literally was in
15 Geneva with the client at the time, when I -- I think I can say this because it's in the draft statement, I
16 said I have so informed the President. When I did that, when I informed the President, I actually did
17 it -- I was in Geneva. And so I didn't think that that was unnatural at all.

18 Q I understand that. However, I think where my confusion lies in this is that you could
19 have simply just told Mr. Epstein, or the client at the time, "I'm weighing this, I will let you know what
20 I decide," but it seems like sending a draft statement of in this case declining the role, but even if it
21 were in the inverse of accepting the role, to someone you just met 3 months ago, strikes me as odd.
22 And you don't find that odd?

23 A Well, again, this was not something that was confidential. This was all over the press.

24 Q Understood.

25 A There was massive speculation about who was going to succeed Eric Holder, who could

1 be confirmed. There were members of the Senate who were making comments, "Well, this person, I
2 wouldn't support this person, I would support" -- this was like not -- this was a very public matter.

3 And, again, within the first 6 weeks or so of restarting my legal practice I had gotten this
4 engagement for a very significant -- for a big Swiss bank in a very significant matter.

5 And I think what -- it was important -- it was very important to the bank, but it was also
6 important to me because it was one of my first new matters after coming back into private practice.
7 And so I wanted to make sure that, given that Epstein was the primary adviser, that he was informed
8 in what was going to happen.

9 So I could have done it that way, the way you described it, but I didn't. And I didn't -- if Jeffrey
10 Epstein weren't the notorious Jeffrey Epstein that is causing you guys to have spent countless hours
11 going through my emails, which I apologize for, we wouldn't -- you wouldn't even be asking me about
12 this, right?

13 And so it's like but at the time when I'm dealing with him I don't think that he is this person
14 who the world now understands him to be.

15 Q Understood.

16 Switching gears just a little bit. Have you ever maintained an account at JPMorganChase
17 Bank?

18 A Yes.

19 Q And when did you first open an account at JPMorganChase Bank, roughly?

20 A While I was working at Latham & Watkins, so 2016, 2017. I'm not sure. But in that
21 2016, 2017, 2018 kind of time frame.

22 Q Are you aware of Mr. Epstein reaching out to JPMorgan on your behalf?

23 A I am now, yes.

24 Q And you're aware now because of reviewing documents released by the DOJ, or other
25 means?

1 A I've seen documents that show that he asked his executive assistant to reach out to
2 JPMorgan on my behalf, and those were not documents that I would have seen at the time.

3 Q So to be clear, you did not ask Mr. Epstein to reach out to JPMorgan on your behalf?

4 A I did not. In fact, what happened, what I did ask him about was I had a banking
5 relationship at Merrill Lynch. And having spent the vast majority of my career in public service, I
6 candidly just never really paid much attention -- I certainly didn't pay attention to investments
7 because I didn't have any money to invest.

8 And so after a couple of years at Latham I had some money to invest, and I didn't know
9 whether or not my investment performance was good or bad.

10 And Mr. Epstein was the finance genius, and so -- allegedly -- and so -- and he certainly was --
11 my belief was that he was advising people, billionaires, right? Certainly the Rothschilds.

12 And so I asked him, "Do you think this performance is good, basically, from my portfolio?"
13 And he said, in essence, "It sucks. The market's been up this amount and you've only been up this
14 amount, and you're paying these really high fees, and this is ridiculous, and you didn't pay attention
15 to it," and mansplain, mansplain, mansplain. In this circumstance it was appropriate mansplaining.

16 And so he said you need a real bank. I know the head of the private banker, the head of asset
17 and wealth management or something at JPMorgan, and I'll have her call you.

18 And I was like that's ridiculous because I'm like a little tiny peon with -- I'm not even sure
19 whether I qualify. I don't even -- I don't know. I don't know what their threshold was.

20 But like the idea that someone at that level of seniority was going to pay attention, it was sort
21 of insulting, I thought, to even ask to pay attention to me.

22 But he took it upon himself to do that. And so ultimately I did meet with a lovely young
23 woman banker at JPMorgan and I opened an account at JPMorgan.

24 Q Were you aware at the time of Mr. Epstein's otherwise rocky relationship with
25 JPMorganChase Bank?

1 A I had no idea about that.

1 [4:01 P.M.]

2 Mr. Grant. Have you subsequently become aware of that rocky relationship?

3 Ms. Ruemmler. I subsequently became aware that at some point -- that he had been a client
4 at the bank, which I didn't know, and that he had been exited from the bank or they had told him
5 that they were going to close his accounts. I didn't know either of those things.

6 [Ruemmler Majority Exhibit No. 4
7 was marked for identification.]

8 BY MR. GRANT:

9 Q I will now mark as majority exhibit 4 another email from the Epstein Files Transparency
10 Act, Bates stamped EFTA02513732. While it is being passed around, the top of the email is from
11 Jeffrey Epstein to yourself, Kathy Ruemmler, on Tuesday, January 20th, 2015. I will give you all a
12 moment to review.

13 A This didn't take long to review, so I'm ready whenever you are.

14 Q The middle of the message is yourself sending Mr. Epstein a birthday message to say,
15 "Happy birthday! I hope you enjoy the day with your one true love."

16 Who are you referring to as his one true love?

17 A Himself.

18 Q And his response to you was, "They say that men usually give a name to their penis, as it
19 would be inappropriate to make love to a total stranger."

20 A Yes.

21 Q What was the point of this response, to your knowledge or understanding?

22 A Idiocy?

23 Q And do you understand what Mr. Epstein was trying to make reference to or talk about?

24 A He was making a stupid joke. And I actually responded to this email. I don't know if you
25 have the response. But I do have the response. I remember what I said to him.

1 Q What was your response?

2 A In essence, I said, it's hard to believe there's still a debate that men are the inferior
3 gender.

4 I stand by that response, particularly in response to this email.

5 Q Understood.

6 Did you have any other conversations of a similar nature with Mr. Epstein where he is
7 bringing up graphic words?

8 A I wouldn't --

9 Q More specifically, his genitalia?

10 A Well, he's not referring to his genitalia. He's making a dumb joke about men. And I
11 responded as -- I responded in kind, basically saying this is a dumb joke.

12 Q Understood.

13 Switching gears completely.

14 Mr. Fishman. As you should.

15 BY MR. GRANT:

16 Q Have you ever traveled with Jeffrey Epstein?

17 A I have not.

18 Q And I believe you stated earlier, but just to be clear, you did not take that 2015 trip to
19 Paris with Mr. Epstein?

20 A I did not.

21 Q And did you take a 2017 trip to the U.S. Virgin Islands with Mr. Epstein?

22 A No.

23 Q Have you been to any of Mr. Epstein's other New York apartments, not including his
24 townhouse?

25 A No.

1 Q Have you been to Mr. Epstein's Palm Beach house?

2 A No.

3 Q Have you been to the New Mexico, otherwise known as the Zorro Ranch?

4 A I have not.

5 Q Have you been to Little Saint James Island?

6 A No.

7 Q Have you been to Great Saint James Island?

8 A No.

9 Q Have you been to Mr. Epstein's Paris apartment?

10 A Yes.

11 Q When did you visit Mr. Epstein's Paris apartment?

12 A I don't remember the exact date, but Ms. de Rothschild and I attended a lunch meeting
13 together with Mr. Epstein in his dining room at his Paris apartment.

14 Q Is that the only time you went there?

15 A Yes.

16 Q Was anyone else there other than you and Ms. Rothschild?

17 A I believe that he had a chef, and the chef was there. And my recollection is that the chef
18 also served the food. And there was some fanfare around the -- whatever was served. I don't
19 remember what it was. But whatever the food -- I believe the chef was French, and it was French
20 cuisine of some type.

21 Q And have you ever been to a Boston rental apartment owned or leased by Mr. Epstein?

22 A No.

23 Q Did you ever observe any massage tables at any of Mr. Epstein's properties that you
24 have visited?

25 A No.

1 Q Did you notice any unusual photographs in Mr. Epstein's homes, apartment?

2 A Photographs?

3 Q Such as nude paintings, nude photos displayed anywhere.

4 A No.

5 Q In the time that you knew and dealt with Mr. Epstein, do you know how many assistants
6 he had?

7 A I didn't know. I knew that he had a number of staff who did different things. Exactly
8 what they did, I wasn't sure. I observed a number of personal staff. And when I say "personal staff,"
9 staff who were present at the townhome in New York.

10 Q I think this was also covered earlier, but have you ever traveled on any aircraft with Mr.
11 Epstein, including ones owned or operated by him?

12 A No.

13 Q Switching gears completely again.

14 Did you ever visit Mr. Epstein at the Metropolitan Correctional Center in 2019?

15 A No, I did not.

16 Q And this was also, I think, mentioned a couple different times in an earlier hour, but just
17 to have it clearly in one place on the transcript.

18 In one form, not the final form of Mr. Epstein's last will and testament, you were listed as a
19 successor executor. Is that correct?

20 A My understanding, I was a backup executor on a draft, a draft will.

21 Q And do you know why you were listed as the backup executor?

22 A I don't.

23 Q Were you ever informed of your designation into that last will and testament?

24 A I don't believe so.

25 Q And can you remind us when you were first hired at Goldman Sachs?

1 A I accepted the offer, I believe, in February of 2020, and I started at the firm -- I started at
2 Goldman Sachs in April of 2020.

3 Q And as part of your hiring and/or onboarding at Goldman Sachs did you have to disclose
4 any part of your prior relationship with Mr. Epstein?

5 A I did not have to.

6 Q Did you?

7 A I chose to disclose it.

8 Q And what did you disclose?

9 A I disclosed that -- before I accepted the offer, I told the firm, I told Goldman Sachs that
10 while I was -- while I had been White House Counsel, that I was in charge of vetting. That was one of
11 my responsibilities that we didn't talk about earlier. But so I was responsible for vetting Cabinet
12 Secretaries and other senior officials.

13 And I told them that before I accept the offer, I've done my own vet. And I've had an active
14 practice and an active criminal practice. And so here are some of the representations that I think --
15 the representations or associations, et cetera, that I think could cause media attention.

16 Goldman Sachs was a high-profile firm. And so I said that I knew Epstein, that I had
17 communicated with Epstein, that I had dealt with Epstein, that he was not my client, but that he was
18 a primary adviser to my client, and that he had asked my -- while he wasn't my client, he would
19 certainly ask my views on things from time to time.

20 So I basically described, in essence, what I described to you today.

21 Q And --

22 A Or to the committee.

23 Q Thank you.

24 When were concerns of your ties to Mr. Epstein first raised internally at Goldman Sachs?

25 A Concerns by whom?

1 Q Anyone internal to Goldman Sachs.

2 Mr. Fishman. Anyone that she might know about?

3 BY MR. GRANT:

4 Q Correct. Anyone that you might know about that would have raised concerns internally.

5 I can ask more specifically. When were concerns expressed to you from the chief executive
6 officer about your ties with Mr. Epstein?

7 A I wouldn't characterize it as concerns. I would characterize it as -- so I -- before I
8 accepted the offer, I said this is the vet. I did my own vet.

9 Also, there were some other client representations that were the kinds of things that either
10 had been or could be the subject of media attention. That was sort of the nature of my practice,
11 again, as I worked with -- I worked in controversy, with controversial people.

12 And of course on some of those -- some of those matters intersected with this building and
13 with Congress, et cetera, and so could become contentious, politicized, et cetera.

14 And so then that was appreciated. In fact, I was told that no one else had ever done that
15 before at Goldman.

16 And then the next time it came up was when The Wall Street Journal published a story at the
17 end of April of 2023. And The Wall Street Journal reported based on, I gather, based on documents
18 that they had come into possession of that showed meetings that Epstein had with people and
19 calendar entries and things like that. And so I was listed along with a number of other people as
20 being people who he had met with.

21 Q And did anyone bring concerns to you after that story broke internally at Goldman?

22 A Well, what happened is, is that The Wall Street Journal sent a bunch of questions, and I
23 discussed them with the right senior people. We sat down and went through them all.

24 Q And to your knowledge, has Goldman performed any internal investigations about your
25 ties with Jeffrey Epstein outside of the self-vetting process you've already described?

1 A Without getting into the substance, yes.

2 Q When did those internal investigations occur?

3 A I wouldn't characterize it as investigation, but there were reviews done and questions
4 asked. And that occurred in 2023. That occurred again in 2025, in 2026, as there was increasing
5 media scrutiny around anybody who had ever sat in the same room with Jeffrey Epstein.

6 BY MS. TOLAN:

7 Q I just want to circle back for a moment to a few more questions about the meeting
8 between you, Mr. Epstein, and Mr. Putnam about legal stuff that was discussed prior.

9 A Uh-huh.

10 Q You said that Mr. Avenatti had threatened a legal case against Jeffrey Epstein. Is that --

11 A That's what -- that's my best memory, is that it was in the form of a tweet.

12 Q And that's what you were going to be meeting about.

13 A Yes.

14 Q And did this have anything to do with the allegations against or the criminal activities
15 committed by Mr. Epstein?

16 A I don't remember whether there was even specificity in whatever Avenatti put out.

17 But Mr. Putnam is a civil litigator. He doesn't do criminal work at all. And so it was really
18 about if there were some lawsuit that came to pass, some lawsuit that was filed by Mr. Avenatti, was
19 Mr. Putnam interested in defending that litigation. That's what it was about.

20 Q And I can read the tweet from Mr. Avenatti to refresh your recollection.

21 A Okay. Oh, you found it. That's amazing.

22 Q On March 1st, 2019, is the date, he says, "I can confirm we have been retained by two
23 victims of sexual predator Jeffrey Epstein. We intend to ensure that no stone is left unturned in
24 connection with our investigation and that all of those connected to his perverse conduct are held
25 fully accountable." If that sheds any more light on --

1 A That's consistent with my recollection, that he had tweeted something out and said that
2 he had clients and was intending to file a suit.

3 Q And we're just trying to understand the extent of the knowledge you had surrounding
4 the allegations against Mr. Epstein.

5 Why would you later be shocked that he was indicted that same year for the crimes against
6 him?

7 A Well, because, again, my understanding was that he had been investigated over a
8 multiyear period by both the State Attorney's Office in Florida and the U.S. Attorney's Office in
9 Miami, and that that had resulted in a final resolution of any criminal activity of Epstein and that he
10 had accepted responsibility, he had served his time, complied with all of his obligations, and was, for
11 lack of a better way to say it, living a law-abiding life.

12 And so that tweet is not at all inconsistent with my state of mind at the time. And, in fact,
13 when Epstein was indicted in 2019, again, the conduct period that was covered by the indictment
14 was 2002 to 2005.

15 And I think that's something that sometimes gets misunderstood in the public domain, that
16 that 2019 indictment related back to almost -- a much, much prior period, and that that prior period
17 of time, that conduct that was covered by the 2019 indictment, actually predated the guilty plea and
18 the nonprosecution agreement.

19 So nothing about that 2019 indictment said anything to me about Epstein engaging in ongoing
20 criminal conduct. And certainly, as I stated at the outset, I never saw or heard any indication of any
21 criminal conduct on behalf of Epstein during the period of time that I dealt with him.

22 Q In the first sentence of the tweet, Mr. Avenatti says he can "confirm we have been
23 retained by two victims of sexual predator Jeffrey Epstein." That tweet was March 1st, 2019. The
24 meeting you later had with Mr. Epstein and Mr. Putnam was 2 months later, May 2019.

25 Do you recall, were there any conversations between you and Mr. Epstein or you and

1 Mr. Putnam in those 2 months after the tweet was made?

2 A Not that I recall. Again, as I stated, I don't believe Mr. Avenatti ever filed any complaint
3 on behalf of any victims. I don't remember when he got indicted for his own criminal conduct.
4 Maybe he got waylaid. I don't know.

5 BY MR GRANT:

6 Q I'm going to ask you another long list of names questions.

7 A Okay.

8 Q That's become part of the repertoire of the Oversight Committee majority staff.

9 The question is going to be, have you ever communicated with any of the following
10 individuals regarding the crimes or allegations of Jeffrey Epstein or Ghislaine Maxwell?

11 A Okay.

12 Q You can answer it yes or no to the individuals. If you indicate yes, I will come back to it.

13 A Okay.

14 Q The first name is Ehud Barak.

15 A No.

16 Q Thorbjorn Jagland?

17 A No.

18 Q Philip Levine?

19 A No.

20 Q Andrew Mountbatten-Windsor, formerly known as Prince Andrew?

21 A No.

22 Q Woody Allen?

23 A No.

24 Q Soon-Yi Previn?

25 A No.

1 Q Benjamin Lawskey?

2 A No.

3 Q Gregory Poe?

4 A Yes, about Mr. Epstein's historical conduct.

5 Q Jean-Luc Brunel?

6 A No.

7 Q Leon Black?

8 A No.

9 Q Terje Rod-Larsen?

10 A No.

11 Q Jes Staley?

12 A No.

13 Q George Mitchell?

14 A No.

15 Q Glenn Dubin?

16 A No.

17 Q Eva Andersson-Dubin?

18 A With respect to Glenn Dubin and Eva Andersson-Dubin, I have had a conversation with
19 them about my experience in dealing with the media scrutiny around my association with Epstein.
20 So not about the -- and that all relates to -- that all arises from the fact that he pled guilty to these
21 sexual-related offenses back in 2008. But other than that, no.

22 Q Les Wexner?

23 A No.

24 Q Steven Sinofsky?

25 A No.

1 Q Harvey Weinstein?

2 A No.

3 Q Bill Gates?

4 A No.

5 Q Ariane de Rothschild?

6 A Yes.

7 Q Any other member of the Rothschild family?

8 A I've spoken generally -- again, in the same -- I've spoken generally with some of her
9 daughters about the experience that -- with her -- the experience that I have had with the -- and that
10 she has had -- with the media attention around anybody who was ever associated or had any
11 meetings or communications with Jeffrey Epstein. But otherwise, no.

12 Q President Bill Clinton?

13 A No.

14 Q Secretary Hillary Clinton?

15 A No.

16 Q Doug Band?

17 A No.

18 Q Ted Waitt?

19 A No.

20 Q Any other elected official, politician, or world leader?

21 A No.

22 Q Going back to Mr. Poe. You indicated yes for, I believe you said, historical conduct. Is
23 that just talking about Mr. Epstein's previous crimes that he had already served jail time for?

24 A Yes.

25 Q And then you also said yes to Ariane de Rothschild. What specifically did you talk to

1 Ms. Rothschild about regarding Mr. Epstein's crimes or allegations?

2 A Again, just about -- not about -- directly about his crimes, per se, but about the effect
3 that the media environment has had on people, including myself, because of having any association
4 with Epstein. So that's what I spoke to her about.

5 Q Thank you.

6 We're approaching the end of our hour. I have just a couple of more questions.

7 A I should say I probably spoke with her to explain to her what I understood about the
8 criminal charges in 2019 after I attended the arraignment and read the charges in the indictment.

9 Q I may have missed this earlier, so I apologize if you've already said it.

10 When did you learn of Mr. Epstein's status as a sex offender?

11 A I don't recall specifically, but I knew that a condition of the nonprosecution agreement
12 was that Mr. Epstein go to the State -- this is actually set forth in the nonprosecution agreement,
13 which at some point I did see. I don't remember when exactly. But at some point I did see that the
14 nonprosecution agreement itself required Mr. Epstein to go to the State Attorney's Office and tell the
15 State Attorney's Office that they needed to file an additional charge against him that would require
16 him to register as a sex offender.

17 So that was just in my experience one of the many unusual features of that nonprosecution
18 agreement.

19 Q But you never had a direct conversation with Mr. Epstein about his need to register as a
20 sex offender?

21 A His need to? I mean, I just understood that was an outcome of the criminal resolution
22 that predated my knowing him by 6 years.

23 Q But he didn't explicitly tell you, "Ms. Ruemmler, I would need to -- I am registered as a
24 sex offender"? You learned it through your own means? Am I understanding you correctly?

25 A I don't -- I just don't remember. I certainly knew it. When I knew it and how I came to

1 know it, I couldn't tell you.

2 Q Understood.

3 In November of 2018, the Miami Herald came out with an explosive article detailing the
4 Epstein and Maxwell trafficking ring. Did that article not cause any concern from you at the time?

5 A My recollection of the article was that it was a criticism of the Miami U.S. Attorney's
6 Office decision to decline to prosecute Mr. Epstein and that the premise of the story was that it was a
7 sweetheart deal and that the deal had been the product of some undue influence or something
8 untoward, some kind of collusion between Mr. Epstein's defense team and the prosecutors.

9 So my recollection of the article was that it was all about whether or not that resolution was
10 adequate or -- not adequate -- whether it was somehow corrupt in some way.

11 Q And my final question to you, notwithstanding the need to ask any related follow-ups.

12 You've of course said here multiple times today that Jeffrey Epstein was arrogant. He was
13 patronizing. He was an overt mansplainer. He became pushy at times.

14 Knowing all of that, and understanding that you've had by all accounts a very powerful and
15 prominent legal career, why did you keep dealing with Jeffrey Epstein for all these years?

16 A Again, he remained a primary adviser to my client who remained my client until I left the
17 law firm. At least to me, I mean, he wasn't -- he was all of those things. He was also nice, and I was
18 nice in return, as I try to be with everybody.

19 And in business, and particularly in the private practice of law, you deal with all sorts of
20 people with all sorts of different kinds of personalities. And he was on sort of one end of the
21 extreme in terms of his sort of arrogant, self-important manner. But he certainly wasn't the only
22 person that I dealt with like that.

23 But, again, had I known at the time everything that we know now, but most importantly that
24 there was enough evidence to indict him in 2019, that this is someone who had intentionally gone
25 out and sought minors for sex and for commercial sex, had I known that, I wouldn't have dealt with

1 him.

2 It's just a very -- and I don't mean to sound too clinical -- but as a lawyer, these concepts of
3 intent and distinctions about one type of conduct versus another type of conduct, they matter. They
4 matter in the law, and they matter in the law for a reason, because the law says this type of behavior
5 should be punished in this way, and this type of behavior should be punished in that way.

6 And I think I said at the outset and I'll say again, I regret that I did deal with him, and it was a
7 mistake. I wish I never had. As lovely as today has been, I wish I weren't here talking to you all about
8 it.

9 It was a very -- he was a very -- he was not a big part of my life. He was not a big part of my
10 legal practice. And, unfortunately, given the intense public interest in the story -- which I understand
11 and I don't disagree is justified -- and the important work that the committee is doing, it's sort of
12 taken on -- at least for me -- an outsized, disproportionate view as to how I felt about the dealings
13 with him at the time.

14 Mr. Grant. Thank you.

15 I apologize to our minority colleagues. I went 7 minutes over our hour.

16 We can go off the record.

17 [Recess.]

18 Mr. [REDACTED]. All right. Let's go back on the record.

19 BY MR. [REDACTED]:

20 Q At the end of the last hour, my colleague, Mr. Grant from the majority, he asked you
21 about a series of articles that the Miami Herald published in November 2018. I think he asked you
22 something to the effect of after reading those articles, did that change your mind about associating
23 with Mr. Epstein, or something to that effect.

24 When you replied, you said: I remember those articles to be about the plea bargain or the
25 deal or something like that.

1 I just want to remind you that that was a series of articles, many of which were focused on
2 Jeffrey Epstein's victims. It included pictures of what they looked like at the time they were abused.

3 A Uh-huh.

4 Q And the whole world saw it.

5 So with that, I think earlier in the day, I believe it was the majority's time, they asked you a
6 little bit about Ghislaine Maxwell. So I will apologize if we retread a little bit of that ground. It was a
7 long time ago of transcribed interview hours?

8 What was your relationship with Ghislaine Maxwell?

9 A I did not have a relationship with Ghislaine Maxwell. I met her one time.

10 Q Can you say again -- please describe that one time you met her.

11 A Her lawyer asked if she could use -- "she" meaning her lawyer -- asked if they could use
12 a conference room at my law firm in New York in connection with some legal work that was
13 happening in New York, which I didn't -- I don't know what it was.

14 But that's a very common thing in the private practice of law. If I have a case in -- let's say I
15 had a case in Denver and my law firm didn't have an office in Denver. So it would be very common to
16 reach out to another law firm and ask whether as a courtesy that you could use a conference room
17 there. That's what this was.

18 Q So they reached out or --

19 A Her lawyer reached out --

20 Q Her lawyer, Laura Menninger?

21 A Yes.

22 Q Is that right? Reached out and asked you --

23 A Laura.

24 Q -- if she could use a conference room at your law firm --

25 A Yes.

1 Q -- Latham & Watkins in New York --

2 A Yes.

3 Q -- for some kind of legal work. You said yes.

4 A Yes.

5 Q Did you meet them?

6 A Yes. And so I arranged for -- you have to reserve a conference room.

7 Q Uh-huh.

8 A I reserved the conference room. And I happened to be in the office on the day that they
9 were in the office, and I went by the conference room to say hello and to introduce myself to
10 Ms. Menninger, who I had not met.

11 Q Got it. Do you remember when this was at all?

12 A I don't.

13 Q All right.

14 Mr. [REDACTED]. Can you give an approximation? What year?

15 Ms. Ruemmler. I don't.

16 Mr. [REDACTED]. Before 2020? Of course before 2020. Before 2018?

17 Ms. Ruemmler. It could have been. It could have been. It was some time probably between
18 2015 and 2018, but I couldn't tell you exactly when.

19 [Ruemmler Minority Exhibit L

20 was marked for identification.]

21 Mr. [REDACTED]. Let's introduce minority exhibit L, Bates number EFTA02465272. This is an
22 April 19th, 2016, email exchange between Mr. Epstein and you.

23 Do you think this -- this email says, "Laura and Ghislaine here tomorrow." That's from you.

24 And then Mr. Epstein says, "Here? Where?"

25 Were you referring to the meeting we were just talking about?

1 Ms. Ruemmler. Yes.

2 Mr. Fishman. That all you need for that document?

3 BY MR. [REDACTED]:

4 Q Just a few days later, Ghislaine Maxwell was deposed in the defamation case, I think we
5 talked about it earlier, between Virginia Giuffre and Ms. Maxwell.

6 Do you know if that meeting between Ms. Maxwell and Ms. Menninger at your office was in
7 any way related to that deposition?

8 A I don't -- I don't have any idea.

9 Q And you didn't talk to either of them about the deposition or help them prepare in any
10 way?

11 A No.

12 Q Did you recommend Ms. Menninger to Jeffrey Epstein or Ghislaine Maxwell?

13 A He asked if I -- for a referral, and I passed her name along. But, again, I didn't know her.

14 Q How did you know her well enough to pass her name along?

15 A Because -- I didn't know her well enough to pass the name along. I believe what
16 happened, which is very common, is someone asks you for a lawyer and you send out an email at
17 your law firm saying: Does anybody have a recommendation for a lawyer to handle this kind of case?

18 Q I remember that too. I know what you're talking about.

19 A Yes. Those happened all the time.

20 So someone in my law firm had recommended Laura, who, again, I didn't know and hadn't
21 met, and I passed her contact information along.

22 Q That was the extent of your interaction with Ms. Menninger until this April 19th, 2016,
23 meeting that your office hosted?

24 A I believe either myself or one of my colleagues had -- I don't remember specifically. But
25 when she was contacted, I believe she was told that the referral came from Latham. And so either I

4 [Ruemmler Minority Exhibit M
5 was marked for identification.]

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BY MR. [REDACTED]:

Q Let's introduce as exhibit M two emails, Bates numbers EFTA0124924 and EFTA01789934.

A Okay.

Q The first email, which we should note for the record is an email from Jeffrey Epstein to Ghislaine Maxwell which you were not on --

A Uh-huh.

Q -- I believe reflects exactly what you were just describing. The underlying email is from you to Jeffrey Epstein providing Laura Menninger's information.

A Uh-huh.

Q And then he forwards that on to Ms. Maxwell and says \$50,000, "50K retainer."

A Uh-huh.

Q Which in this case is not a 10-K, it's a 50k.

A Uh-huh.

Q The next email, dated October 8th, 2015, is again at top an email exchange between Ms. Maxwell and Mr. Epstein.

A Uh-huh.

Q Do you see halfway through that first page where Ms. Maxwell says, "Called Laura. She had already requested an extension per Cathy's instructions. She can meet with me on Monday and with Cathy. Please call me. She thinks she has good grounds for dismissal."

Now, Cathy here is spelled with a C.

A Uh-huh.

Q You spell -- your name is spelled with a K.

A Uh-huh.

1 Q Do you understand this to be -- this Cathy to be you or somebody else?

2 A I don't know.

3 Q Did you instruct Ms. Menninger at all about what to do in Ms. Maxwell's defamation
4 case with Ms. Giuffre?

5 A No. I wouldn't -- I don't instruct other lawyers. Generally, lawyers don't like to be
6 instructed by other lawyers.

7 I can't speculate on this other than -- at this stage one of the first things, when a complaint is
8 filed, assuming that it has been -- had been served -- I don't have any idea whether this was or not --
9 but under the Federal Rules of Civil Procedure, there's an amount of time you have to respond.

10 And so given that I had just been asked to provide -- if I could make a recommendation or
11 make a referral, which I did, it's possible that that's what it's referring to. But I just don't remember.

12 Q You don't recall whether or not you discussed filing for an extension with
13 Ms. Menninger?

14 A Again, I wouldn't have been filing any extension. I didn't -- I didn't -- I wasn't involved in
15 this litigation other than to provide a --

16 Q So when Ms. Maxwell then says, "She can meet with me on Monday and with Cathy,"
17 did you meet with Ms. Maxwell and Ms. Menninger in October 2015?

18 A No. I do not believe I did. And the only time I recall meeting Ms. Maxwell is the time
19 that they asked to use a conference room in our office, which was in 2016 per the prior email that
20 you showed me.

21 [Ruemmler Minority Exhibit N

22 was marked for identification.]

23 BY MR. [REDACTED]:

24 Q Let's introduce as exhibit N an email exchange between you and Mr. Epstein dated April
25 23rd, 2016, Bates number EFTA02463487.

1 A Okay.

2 Q In this email exchange, Mr. Epstein asks, quote, "How does Laura set a perjury trap?"

3 And you respond, quote, "Preparation. Get her to say things she has already said and then impeach
4 her with a document that proves otherwise. The age issue is perfect for that."

5 A Uh-huh.

6 Q Do you remember what she was referring to -- what you were referring to when you
7 said, "The age issue is perfect for that"?

8 A He, Epstein, told me that she, meaning Ms. Giuffre, was not being truthful about her
9 age, and that's all I remember about it. He asks something about a perjury trap. That's not a thing in
10 my lexicon. That's not how I talk. I don't think about things like that. And I gave him a very generic
11 response explaining sort of, frankly, "Cross-Examination 101."

12 Q Why were you giving Jeffrey Epstein any kind of response, any type, informal legal
13 advice or whatever this is, on how Ghislaine Maxwell's lawyer could get one of his -- Jeffrey Epstein
14 and Ghislaine Maxwell's victims to be trapped in a deposition for perjury?

15 A He was asking me a generic question. I understood him to be asking a generic question.

16 Q But your answer was not generic.

17 Mr. Fishman. I'm sorry. Can you let the witness finish, please?

18 Mr. [REDACTED]: Your answer was not generic.

19 Mr. Fishman. I'm sorry. Mr. Robinson --

20 Mr. [REDACTED]: "The age issue is perfect for that."

21 Mr. Fishman. If you want to argue with the witness, we don't need to do that.

22 Mr. [REDACTED]: I don't want to argue with the witness.

23 Mr. Fishman. She was in the middle of answering --

24 Mr. [REDACTED]: And I'm definitely not arguing with you.

25 Mr. Fishman. She was in the middle of answering the question.

1 Mr. [REDACTED]. You said there was going to be -- we can go off the record, but we're definitely
2 going to keep going here.

3 BY MR. [REDACTED]:

4 Q You said you gave a generic answer. Your answer actually had a specific detail that
5 defies the definition of the term "generic." "The age issue is perfect for that." So --

6 A Again, he had told me that she was not truthful about her age. So, again, I'm just going
7 off of what he told me, and I'm giving a very generic -- this is the most generic -- if you looked up
8 "Cross-Examination for Dummies," that's what this response is.

9 Q Do you remember what age she said she was and what age she actually was?

10 A I don't. I don't remember -- I don't remember the details about that issue. I do
11 remember Ms. Giuffre's allegations that were made in the CVRA case and subsequently made public
12 and there were allegations in there that I was inherently skeptical of.

13 Q Were you inherently skeptical that Jeffrey Epstein and Ghislaine Maxwell abused her
14 when she was a minor?

15 A I didn't -- I didn't know. But I recall that in the filing she said that she had been forced to
16 have sex with foreign Presidents, plural, with multiple American politicians, with multiple business
17 leaders. All of that information, which was generic, it wasn't specific, it was -- but very extreme
18 allegations.

19 Those allegations, again, which were made in a declaration in court, were inconsistent with
20 anything that I had understood about the evidence that the State Attorney and the U.S. Attorney in
21 Miami had uncovered. And I would have thought that if the U.S. Attorney's Office in Miami had
22 evidence that Epstein had trafficked an underage minor to multiple foreign Presidents or to multiple
23 world leaders or to multiple American politicians --

24 Q Like Prince Andrew?

25 A -- that that would be -- Prince Andrew was separately identified. This was an allegation

1 that was separate and apart from Prince Andrew that said that she had been trafficked to multiple
2 foreign Presidents and world leaders and American politicians and a former Prime Minister.

3 Q So when Jeffrey Epstein then says, "accountability, please help," and you say, "I will. I so
4 wish I were doing it" --

5 A Uh-huh.

6 Q Let's take this step by step.

7 What did you mean when you said, "I will" when he asked you "please help"?

8 A I don't specifically recall. Again, this is an email that's over 10 years ago at this time.

9 But I, at this point in time, in 2016, I had a very active practice, including an active trial
10 practice. I liked it. I enjoyed, as any trial lawyer does -- if you don't enjoy examining witnesses -- you
11 seem to be enjoying this quite a lot -- then you shouldn't be doing it.

12 And so, again, my state of mind at that time was based on the information that he told me
13 and that I understood from things that were in the public domain was that there were allegations
14 that any good lawyer would want to probe.

15 Q Are you saying that any -- you think any good lawyer would want to depose one of
16 Jeffrey Epstein and Ghislaine Maxwell's victims with the goal of somehow trapping them into
17 committing perjury?

18 A That is not what I said.

19 Q Well, then --

20 A And that is not what I meant. Those are your words, not mine.

21 Q This email, he's asking you how to lay a perjury trap. You provide some advice. Part of
22 it -- you call it generic. There's some very specific stuff. He says, "please help." You say, "I will. I so
23 wish I were doing it."

24 A To be clear --

25 Q Help me understand this email differently than exactly what it says.

A To be very clear, I was not involved in this litigation. I was not counsel of record. There were lawyers involved in the litigation.

Q All right.

A He asked me what I understood to be a basic layperson's question about how it is that you cross-examine a witness when you think they're not being truthful about something, and I told him. That's what this is.

[Ruemmler Minority Exhibit O
was marked for identification.]

BY MR. [REDACTED] :

Q I'm going to introduce an exhibit. We're going to go back in time here. We were just talking about April 2016. We're going to go back to September 2015. This is going to be minority exhibit O, Bates number EFTA02486838.

A Yes.

Q You write, "I want to think about whether there are any counterclaims that could be brought against VR." He says, "Thanks."

A Uh-huh.

Q Do you understand "VR" to have meant Victoria Roberts?

A I don't know who Victoria Roberts is.

Q Virginia Roberts?

A Yes.

Q Virginia Roberts Giuffre.

A Yes.

Q Why did you want to think about whether there were any counterclaims for Ghislaine Maxwell to bring about Virginia Roberts Giuffre in the defamation case?

A First of all, this says nothing about Ghislaine Maxwell in this email at all.

1 Q Was there another litigation?

2 A She was in active litigation with, I believe, with Alan Dershowitz at the time. I don't
3 recall whether there was litigation with other people.

4 But, again, this is -- he's sending me an email, by the way, that's in reference -- Kevin -- that is
5 in reference to the DOJ prosecutor in the Rothschild case. And he must have asked me something --
6 again, my state of mind at the time, I'm a defense attorney, and he's asking me questions about
7 someone who has made very extreme allegations about having been sex trafficked to foreign
8 Presidents, to world leaders, to a Prime Minister, that she had been forced to have sex with Professor
9 Alan Dershowitz on multiple occasions.

10 These were claims that, to me, seemed to lack the indicia of credibility that one would expect
11 and, most importantly, were entirely inconsistent with the resolution of the case in Florida, entirely
12 inconsistent with the summary of the evidence in the letter authored by Stephanie Thacker to the
13 Deputy Attorney General that I had read.

1
2 [5:09 p.m.]

3 BY MR. [REDACTED]:

4 Q I just want to quickly, you pointed out that there were possibly other cases with Virginia
5 Roberts Giuffre related to what Jeffrey Epstein and Ghislaine Maxwell had done to her. Were you
6 referring about -- did you say you -- you wanted to think about whether there were any
7 counterclaims that could be brought in another case that was active at the time?

8 A I don't have any memory, but what I -- what I -- specifically about this email. But Epstein
9 was -- would ask me my views, and he's in this email asking me about something relating to the
10 Rothschild matter, and I'm sort of in a generic way trying to show that I'm being somewhat
11 responsive when he's asking my views.

12 And, again, that was a common way that I would respond to him. I would say, hmm, let me
13 think about this. Hmm, let me get back to you. You know, he was -- as I said before, he was very
14 insistent. He was -- would ask, you know, me and others, you know, frequently, you know, these
15 things.

16 But it was -- it wasn't -- I didn't have any direct involvement in any of this. However, there
17 was a lot of, particularly in sort of the more tabloid media, attention around these -- these allegations
18 that she had -- she had raised.

19 [Ruemmler Minority Exhibit P

20 was marked for identification.]

21 BY MR. [REDACTED]:

22 Q Let's introduce minority exhibit P, Bates number EFTA02484285, an October 12th email
23 exchange between you and Mr. Epstein.

24 A Uh-huh. Yes, I see it.

25 Q Mr. Epstein says, "seen as the good friend that you are. Might bring unhelpful criticism.

1 Defense counsel might create Clinton-Obama unnecessary implication. Either way I appreciate the
2 help, but we should be extra thoughtful, as surrounded by publicity seeking lawyers, et cetera."

3 A Uh-huh.

4 Q Now, help me understand this, because one way to read this case -- this email, without
5 your knowledge, is that you had offered to appear as defense counsel in some case related to Jeffrey
6 Epstein or his activities, and he is thanking you and saying no thank you.

7 A That's not the way I read this.

8 Q Tell me how to read it.

9 A I don't -- I don't know -- I mean, this is, again, not entirely coherent, but I had a client
10 who was the primary advisor to during this period of time. And he didn't have -- I don't believe there
11 was any active litigation with -- that Epstein was in -- that Epstein was a party to at this time, so I
12 don't know what -- there was never -- I never offered to enter an appearance. Again, he was
13 represented by counsel. That counsel was monitoring the CVRA litigation to which he wasn't a party.
14 And so I don't know -- I don't have any idea what he's talking about. But I did not offer to enter an
15 appearance on his behalf in some case in October of 2015.

16 Q All right. And we'll just note an earlier exhibit where Ghislaine Maxwell misspells almost
17 certainly your name with a C.

18 Mr. Fishman. I'm sorry. Are you testifying?

19 Mr. [REDACTED]: Oh, no, I'm definitely not.

20 Mr. Fishman. I'm pretty curious.

21 Mr. [REDACTED]: We'll go to exhibit M if you'd like.

22 Mr. Fishman. You said he misspelled her name. That's what you said.

23 Ms. Ruemmler. If you are, I'm curious to know what your views are about the inherent
24 credibility of Ms. Giuffre's allegation.

25 BY MR. [REDACTED]:

1 Q So you still haven't actually been able to -- do you believe Ms. Giuffre was a survivor and
2 a victim of Jeffrey Epstein and Ms. Maxwell, not --

3 A I'm sorry?

4 Q Do you believe that Virginia Giuffre was a victim of Jeffrey Epstein and Ghislaine
5 Maxwell?

6 A I don't know.

7 Q Okay.

8 A If she says that she was, I don't have a reason to doubt that. However, there were
9 allegations that she made that were, I believed based on my experience as a former prosecutor and
10 as a defense counsel, that were of such a nature that they were -- they lacked inherent credibility.

11 Typically, when someone says, I was sex trafficked to someone, they say who, when, where,
12 not multiple world leaders, multiple foreign presidents. So my state of mind at the time -- and again,
13 I didn't investigate this case. You're sitting here talking to me. We've been going for however many
14 hours we've been going. Okay? Have you -- have you sat down and spoken to the State prosecutor
15 who was in charge of the Epstein investigation to ask what evidence she uncovered, to ask whether
16 she interviewed Virginia Giuffre?

17 Q We've talked a bit about the advice, or whatever it is we are calling it, you provided Mr.
18 Epstein regarding public relations or media items. Did you ever reach out to anybody at a media
19 organization about anything to do with Mr. Epstein?

20 A Not advocating on his behalf I did not. I did make one courtesy call to a friend and
21 colleague of mine because I saw something air on that -- that lawyer's media platform that I thought
22 created legal risk for the company.

23 [Ruemmler Minority Exhibit Q

24 was marked for identification.]

25 BY MR. [REDACTED]:

1 Q Let's introduce as minority exhibit Q Bates number EFTA02462711, a May 18th, 2016,
2 email exchange between you and Mr. Epstein.

3 Does this email reflect the courtesy contact that you just mentioned?

4 A It reflects my expression of thinking about calling -- calling that person, yes.

5 Q You write, "I am thinking about calling the GC of NBC about those Donny Deutsch
6 comments."

7 A Yes.

8 Q "Thoughts?"

9 A Yes.

10 Q Did you call the general counsel of NBC?

11 A I believe I did. I believe I did. At this time in May of 2016, it was really, you know, an
12 intense period in the Presidential campaign, in the 2016 Presidential election. And if Donald Trump
13 at the time were not the formal nominee, he was certainly the de facto nominee. And my
14 recollection is that these comments were -- that I just happened to see were the kinds of comments
15 that could have attracted, you know, litigation particularly from Mr. Trump, who I understood to be,
16 you know, pretty litigious around those times. And there were people at that time who were trying
17 to -- to the best of my recollection, they were trying to connect Mr. Epstein to Mr. Trump.

18 Q I'm going to shift gears to a topic that the majority covered in the prior hour. I think
19 we'll be able to efficiently go through it.

20 You talked a bit with them about your communications with your employer Goldman Sachs
21 regarding your association with Jeffrey Epstein, Ghislaine Maxwell; discussed how those
22 communications evolved, explained you keyed them to different public events that were reported by
23 the Wall Street Journal. I think that is completely clear. I just want to make sure I am understanding
24 what happened.

25 So when you were hired -- or before you were hired, you proactively disclosed that you had

1 an association with Jeffrey Epstein, and somebody there told you this is more than we usually get
2 from somebody at this level of disclosure. Is that right?

3 A Yes.

4 Q Is that what I heard?

5 A Yes.

6 Q Okay. Who was that?

7 A It was the secretary to the board.

8 Q Got it. Okay. Then you mentioned the 2023 Wall Street Journal article that may have
9 prompted something else?

10 A Yes.

11 Q Had you disclosed anything more to Goldman Sachs about your associations with Jeffrey
12 Epstein or Ghislaine Maxwell before that article was published?

13 A No, I didn't see any reason to.

14 Q Got it.

15 A Oh, actually, there was one other thing. In -- sometime in 2020, there was an article in
16 The Daily Beast that stated that there were sources who said that they saw me in the courtroom at
17 Epstein's arraignment. And there were anonymous sources who suggested that he wanted me to be
18 on his defense team but that that was never going to happen.

19 And so when I learned, because the reporter from The Daily Beast reached out to me, I went
20 to the head of communications at Goldman Sachs and said I got this outreach from the reporter.

21 Q Was there a point where you disclosed to Goldman Sachs before it became public that
22 he had called you when he was arrested in 2019?

23 A No.

24 Q Was there a point where you disclosed any of the gifts you received from him before
25 they became public?

1 A I can't remember whether there was anything in The Wall Street Journal article in 2023
2 about that, but certainly I would have. If anyone had asked me, you know, any questions, I would
3 have. It's certainly not -- it's not something I would have felt the need to affirmatively disclose, as
4 there was nothing improper, you know, whatsoever about accepting gifts in the professional services
5 context.

6 Q I believe it's been reported that you chaired a set of risk-based committees at Goldman
7 Sachs, Firmwide Conduct Committee, Firmwide Reputational Risk Committee, and maybe you were a
8 member of something called the firm ride -- Firmwide Enterprise Risk Committee. Is that right?

9 A I was the chair of the Firmwide Conduct Committee. I was a vice chair of the Firmwide
10 Reputational Risk Committee, and I was a member of the enterprise -- Firmwide Enterprise Risk
11 Committee.

12 Q Did you or anybody else at Goldman Sachs raise any concerns about you continuing to
13 be on those committees after details of your association with Mr. Epstein and Ms. Maxwell became
14 public?

15 A No, and I can't imagine why they would have.

16 Q I think it was reported that you were helping find, I believe, the search for your
17 successor as general counsel. Is that right?

18 A I am involved in the search process, yes.

19 Q Will you commit that you will not be recommending anyone with any association with
20 Jeffrey Epstein or Ghislaine Maxwell as your successor as general counsel at Goldman Sachs?

21 A I think that is not a question for me. I think -- I think that the next general counsel and
22 the next chief legal officer, you know, will be selected by our CEO in consultation with our board of
23 directors, and -- but let me -- let me -- let me say this. In the American legal system we hold people
24 accountable for their conduct. We don't hold people accountable for their associations. And you all
25 are here in the context of performing a legislative function to inform policymakers.

1 And you haven't asked my opinion on this, but I'll give it to you anyway. It is, in my opinion, a
2 very, very bad policy to start to impute misconduct by people solely as a virtue of their association.
3 And I would think that that would be particularly acute and top of mind to a member -- number of
4 Members of both this body and the Senate who publically endorsed a candidate who has been
5 credibly accused of sexual assault.

6 And so if we start applying a standard that somehow a mere association with someone who
7 has been accused or, you know, convicted of criminal conduct, I think that's a very dangerous road to
8 go down.

9 Q Have you provided Goldman Sachs with any communications or documents pertaining
10 to you, Jeffrey Epstein, or Ghislaine Maxwell that the Department of Justice has not yet publically
11 released?

12 Mr. Kravis. Wait. Hold on.

13 Mr. Fishman. Don't -- yeah, that I'm not sure we can --

14 Mr. [REDACTED]. Well, I can -- I can ask it.

15 Mr. Fishman. That's a very broad topic.

16 Mr. [REDACTED]. Have you provided Goldman Sachs with any documents or communications
17 between -- pertaining to your association with Ghislaine Maxwell or Jeffrey Epstein?

18 Mr. Kravis. No. Hold on. Wait.

19 Mr. [REDACTED]. We'll go off the record.

20 Mr. Fishman. We'll go off the record. We'll take a minute.

21 [Recess.]

22 Mr. [REDACTED]. We're back on the record.

23 BY MR. [REDACTED]:

24 Q Did you provide Goldman Sachs with any communications or documents pertaining to
25 your association with Jeffrey Epstein or Ghislaine Maxwell?

1 A The answer to that question is no. But I didn't -- I don't have an association with
2 Ghislaine Maxwell.

3 Q Did you communicate with Mr. Epstein or Ms. Maxwell through other means than
4 emails and phone calls?

5 A I did not communicate with Ms. Maxwell other than the brief introduction that we
6 talked about earlier. And with respect to Mr. Epstein, no. My means of communication was email,
7 telephone, in-person meeting.

8 Q No other means?

9 A No other means.

10 Q Have you ever deleted any communications with Mr. Epstein?

11 A No.

12 Q And did you ever communicate with Mr. Epstein or Ms. Maxwell's attorneys without Mr.
13 Epstein or Ms. Maxwell being involved?

14 Mr. Fishman. I'm not sure what that means.

15 Ms. Ruemmler. I'm sorry?

16 Mr. Fishman. I mean, what does that -- I'm not sure I understood the question.

17 Mr. [REDACTED]. Well, I asked that, did you ever email any of Jeffrey Epstein's attorneys without
18 Jeffrey Epstein on an email about Jeffrey Epstein's work matters?

19 Ms. Ruemmler. I don't recall.

20 Mr. [REDACTED]. All right. The last thing I'll do is put -- enter into the record as minority exhibit
21 R the minority's Interim Staff Analysis, "The Price Of Non-Prosecution: The Evolution of Epstein's
22 Trafficking Network, from Palm Beach to Paris and Beyond." Just have that for the court reporter.

23 [Ruemmler Minority Exhibit R

24 was marked for identification.]

25 Mr. [REDACTED]. We will go off the record. Thank you very much.

1 [Whereupon, at 5:30 p.m., the interview was adjourned.]

Certificate of Deponent/Interviewee

I have read the foregoing ____ pages, which contain the correct transcript of the answers made by me to the questions therein recorded.

Witness Name

Date